# Agenda No

### AGENDA MANAGEMENT SHEET

Name of Committee	The Cabinet
Date of Committee	7 <sup>th</sup> September 2006
Report Title	Development of the Warwickshire Local Area Agreement (LAA)
Summary	This Report summarises progress made to date in relation to the development of the Warwickshire LAA. Much work is currently in progress and it is anticipated that a verbal report will be made to the meeting and that the first draft LAA will be distributed to Cabinet members for comment on or about 4 <sup>th</sup> September 2006.
For further information please contact:	Nick Gower Johnson County Partnerships Manager Tel: 01926 412053 nickgower-johnson@warwickshire.gov.uk
Would the recommended decision be contrary to the Budget and Policy Framework? [please identify relevant plan/budget provision]	No
Background papers	Powerpoint Presentation to full Council on 18 <sup>th</sup> July 2006
CONSULTATION ALREADY U	NDERTAKEN:- Details to be specified
Other Committees	
Local Member(s)	
Other Elected Members	
Cabinet Members	<ul><li>☑ Cllr Peter Fowler Cllr Chris Saint</li></ul>
Chief Executive	
Legal	X Greta Needham
Finance	David Clarke and Chris Juckes

Other Strategic Directors	X	William Brown – Community Protection Marion Davis – Children Young People & Families John Deegan – Environment & Economy Graeme Betts Adult Health & Community Services
District Councils		
Health Authority		
Police		
Other Bodies/Individuals		
FINAL DECISION	No	
SUGGESTED NEXT STEPS:		Details to be specified
Further consideration by the Cabinet	X	On 13 <sup>th</sup> October 2006
To Council		
To Cabinet		
To an O & S Committee		
To an Area Committee		
Further Consultation		

### Agenda No

# The Cabinet – 7<sup>th</sup> September 2006

### **Development of the Warwickshire Local Area Agreement**

# Report of the Strategic Director for Performance & Development

### **Recommendations:**

- That Cabinet notes the current position in relation to the development of the Warwickshire LAA
- 2. That Cabinet makes such comments as it considers appropriate in relation to the first draft LAA (to be distributed on or about 4<sup>th</sup> September 2006)

### 1 Introduction

- 1.1 This Report gives an overview of the current position in relation to the development of the Warwickshire Local Area Agreement and aims to summarise the progress that has been made to date.
- 1.2 At the time of preparing this Report, a considerable amount of activity is taking place within the LAA Theme Groups, the purpose of which is to develop draft LAA Outcomes. This intensive development phase will continue until the end of August 2006.
- 1.3 Following the completion of the work of the Theme Groups by the end of August, we will prepare the first draft LAA during the first week of September. We will be in a position to give a verbal update to the Cabinet Meeting and should be able to distribute shortly in advance of the meeting that document for initial comment.

### 2. Recent Progress

- 2.1 Since mid July 2006 (when a formal Presentation was made to full Council regarding the development of the LAA) we have:
  - a) Coordinated and supported the work of the six LAA Theme Groups namely the Groups in respect of:
    - Children and Young People
    - Stronger Communities

- Safer Communities
- > Healthier Communities and Older People
- > Economy and Enterprise
- Environment and Sustainability

Excellent progress has been made within these Groups, involving the enthusiastic engagement of a wide range of stakeholders and partner agencies. Particular thanks should be expressed to the LAA Block Leaders for their enthusiastic commitment and the leadership that they have shown all of which augurs well for the future.

It should be noted that the Voluntary and Community sector is actively involved in all of the Theme Groups.

The first phase of the work of the Theme Groups will continue until the end of August, by which time they will have completed their initial task of identifying the draft LAA Outcomes for each of the six Themes of the LAA.

- b) Continued our initial work (through the Senior Officer / LAA Servicing Group) in relation to funding issues. This has involved a detailed exercise through which partner agencies have been asked to identify funding streams that they receive which are of relevance to the LAA. At the time of preparing this Report, we have been able to obtain most of the relevant information and are beginning to process this, with an emphasis on identifying the potential for the pooling and alignment of resources in support of the outcomes that will eventually appear in the LAA.
- c) Begun our work on the development of a Performance Management Framework for the LAA building on our existing processes and systems and, in particular the arrangements that have been established for LPSA2. We are particularly mindful of the need to ensure that these arrangements are:
  - Mutually acceptable across our partnerships
  - Provide for partners holding each other to account
  - Accessible and appropriate to all partners
  - Proportionate to the range of activities included within the LAA
- d) Planned the Second Partnership Summit which will take place on 26<sup>th</sup> September 2006 when 150 or more individuals will come together with a view to considering and commenting on the first draft of the LAA
- e) Through the establishment of a Task and Finish Sub Group of the LAA Steering Group, begun to explore with our partners the range of governance options that could apply to the LAA and our partnerships generally from April 2007. The Task and Finish Group is committed to concluding its work by the end of December 2006.
- f) Agreed with the Leaders' Liaison Group, a programme that ensures the ongoing engagement of the Cabinet, Overview and Scrutiny Committees,

and the Area Committees in relation to the LAA, culminating with a report to full Council on 20<sup>th</sup> March 2007, when the final LAA will be submitted for endorsement on behalf of the County Council. This programme is attached as Appendix One to this Report.

### 3. Conclusion

- 3.1 Cabinet will note that there is, at the time of preparing this Report, a considerable amount of work in progress.
- 3.2 As stated in Paragraph One (above) a verbal report will be given to the meeting and, in addition, every effort will be made to distribute the first draft LAA to Cabinet members in advance of the meeting.

Nick Gower Johnson County Partnerships Manager 10<sup>th</sup> August 2006

Appendix One Warwickshire LAA – Four Key Steps for the LAA & WCC Member Engagement July 2006 – March 2007

Step	LAA Milestone	Date	WCC Member	Date	Deadline for	Comments/ Further
No			Engagement		Papers	information
1	Work To lead to the production of First Draft	Required by GO-	Full Council	18 7 06	N/A	General Presentation
	LAA	WM by 30 9 06	Leaders Liaison Group	27 7 06	20/7/06	Approval of the member engagement arrangements for the LAA
	NB1 LAA Steering					
	Group to meet on 8 9 06 28 9 06		Cabinet	7 9 06	10 08 06	To note /comment on Preliminary First Draft LAA
			O & S Coordinating Group	21 9 06	14 08 06	To consider O & S role in development & scrutiny of
	NB2 2 <sup>nd</sup> Partnership Summit 26 9 06					the LAA
			Leaders Liaison Group	21 9 06	14 9 06	To share first draft LAA
			All Area Committees	By 21 9 06	23 08 06	To gain area by area feedback on Preliminary Draft LAA
						_ et
			Cabinet	13 10 06	14 09 06	To endorse 1 <sup>st</sup> draft LAA on behalf of the Council

Step No	LAA Milestone	Date	WCC Member Engagement	Date	Deadline for Papers	Comments/ Further information
2	Production of Final Draft LAA  NB1 LAA Steering Group Meetings fixed	Required by GO- WM by 10 2 07	Cabinet	11 01 07	14 12 06	To consider latest available revised draft of the LAA plus verbal update
	for		All Area Committees	By 31 1 07	27 12 06	Ditto
	2 11 06 21 12 06 and further dates to agreed in early 2007.		Cabinet	1 02 07	4 01 07	To receive and comment on Final Draft LAA on behalf of the Council
3	Production of Final LAA	By end March 2007	Cabinet	8 03 07	8 02 07	To report on outcome of final negotiations and recommend final LAA for endorsement by full Council
4	Final report on LAA Development	20 3 07	Full Council	20 3 07	20 02 07	To receive and endorse the final LAA on behalf of the Council

# Warwickshire Local Area Agreement-Draft LAA

**Possible Outcomes, Indicators & Targets** 

5<sup>th</sup> September 2006

#### CHILDREN AND YOUNG PEOPLE

#### Introduction

The first meeting of the newly constituted Children and Young People Partnership Forum was held on 19<sup>th</sup> July 2006. The second meeting of the block will be held on 8<sup>th</sup> September and the attached table may be subject to revisions made at that meeting.

The Vision that underpins the LAA outcomes is:

To improve the lives of children, young people and their families who live in Warwickshire by delivering significant improvements in children and young people's quality of life and the life chances of those currently disadvantaged

#### Overview

The LAA will be used to improve outcomes for children and young people in a number of key areas identified by the Children and Young Peoples Partnership. They are:

- Increase the participation of children, young people and families in influencing the development and evaluation of services.
- Establish an Enhanced Support Service network with lead professionals throughout Warwickshire.
- Develop the educational achievements of Young People in Warwickshire with particular attention to defined communities.
  - (i) Improve attainment of pupils at Key Stage 4 of National Curriculum
  - (ii) Improve the range of alternative Curriculum options (14-19)
  - (iii) Close the attainment gap in disadvantaged areas of Warwickshire.
  - (iv) Improve the attainments of looked after children.
  - (v) Reduce the number of young people not in EET. (Mandatory) (LPSA 2)
  - (vi) Increase PSE performance in selected schools at foundation stage (LPSA 2)
  - (vii) Increase Communication, Literacy and Language performance (LPSA 2)
  - (viii) Increase attainment of Level 4 Maths and Science in selected schools in Warwickshire.(LPSA 2)
- Reduce the number of fixed term and permanent exclusions from schools in Warwickshire.
- Reduce the unplanned/unwanted conception rate of those pre-18 years (Mandatory)

- Increase the number of schools attaining the National Healthy School Standards (LPSA 2)
- Enhance young people's perception of safety in the community
- Improved opportunities are afforded through a comprehensive youth offer to young people in all areas of the County.

The Children and Young People's Partnership will lead this block and it is committed to using the LAA to add value to strengthen our intervention for all children and young people. We recognise that some face particular risks (e.g. looked after children) and we will also target resources to help to build particular protective factors for them. The LAA, as an integral part of our Children and Young People's Plan, will develop our integrated working methods and joint resourcing so that it becomes our normal method of delivery.

The provisional priority outcomes were developed by the Children and Young Peoples Strategic Partnership Forum in July following consultation, and taking account of the views of parents, young people and discussions at Local Strategic Partnerships. In order to improve outcomes across all of its priorities the Partnership recognises the necessity to transform its working practices. To achieve these changes we will require freedom and flexibility (e.g. for joint performance management arrangements to be agreed by individual regulators).

We are exploring the possibility of aligning or pooling budgets through the Children and Young People Strategic Partnership Executive Board.

### **Underpinning Principles or Enabling Measures**

- i) Partnership governance arrangements focused on establishing multi-agency localised teams to ensure locally responsive targets.
- ii) Workforce & skills development across agencies through point training etc.
- iii) Networks of extended schools (and other learning providers), children centres and other community bases for co-locating services.
- iv) Benchmarking of outcomes to ensure improvements are being delivered.

### **BLOCK OUTCOMES**

Outcomes	Indicators	Baselines 2006/07 (unless otherwise stated)	Targets 2007/08 (including any stretch targets and their annual unstretched targets)	Targets 2008/09 (including any stretch targets and their annual unstretched targets)	Targets 2009/10 (including any stretch targets and their annual unstretched targets)	Lead Partner
Achieve Economic Well Being						
Percentage of 16-18 year olds not in education employment or training	Mandatory	To follow 01.09.06	To follow 01.09.06	To follow 01.09.06	To follow 01.09.06	Connexions/WCC
Improving destinations for young people (Cohort Year 11 leaving Statutory Education July 2005) – LPSA2	Percentage of Year 11 Leavers who are in positive destinations at November following completion of Statutory Education in July	Current Performance as at July 2005 = 93.6%	To follow 01.09.06	To follow 01.09.06	95.5% Unstretched 96.5% Stretched as measured in November 2009	Connexions/WCC

Be Healthy  Modal Share in travel to school - Increase number of children travelling to school by sustainable methods of transport including walking cycling public transport & car sharing — Mandatory (School Travel Advisers Grant)	Percentage reduction in pupils travelling to school by single occupancy car mode (as measured by DfES Annual Census and School Travel Survey results	To follow 01.09.06	0%	0.25%	0.5%	WCC
Teenage Pregnancy— Reduction in the under 18 conception rate – Mandatory (Teenage Pregnancy Grant)	Reduction in the under 18 conception rate	To follow	To follow	To follow	To follow	WCC
Increase the number of schools achieving the National Healthy Schools Standard – LPSA2	Percentage of schools in Warwickshire achieving Healthy Schools Status	0% as at 31 12 2005	To follow	To follow	75% Unstretched 95% Stretched As at 31 12 2009	WCC

Reducing Obesity and improving health of children and	To be developed			
young people				
through increased				
participation in sport				
and physical activity				

	1	T		T		1
Enjoy & Achieve  Develop the educational achievements of young people in Warwickshire with particular attention to defined groups/communities:						WCC/Warwickshire Schools
■ KS4	Average total points score (per pupil)	ТВА	ТВА	ТВА	ТВА	
<ul><li>Alternative curriculum (14-19)</li></ul>	ТВА	ТВА	ТВА	ТВА	ТВА	
<ul> <li>Attainment gap for disadvantag ed groups.</li> </ul>	Average total points score (per pupil)	ТВА	ТВА	ТВА	ТВА	
<ul><li>Attainment of Looked After Children</li></ul>	Average total points score (per pupil)	ТВА	ТВА	ТВА	ТВА	
<ul> <li>Improve educational attainment in the Early Years – LPSA2</li> </ul>	Numbers of Children achieving Level 6 or above at Foundation Stage in PSE and CLL in defined school group	PSE 561 (88.8%) CLL 68.7%	ТВА	TBA	Unstretched- PSE – 89.5% CLL – 71% Stretched- PSE- 96.4% CLL- 79.4%	

Make a Positive Contribution – Reduce Permanent & Fixed Term Exclusions from School	Reduce to 50% of Present	Fixed: 3132 Permanent : 119	Fixed: 2632 Permanent: 100	Fixed: 2132 Permanent: 80	Fixed: 1566 Permanent: 60	
Enjoy & Achieve						
Recognising young people's cultural entitlement and perspective to broaden their experience and raise their aspirations by increasing their range of opportunities for cultural engagement  Improved opportunities are afforded through a comprehensive Youth Offer to young people in all areas of the County.	To be developed  To be developed					

Stay Safe  Enhance young people's perception	To be developed					
of their personal safety in their local community						
All 5 Every Child Matters Outcomes						
Enhanced Support Services	Provide a county- wide network of enhanced support aimed at early intervention, building resilience and protective factors for families.	0%	50% of Warwickshire has access to ESS and Lead Professional	75% of Warwickshire has access to ESS and Lead Professional	100% of Warwickshire has access to ESS and Lead Professional	

#### **SAFER COMMUNITIES**

#### Introduction

The Warwickshire Community Safety Partnership and Drug and Alcohol Action Team (WCSP/DAAT developed outcomes relating to safer communities. Two meetings were held of the Group on 2<sup>nd</sup> August and 22<sup>nd</sup> August 2006. Regular communication was maintained with Sarah Burwood from GOWM. Further work will now be undertaken on the delivery plans that will be required to ensure that outcomes are achieved.

#### Overview

The outcomes that were developed relied heavily on Mandatory/LPSA 2 Outcomes. In broad terms the outcomes are:

- 1. Reduce volume crime
- 2. Reassure the public and reduce fear of crime
- 3. Reduce the harm caused by illegal drugs and reduce the perceptions of local drug dealing and drug use as a problem
- 4. Build Respect in communities and reduce ASB
- 5. Increase domestic fire safety and reducing arson
- 6. Reduction in road casualties

Outcomes	Indicators	Baselines 2006/07 (unless otherwise stated)	Targets 2007/08 (including any stretch targets and their annual unstretched targets)	Targets 2008/09 (including any stretch targets and their annual unstretched targets)	Targets 2009/10 (including any stretch targets and their annual unstretched targets)	Lead Partner
Reduce Crime: Reduction in overall BCS comparator	Reduce overall BCS crime	2003/4 baseline: 28519	Reduce overall crime by 15.9% = 23981			CDRPs
crime - Mandatory  Reduce the	Reduce domestic burglary	2003/4 baseline: 3193	Reduce by 20.92% (LPSA2) =2525			
proportion of adult and young offenders and	Reduce violent crime	2003/4 baseline: 7031	Reduce by 17.35% (LPSA2) =5811			
PPOs who reoffend - Mandatory	Reduce theft of vehicles	2003/4 baseline: 2122	Reduce by 21.51% (LPSA2) = 1666			
	Reduce theft from vehicles	2003/4 baseline: 5132	Reduce by 17.465% (LPSA2) = 4236			
	Reduce Business crime	2003/4 baseline: 15225	Reduce by 15.9% = 12805			
	Criminal damage;	2003/4 baseline: 9301	Reduce by 17.52% = 7671	Doduce to 22 20/		
	Reduction in young offenders re- offending	Baseline 2005 37% young offenders reoffend	Reduce to 35% (LPSA2)	Reduce to 33.3%		YOT
	Increased levels of parents of young	Baseline 30 parents in 2005	55 parents supported (LPSA2)	100 parents supported		YOT
	offenders supported					YOT

,	procession mark in pro-	gress in defining LAA C			
Increased numbers of victims involved in a restorative process	Baseline – 50 victims of youth crime	60 victims of youth crime (LPSA2)	75 victims of youth crime		YОТ
Young People entering the youth justice system	Baseline 2005/6 619 (Reduce by 5% 2006/7 = 585)	Reduce by 7%= 575	Reduce by 9%= 563		LCJB
					LCJD
Number of offences brought to justice as %age of crime	Baseline 2001/2 2006/7 target 10384	To be determined by the LCJB			
Reduce reoffending	Baseline 2002-3.	By 5% to		By 10%	Probation
Domestic violence: Increase the number of DV incidents reported	Baseline 2005 of 3945	Increase number by 5% to 4042	Increase by 5% to 4244		wcc
Increase the number of victims and repeat victims reporting DV	Baseline 2005 of 600 (est)	Increase number by 5% to 630	Increase the number by 5% to 665.		WCC
Reduce the number repeat perpetrators	Baseline 2005 of 771 (arrests) Baseline 2005 of	Reduce number by 5% to 732 Increase number by 5% to 158	Reduce number by 5% to 695 Increase number		wcc wcc
number of perpetrators charged, going to court and convicted	130 (est)	0,3 to 100	by 5% to 164		
	Increased numbers of victims involved in a restorative process  Young People entering the youth justice system  Number of offences brought to justice as %age of crime  Reduce reoffending  Domestic violence: Increase the number of DV incidents reported  Increase the number of victims and repeat victims reporting DV  Reduce the number repeat perpetrators Increase the number of perpetrators charged, going to	Increased numbers of victims involved in a restorative process  Young People entering the youth justice system  Number of offences brought to justice as %age of crime  Reduce reoffending  Domestic violence: Increase the number of DV incidents reported  Increase the number of victims and repeat victims reporting DV  Reduce the number of perpetrators Increase the number of perpetrators charged, going to  Increase the number of perpetrators charged, going to	Increased numbers of victims involved in a restorative process  Young People entering the youth justice system  Number of offences brought to justice as %age of crime  Reduce reoffending  Reduce reoffending  Domestic violence: Increase the number of DV incidents reported  Increase the number of victims and repeat victims reporting DV  Reduce the number of perpetrators charged, going to	Increased numbers of victims involved in a restorative process  Young People entering the youth justice system  Number of offences brought to justice as %age of crime  Reduce reoffending  Domestic violence: Increase the number of DV incidents reporting DV  Reduce the number of exporting DV  Reduce the number of positions reporting DV  Reduce the number of positions reportators charged, going to	Increased numbers of victims involved in a restorative process  Young People entering the youth justice system  Number of offences brought to justice as %age of crime  Reduce reoffending  Domestic violence: Increase the number of DV incidents reporting DV  Reduce the number of victims and repeat victims reporting DV  Reduce the number of perpetrators Increase the number perpetrators of Shared Poper Perpetrators of Victims of youth crime (LPSA2)  Reduce by 7%= 575  Reduce by 9%= 563  Reduce by 9%= 563  To be determined by the LCJB  Baseline 2001/2 2006/7 target 10384  By 5% to  By 5% to  Increase number by 5% to 4042  Increase the number of victims and repeat victims reporting DV  Reduce the number repeat perpetrators Increase the number by 5% to 630  Reduce number by 5% to 665.  Reduce number by 5% to 695 Increase number by 5% to 158  Reduce number by 5% to 164  Reduce number by 5% to 164  Reduce number by 5% to 164

inis is a Preliminar		presents work in prog	gress in defining LAA (	Jutcomes as at 5" Se	eptember 2006	
	Alcohol (2007-8):  To increase by the number of adults	Baseline 492	Increase to 615			DAAT
	and young people who are moderately and severely alcohol dependant accessing specialist treatment and care services					
	To increase the number of adults and young people who are drinking harmfully accessing information and advice and where appropriate brief intervention services	Baseline 1072	Increase to 1600			DAAT
Reassure the public, reducing the fear of crime - Mandatory	Reduce fear of crime by 2% year on year  Victims	Baseline 2003/4 55%.	Reduce by 2% to 47%			CDRPs
	Increase the number of victims of crime where offender is charged, who feel effectively supported	Baseline	Increase by 5%			VIP

Tills is a Fremilinary	Thist brait which re	presents work in prog	gress in denning LAA	diconnes as at 5 Se	pterriber 2000	
	Reduce the number of young people (under 18) who have been the victim of recorded crime	Baseline 2005/6 3408	Reduce by 5% to 3338	Reduce by 5% to 3270		CDRPs
	Reduce the number of young people under 18 who live with DV in their usual residence	Baseline 1200 (est)	Reduce by 5% to 1140	Reduce by 5% to 1083		wcc
	Reduce the number of older people (over 65) who have been the victim of recorded crime or ASB	Baseline 2005/6 2600	Reduce by 5% to 2470			CDRPs
	Race/hate crime victims					
	Increase the number of race/hate incidents reported	Baseline 2005/6 484	Reduce by 5% to 462			CDRPs
	Reduce the number of repeat perpetrators	Baseline	Reduce by 5%			CDRPs
	Increase the number of perpetrators charged, going to court and convicted	Baseline	Increase by 5%			CDRPs

Reduce the harm caused by illegal drugs; Reduce the perceptions of local drug dealing and drug use as a problem - Mandatory	Reduce the perceptions of local drug dealing and drug use as a problem  To increase the number people entering treatment.	Baseline end 2005 19.9%  Baseline 1150	Reduce by 5% to 18.9% Increase to 1500	Juicomes as at 3	ptember 2000	CDRPs  DAAT
Build Respect in communities and reduce ASB- Mandatory	Increase the number of people who feel informed about what is being done to tackle ASB in their area Increased %age of people who feel that parents in their local area are made to take	Baseline- Best Value survey  Baseline- Best Value survey	Increase by 3% Increase by 3%			ASB steering group  ASB steering group
	responsibility for the behaviour of their children  Increased %age of people who feel that people in their area treat them with respect and consideration	Baseline – Best Value survey	Increase by 5%			ASB steering group
	Reduce people's perceptions of ASB	Baseline – 2003/4 37.9% (2005/6 26.5%)	Reduce by 3% to 23.5%			ASB steering group

		processes work in pro-				
Increase domestic fire safety  Reducing arson – LPSA2	Increase domestic fire safety through home fire risk assessments. Baseline 2006/7 3350	3350	3350			wcc
NB Statistics require checking to ensure	Reduction in deliberate secondary fires Reduction in	1208	1170	1132		wcc
congruence with LPSA2 agreement	deliberate primary vehicle fires Reduction in deliberate primary property fires	465 163	461 159	458 156		wcc
Reduction in road casualties –LPSA2	Reduction in the number of road casualties - people killed or seriously injured (KSI) in a calendar year	Average of 2000-4 of 562 annually	472 KSI	426 KSI		wcc

### **Stronger Communities**

#### Introduction

Two theme group meetings were held on 20<sup>th</sup> July and 25<sup>th</sup> August which focussed on key themes arising from:-

- ♦ Existing community strategies
- Previously approved local area agreements
- ♦ The views of existing statutory agencies
- ♦ The views of the District Local Strategic Partnerships

In addition to this information was the feedback from two focus groups on 'Stronger Communities' from the Voluntary and Community Sector Conference on 12<sup>th</sup> July.

### **Overview**

In addition to the mandatory outcome relating to the empowerment of communities, the following have been suggested:

- Affordable Housing
- Community Cohesion
- Building Capacity Of Voluntary And Community Sector
- Improving The Quality Of Life For All With The Fastest Improvement For The Most Deprived

### **BLOCK OUTCOMES**

OUTCOMES	INDICATORS	Baselines 2006/07 (unless otherwise stated)	Targets 2007/08 (including any stretch targets and their annual unstretched targets	Targets 2008/09 (including any stretch targets and their annual unstretched targets	Targets 2009/10 (including any stretch targets and their annual unstretched targets)	Lead Partne
1 Mandatory - Capacity  Empower local people to have a greater choice and influence over local decision making and a greater role in public service deliver	Percentage of residents who feel they can influence decisions affecting their local area      Percentage of people who feel that their local area is a place where people from different backgrounds get on well together     an increase in the number of people recorded as or reporting that they have engaged in formal volunteering on an average of at least two hours per week over the past year     Increase in the					

This is a Preliminary First Draft which represents work in progress in defining LAA Outcomes as at 5<sup>th</sup> September 2006

OUTCOMES	INDICATORS	Baselines 2006/07 (unless otherwise stated)	Targets 2007/08 (including any stretch targets and their annual unstretched targets	Targets 2008/09 (including any stretch targets and their annual unstretched targets	Targets 2009/10 (including any stretch targets and their annual unstretched targets)	Lead Partner
	percentage of residents who have been involved in formal or informal voluntary work at least three times in the past year					
	Increase the percentage of residents in governance roles who identify local needs and actions to tackle them.					
	<ul> <li>Increase in the number of town and parish councils attaining Quality Status.</li> </ul>					
	<ul> <li>Increase in the percentage of local people who have a greater choice and influence:</li> </ul>					
	a) over local decision making b) in their local community And a greater role in public service delivery within a thriving and vibrant VCS.					

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OUTCOMES	INDICATORS	Baselines 2006/07 (unless otherwise stated)	Targets 2007/08 (including any stretch targets and their annual unstretched targets	Targets 2008/09 (including any stretch targets and their annual unstretched targets	Targets 2009/10 (including any stretch targets and their annual unstretched targets)	Lead Partne
2 Housing  To increase the availability of affordable, appropriate and decent housing	An increase in the percentage of     (a) new affordable homes built or brought into the market;     (b) decent homes.					
Reducing the number of vulnerable groups in fuel poverty and increasing the level of energy efficiency of housing occupied by those groups.	(a)BV63 – Energy efficiency – the average SAP rating of LA owned dwellings;  (b)? Energy Efficiency in private sector housing (HECA?).  (Advice being sought from District/Borough Environmental Health Officers.)  Decrease in the number of people inadequately housed as demonstrated by a reduction in:  local authority housing lists housing associations waiting lists Private Sector homes failing Decent Homes Standard Empty Homes					

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OUTCOMES	INDICATORS	Baselines 2006/07 (unless otherwise	Targets 2007/08 (including any stretch targets and their annual	Targets 2008/09 (including any stretch targets and their annual	Targets 2009/10 (including any stretch targets and their annual	Lead Partner
		stated)	unstretched targets	unstretched targets	unstretched targets)	
3 Quality of Life	3 Quality of Life					
To improve the quality of life for the most disadvantaged people and neighbourhoods.	A percentage decrease in the gap between disadvantaged people or neighbourhoods who have access to health, education, culture and sport.					
To improve the quality of life for people in the most disadvantaged neighbourhoods  Or	Percentage increase in the number of people who feel that their neighbourhood is a good place to live in					
To tackle social exclusion and deliver neighbourhood renewal. In particular narrowing the gap in health education worklessness and liveability outcomes between the most deprived areas and the rest of England	Percentage decrease in unemployment levels					
Or						
To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure						

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OUTCOMES	INDICATORS	Baselines 2006/07 (unless otherwise stated)	Targets 2007/08 (including any stretch targets and their annual unstretched targets	Targets 2008/09 (including any stretch targets and their annual unstretched targets	Targets 2009/10 (including any stretch targets and their annual unstretched targets)	Lead Partne
service providers are more responsive to neighbourhood needs and improve their delivery						
Or  To reduce income deprivation including child and pensioner poverty.  To improve the quality of life for all particularly the most disadvantaged by reducing the gap in:  Health Care Educational Attainment Income Poverty	Percentage increase in the number of people accessing benefits to which they are entitled.  Increase in the number of people in employment and employment of choice.  Increase in the number of people accessing health care.  Increase in the educational attainment A-C's  Reduction in number of those in poverty and fuel poverty.  Reduction of those claiming benefits					

This is a Preliminary First Draft which represents work in progress in defining LAA Outcomes as at 5<sup>th</sup> September 2006

		Baselines 2006/07 (unless otherwise stated)	Targets 2007/08 (including any stretch targets and their annual unstretched targets	Targets 2008/09 (including any stretch targets and their annual unstretched targets	Targets 2009/10 (including any stretch targets and their annual unstretched targets)	Lead Partne
4 Community Cohesion	4 <u>Community Cohesion</u> Percentage increase in the					
To increase community cohesion and inclusion	number of people from "disadvantaged" or "minority" groups who feel that they have a stake or say in their community.					
To increase community						
cohesion and inclusion	Percentage increase in the number of supported activities,					
or	events where community cohesion is a key theme.					
To reduce social isolation and	conscient a disparation					
increase the sense of belonging	Percentage increase in the					
or	reported number of incidents of hate crime with a percentage increase in the number of					
To build a cohesive society based on equality of opportunity, irrespective of	complainants satisfied with the outcome of their complaint.					
race, gender, age and sexual	Percentage increase in the					
orientation.	number of residents who feel that their local area is a place where					
or	people from different backgrounds get on well together					
To celebrate race ethnicity,						
culture, faith, age, disability,	Promoting 'sense of place' and					
gender and sexual orientation through reducing discrimination,	celebrating community diversity by broadening access to and					

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OUTCOMES	INDICATORS	Baselines 2006/07 (unless otherwise stated)	Targets 2007/08 (including any stretch targets and their annual unstretched targets	Targets 2008/09 (including any stretch targets and their annual unstretched targets	Targets 2009/10 (including any stretch targets and their annual unstretched targets)	Lead Partner
improving inclusion and building individuals' and communities' self esteem	increasing participation in, cultural and sporting activities					
or						
To improve perceptions of community engagement and cohesion.						
To promote social inclusion in particular by improving access to justice and referral pathways						
or						
To support local people to have a sense of community spirit by promoting community activities to bring people together						
or						
To promote equality of access to services so that everyone can have a choice and secure independent living.						

### **Healthier Communities and Older People**

#### Introduction & Context

Initial Block outcomes have been developed by a joint meeting of the Older People's Forum and Health Improvement and Well-Being Group which met on 4<sup>th</sup> August 2006.

The outcomes detailed below will require revision and further development by the Block Leader in consultation with key partners and stakeholders over the next few weeks, following which further work will be carried out in relation to accessing base-line information and the development of year on year targets

#### Overview

In broad terms the initial outcomes for inclusion within the Block are:

- Improve Health and reduce Health Inequalities
- Tackling Poverty
- Encourage and promote healthy lifestyles
- Furthering the Supporting People Initiative (requires further guidance and information from central government before Outcomes c an be developed further by the County Council and its partners).
- Increase the dignity, independence and quality of life of older people
- Reducing inequalities in accessing services and opportunities caused by transport issues

### **BLOCK OUTCOMES**

Block: (Insert name of Block) Healthier Communities and Older People – Block Leader: Laurence Tennant Warwickshire PCT (supported by Stephen Munday (Warwickshire PCT) and Graeme Betts (WCC)

Outcomes	Indicators	Baselines 2006/07 (unless otherwise stated)	Targets 2007/08 (including any stretch targets and their annual unstretched targets)	Targets 2008/09 (including any stretch targets and their annual unstretched targets)	Targets 2009/10 (including any stretch targets and their annual unstretched targets)	Lead Partner
Improve health and reduce health inequalities (Mandatory)	Spearhead area – Reduce health inequalities between the spearhead area and the English population by narrowing the gap in all-age, all-cause mortality	ТВА	To be developed	To be developed	To be developed	To be developed
	Reduce health inequalities within the local area, by narrowing the gap in all-age, all-cause mortality	ш	"	и	£	66

	7 1 113t Brait Willon Top	resents work in progr	COO III delilling EAA	Datoonics as at o oc	ptember 2000	
Supporting People  – outcomes framework being developed by ODPM/DCLG (Mandatory)	To be developed following publication of DCLG / DoH Guidance – promised April 2006 but yet to be received					
Tackling Poverty (LPSA2)						
a) Countywide Project	Increased claimant income for Council Tax and Housing Benefits	32,607 as at September 2005		35,868 as at 31 3 2009 (with stretch)		District & Borough Councils
b) Warwick District Welfare Rights Project	Increase in welfare benefit uptake through the Project	200 as at September 2005		1050 as at 31 3 2009 (with stretch)		Warwick District CAB
Promoting Healthier Lifestyles	Reducing Deaths from Circulatory Disease mortality for Nuneaton & Bedworth per 100,000 population (LPSA2)	114	Without stretch 112 With stretch 109	Without stretch 111 With stretch 104	Without stretch 109 With stretch 99	Nuneaton & Bedworth Leisure Trust

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	Increase					
	percentage of	17.5%				
	people consuming 5					
	or more portions of					
	fruit and vegetables					
	each day					
	Increase	26.1%				
	percentage of					
	adults undertaking a					
	minimum of 30 mins					
	of moderate					
	intensity physical					
	activity 5 or more					
	times per week					
	Reduce Smoking					
	prevalence through:					
	A Increasing					
	support to	120	250			
	organisations to					
	become smoke free					
	environments up					
	one month after					
	legislation					
	legislation					
	D In or o color =: 41					
	B Increasing the	0700 (0007.0	4050	4075		
	number of 4 week	2736 (2005-6	4250	4675		
	quitters	actual) 3770 Target				
	Increase access to					
	cultural and sporting					
	activities including					
	volunteering to					
	enhance the health					
	and well-being of					
	Warwickshire					
	residents					

This is a Preliminary First Draft which represents work in progress in defining LAA Outcomes as at 5 <sup>th</sup> September 2006							
	Increase access to low level emotional and support services by specific groups:  Older People (through increased access to befriending support via PHILLIS)  Young Parents (through increased access to community based support networks)  People with low level mental health problems (through increased access to employment & training)						
Reducing inequalities in accessing services and opportunities caused by transport issues	Indicators to be defined but will address all aspects of the Block						
Increase the dignity, independence choices and quality of life of older people	Improved satisfaction levels amongst home care users (LPSA2)	To be established by Base Line Survey (February 2006)			Base Line + 148		

Increased proportion of older people supported to live in their own		
homes  Reduced number of unnecessary emergency hospital		
admissions through Chronic Obstructive Pulmonary Disease (COPD)		
Increased numbers of older people taking up adult learning opportunities		

#### **Economic Development and Enterprise**

#### Introduction

Two meetings of the Theme Group were held on 14<sup>th</sup> July 2006 and 24<sup>th</sup> August 2006 at the Coventry and Warwickshire Chamber of Commerce.

#### Overview

Another series of presentations were made at the second theme group seminar which set out – in more detail – the context for the 4<sup>th</sup> block in Windicators. This was followed by two workshop sessions which led to the following 4 key priorities to be highlighted:

- Increase the vitality and viability of Warwickshire's town centres and market towns
- Achieve sustainable growth of Warwickshire's businesses through increased entrepreneurism and innovation and through the adoption of new and emerging technologies
- More adults with the skills and qualifications needed to be an effective member of the Warwickshire workforce
- Reduce the level of worklessness amongst Warwickshire's residents by improving access to employment opportunities and support
  especially for the most economically disadvantaged.

For each priority a series of key actions – existing activity and new / planned have been listed, along with a series of 'output' indicators which are directly related to the actions, but are relatively straightforward to measure and hence show progress by 'proxy' to GO on a more frequent basis than some 'outcome' indicators may be available at. And finally we identified 2 or 3 high level indicators to show overall progress. More work is needed on these high level indicators

A more detailed explanation of the model is set out later in this report.

Actions and output indicators for each priority - the 'input' information which led us to prioritise these outcomes are set out in the next section below. The higher level indicators, baselines and targets are separated out and shown in the 'proforma' attached to this report.

Additional: Economic Development & Enterprise 4<sup>th</sup> Block – Actions and output indicators

PRIORITY 1: Increase the vitality and viability of Warwickshire's town centres and market towns

#### **ACTIONS:**

#### **Existing:**

- Rugby BIDS
- Town Centre Managers Forum
- Market town tourism initiatives
- Establishment of C&W Destination Management Partnership
- Major town centre capital investment and highway improvements
- EnjoyWarwickshire.com portal to attract visitors to all towns and encourage movement around the county
- C&W Tourism Officers Group to develop best practice and co-ordinate joint initiatives

#### **New / Planned**

- Extend Rugby BIDS and secure BIDS votes for Stratford and Leamington
- (re) establish market town group to share good practice?
- Implement World Class Stratford Phase 1
- Implement N&B TC Phase 1 programme
- Develop C&W DMP action and resource plan
- Heart of England Tourism to pilot a destination Health Check in Warwick could produce some indicators.
- Secure funding for Warwickshire's market towns (successor to AWM programme)
- Warwick renaissance bid to Tourism West Midlands

#### **OUTPUT INDICATORS**

- Select indicators from AWM contracts for Stratford and N&B Phase 1s
- Increase number living in Warwickshire's town centres (new housing units and living over shops initiatives)
- Increase number of visitors / footfall (available for selected towns but not in a standardised form)
- Visitor survey will be conducted for C&W, but only every 2 or 3 years frequency.
- Increase number using town centre car parks (selected?)
- Measure % increase or decrease in business turnover

- Monthly measurement of number of hits on EnjoyWarwickshire.com
- Number of vacant retail units (collected in non standard from by DCs).
- Warwickshire towns position in most successful/ profitable town 'poll' ex Dun & Bradstreet

## PRIORITY 2: Achieve sustainable growth of Warwickshire's businesses through increased entrepreneurism and innovation - and through the adoption of new and emerging technologies

#### **ACTIONS:**

#### **Existing**

- Maximise potential for capital investment from current funding programmes including the CSW High Technologies Corridor initiative
- Promotion of STEP, student projects and other award schemes to reward innovation
- Identify and promote the Warwickshire 'USP' for inward investors in motor sport, medical, health and other technologies, serious games and media (and spin offs such as creative industries).
- Maximise the benefits to local businesses of the business support schemes by ensuring that support and advice via Business Link's core programme and, in particular, the Strategic Business Support Package, is sustained and that the delivery of services provided by partner agencies based in the County is co-ordinated
- Assisting local SMEs to be able to compete more effectively for contracts with local authorities in Warwickshire through the provision of seminars, training and through enhanced availability of information about available contracts.
- Provision of business incubation and advisory services designed to support innovative and advanced technology businesses

#### New / planned

- Develop HE-SME links through programmes such as RICE (Interreg), postgraduate schemes and transnational networking
- Further development of specialist floor space for new/emerging technologies and clusters for which there is a demonstrable market demand (e.g. Fen End, UWSP, CUE, Stoneleigh Park and Ansty)
- Maximise opportunities for Warwickshire businesses from the new EU regional Competitiveness & Employment priorities for Innovation & Knowledge and Business & Access to Finance
- Facilitate business access to High Growth finance e.g. fast track concepts for which UWSP is the sub regions link/ delivery arm.
- Identify potential for incubator space and enterprise development for new / emerging businesses, especially in north of the county.
- Influence the new regional Business Enterprise Service to deliver locally by working the regional gateway and brokerages by preprocessed enquiries.

#### **OUTPUTS:**

• Level of external funding secured by Warwickshire schemes via external funding partners to contribute towards increasing innovation, business growth and further developing the knowledge based economy of the county (and sub region)

- Measure take-up of High Growth Finance to support growth in HVA sectors/business in the county.
- Number of new businesses / individuals advised by agencies in the community enterprise/ 3<sup>rd</sup> sector.
- Agree, with partners, a cohesive strategy for enterprise and entrepreneurship support.

#### PRIORITY 3: More adults with the skills and qualifications needed to be an effective member of the Warwickshire workforce.

#### **ACTIONS:**

#### **Existing**

- Delivery and development of existing skills training programmes by agencies such as work based learning providers, FE Colleges, Adult & Community Learning, individual employers, voluntary and community sector, Learn Direct, Connexions and others e.g. Construction based Opportunities Centres
- Continue to develop the work readiness programmes provided by organisations such as Education Business Partnership an others to ensure the jobless and school leavers are better 'qualified' (i.e. prepared) to enter the workforce.

#### New / planned

- Supporting for Skills for Life (basic skills) programmes to include breaking down qualifications into bite-sized modules to increase achievability and desirability
- Increasing the achievability and desirability of vocational qualifications.
- Engaging employers more closely in the skills agenda through the Train to Gain programme and by strengthening the links between colleges, training providers and employers
- Enhancing the ICT skills of the workforce and the jobless
- Develop with agency partners and key stakeholders a county-wide Employment and Skills Strategy which sets out an agreed framework for activity and clarification of individual partners roles/ 'responsibilities'

#### **OUTPUT INDICATORS:**

- Employers Survey: fewer employers complaining of 'unpreparedness, lacking in basic skills etc' Bi annual survey. %'s TBC
- Measure take up of Train to Gain
- Number of ICT qualifications (ITQ) being achieved across the county especially amongst over 50's and unemployed
- Measure number of people using informal learning ICT centres in libraries etc towards achieving an accredited qualification
- Completion rates of apprenticeships and other recognised vocational training courses in subjects related to the skill shortages identified in the Employers Survey

## PRIORITY 4: Reduce the level of worklessness amongst Warwickshire's residents by improving access to employment opportunities and support especially for most economically disadvantaged.

NOTE: Some of these activities may be partly reflected in other blocks, especially Healthier Communities and Older People, and tackle Jobcentre plus priorities of reducing levels on benefit (esp. Incapacity Benefit) and worklessness amongst the over 50's. The 4<sup>th</sup> Block wish to reflect actions relating more towards employer engagement, training programmes and new initiatives to improve 'access to opportunity' for the most disadvantaged

#### **ACTIONS:**

#### **Existing**

- Work with employers to advise on support available to take on workers from key priority groups, eg brokering opportunities for disabled people through projects like RAMP and Focus on Ability
- Area based programmes like People into Employment and CHEERS which target and work with economically disadvantaged people to improve their employment opportunities and prospects, including self employment
- Develop sector specific training opportunities, facilitate apprenticeships and employment for local people in our most disadvantaged areas eg Construction Opps Centres
- Work with partners to improve access and quality of information on job and training opps eg via Recruitment Network and Train to Gain

#### New / planned

- Undertake empirical data gathering and field research to assess the impact of economic migrants in Warwickshire's economy on meeting hard-to-fill vacancies and skills 'gaps' and the possible affect on indigenous workforce opportunities.
- Review 'employment premium scheme' principals to assess its impact in helping encourage employment of workers from disadvantaged groups.

#### **OUTPUT INDICATORS**

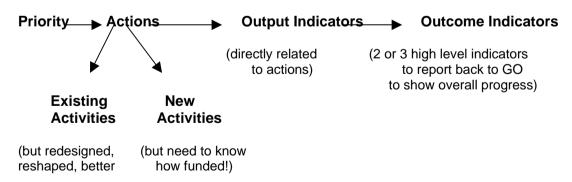
- Complete the development of a WCC strategy to be an exemplar of good recruitment and employment practice amongst county employers in supporting employment for hard to reach and disadvantaged people (including carers, lone parents, disabled, over 50+, those with mental health problems, minority ethnic groups). Measure the number employed.
- Number of people benefiting from Non Government Funded Open College Network programmes
- Level of new ESF funding secured in the county through new Regional Competitiveness & Employment EU programme to support

## This is a Preliminary First Draft which represents work in progress in defining LAA Outcomes as at 5<sup>th</sup> September 2006 training and skills development for disadvantaged people

#### Other issues:

- i) At present unknown affect of 'regionalism' of skills and business support agendas and what that might mean to future service and budgets in the county.
- ii) Acknowledgement that –with no additional resources to support delivery of 4<sup>th</sup> Block outcomes we need to find ways of adding value through the LAA process, by reshaping and better partnership working rather than simply repackaging and presenting what we're already collectively doing!
- iii) How can we ensure that other themes are encouraged to help support and deliver 4<sup>th</sup> block priority outcomes (and vice versa). A number of very important issues were discussed at length by 4<sup>th</sup> block members in particular issues around entrepreneurship and work readiness of young people and school leavers, affordable housing, social inclusion challenges (e.g. debt) and new measures to ensure people on ICB to have pathways back to employment (by working with doctors surgeries./ PCTs etc) but it was felt that these issues although important should be directed to other blocks.
- iv) We have not set any stretch targets for this block (yet).
- v) we have retained the balance between 'narrowing the gap' and 'building competitive advantages' and have achieved a mix of themes which reflect supply (skills, workless, access) and demand (business support and innovation)

#### The 4<sup>th</sup> Block Model:



#### Rationale:

Workshops have generated lots of ideas for potential actions and indicators, shows positive interest and buy to the principles of the 4<sup>th</sup> block LAA and helps gives us a real Warwickshire focus. However can lead to problems of strategic management – lots of indicators which we need to report on regularly and many of which are simply out of our (local) control to affect. We have tried to avoid setting extremely 'high level' outcome indicators (e.g. Gross Value Added, number of visitors etc) as they are unlikely to be affected by the LAA process in the short term (esp. in Warwickshire when we have no additional resources via NRF, LEGI etc).

A different way of organising this is to look at Actions, Output Indicators (which are local and which we can collect for our information and for GO as 'proxy' performance indicators when we need to report on progress of the LAA) and finally a few more higher level outcome indicators which we use as the main basis for reporting.

This model could b applied across the entire Warwickshire LAA programme if it was felt to be helpful?

### **BLOCK OUTCOMES**

Block: ECONOMIC DEVELOPM	IENT & ENTERPRISE – Bloc	ck Leader Louise Benn	ett Coventry	& Warwick	shire Chaml	per
Outcomes	Indicators  We intend to select 2 or 3  MAX per priority	Baselines 2006/07 (unless otherwise stated)	Targets 2007/08	Targets 2008/09	Targets 2009/10	Lead Partner
COMPETITIVENESS						
Increase the vitality and viability of Warwickshire's town centres and market towns	Number of successful Warwickshire Business Improvement District Schemes achieved (local indicator)	1	2	3		WCC, District / Borough Councils / TC Mgt Partnerships/BID Ltd Companies
	Amount of private sector income (for reinvested in BIDS activity) accrued (local indicator)	£4m over 5 years	Another £2m over 3-5 years	Another £2m over 3-5 years		
	Other indicators to be established					
ENTERPRISE & INNOVATION						
Achieve sustainable growth of Warwickshire's businesses through increased entrepreneurism and innovation – and through the adoption of new an emerging technologies	Increase % economically active people of working age with NVQ level4 + qualification (Annual population survey)	25.5% (2003/4) (Labour force survey)				
_	Number of businesses and jobs created in high added	Baseline will be avail end 2006/7				

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	value sectors which have been supported by WIPs – split by ICT, motorsport and medical technologies					
	Number of new jobs created in key HVA sectors	Tbc – will use % jobs in K1 sectors as proxy				
	Number of new business start-ups in priority areas of the county (N&B) – compared to SE as well as WMids	VAT registration as prop of resident working age population or prop of total VAT reg business stock County 58, N&B 37 (cf W Mids 46) and S-o-A 83 (cf SE at 57)				
	Measure innovation by number of registered patents / investigate Barclays work on new business formation rates	Tbc				
SKILLS						
More adults with the skills and qualifications needed to be an effective member of the Warwickshire workforce	Number of economically active people of wkng age with no qualifications	32,400 (Feb 04) 31,4000 (target 06/7)	30,500	29,500		
	Increase number of Skills for Life enrolments	Tbc				
	Increase number of Skills for Life qualification achievements	4,315 (2004/5) 6,645 (2006/7 target)	7,300	8,000		
	Number of economically active people of wkng age with no NVQ L2 or equiv Source Labour Force Survey	91,900 (Feb 04) 87,000 (2006/7 target)	84,000	80,000		

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	Number of overall individual	2006/7 target is 4,100				
	learners enrolling with Adult &					
	Community Learning Service					
EMPLOYMENT						
Reduce the level of	Measure numbers into work	Tbc				
	from ETW JC+ progs for New	The				
worklessness amongst	Deal clients (6+months					
Warwickshire's residents by						
improving access to	unemployed) – Steps 2					
employment opportunities	Work. Identify key milestone					
and support especially for	measurements					
most economically						
disadvantaged						
disadvantaged	Measure numbers of	Tbc				
	'workless' receiving	150				
	Information, Advice &					
	Guidance on training and					
	employment opps through					
	ESF SeTL prog.					
	Measure number of	Tbc				
	unemployed and hard-to-	The				
	reach clients achieving non					
	accredited training through new 'Goals certificate'					
	Others / alternative sot be					
	discussed					
CHI THE LEGUE AND	uiscusseu					
CULTURE, LEISURE AND						
SPORT						
Creating better local						
conditions to allow creative						
industries to flourish and						
supporting culture's						
contribution to the economic						
well being of Warwickshire						

#### **ENVIRONMENT AND SUSTAINABILITY**

#### Introduction

Two theme group meetings were held on 23<sup>rd</sup> and 30<sup>th</sup> August to develop outcomes. In seeking to develop outcomes the Group were mindful of the need to develop distinctive outcomes that would justify the inclusion of environment and sustainability as an additional block.

#### Overview

From the two meetings above the following outcomes were included:

- Quality of Built Environment
- Cleanliness
- Quality of Infrastructure
- Green Environment
- Sustainable Land Use
- Environmental Functions
- Liveability
- Reduce Greenhouse Gas Emissions
- Increase Generation and Use of Renewable Energy and the Energy Efficiency of Buildings
- Reduce Rate of Increase in Transport Related Carbon and Greenhouse Gas Emissions by Reducing the Need for Private Car Usage
- Reduce the Amount of Waste Generated, and Increase the Recycling Rate of Remaining Waste

# Environment and Sustainability - Local Area Agreement List of Outcomes/Indicators and Targets – Block Leader Christine Kerr Nuneaton & Bedworth Borough Council in partnership with Rugby Borough Council

	Outcome Descriptor		Performance Measure – Indicator	Performance Information	Perfo	rmance/T	argets	Organisations I	
					2007/08	2008/09	2009/10	Contributi	
E1	Quality of Built Environment								
E1A	<ul><li>Cleanliness</li><li>Land</li><li>Highways</li><li>Abandoned Vehicles</li></ul>	i) ii)	The % of relevant land and highways that has accumulations of litter, etc., which fall below an acceptable level The % of people satisfied with a cleanliness standard in their area	+BVPI 199a Citizens' Panel (WCC) BVPI 89	Survey	16% o-ordinated every threat at due 200	e years.	WCC and District Council	s "
	Fly tipping	iii) iv)	The % of abandoned vehicles removed within 24 hours The year on year increase in the total no. of enforcement actions taken to deal with fly tipping	BVPI 218b BVPI 199d	97% 2	99% 1	100%	u	"
E1B	Quality of Infrastructure  Roads Footpaths	i)	The average No. of days taken to repair a street lighting fault which is under the control of the LA	BVPI 215a	5 days	5 days	5 days	WCC	
	• Design	ii)	% of footways where structural maintenance is required	BVPI 187	30.4%	28.9%	To be agreed	WCC	
	Physical Design    Recycling points    Grey Water    Recycling	iii) iv)	% of principal roads where structural maintenance is required  Town Centre Disability Audits	BVPI 223		5% nce to Cou y Group Ad	5% Inty Wide	WCC and District Councils	S

Recycling Design     Points	v) No. of properties with inbuilt Recycling facilities – rainwater butts		Policy development in place ensuring Best Practice by 2009/10	WCC and District Councils
E1C Sustainable Land Use  • Empty Homes  • Affordable Homes  • Derelict Land  • Neglected Sites	<ul> <li>i) Time taken to re-let local authority housing         No. brought back into use (private sector)</li> <li>ii) % of residential planning housing permissions         relating to Brownfield sites         % of affordable housing provided by relevant         iv) planning permission</li> </ul>	BVPI 212 BVPI 64 BVPI 106	) Individual districts to ) ensure adherence to ) individual targets 80% 80% 80% 25% 30% 33.3%	WCC and District Councils  " "

	Outcome Descriptor	Per	formance Measure – Indicator	Performance Information	Per	formance/Tar	Organisations Involved in Resource Contribution	
				imormation	2007/08	2008/09	2009/10	
E2	Green Environment							
E2A	Liveability Improve the quality of all local parks, nature reserves and peoples' neighbourhoods	(i)	Percentage of residents satisfied with the local authority cultural services (e) Parks and open spaces  Percentage of residents reporting an increase in satisfaction with their neighbourhoods and in disadvantaged areas showing a narrowing of the gap between these areas and the rest	BV119 e Citizens' Panel (WCC) Satisfaction surveys	Survey every three years. Next due 2006/07  To be co-ordinated annually  All local authorities to have surveyed areas and agreed action plans to address deficiencies by 2009/10		WCC and District Councils, British Waterways, Warwickshire Wildlife Trust, Community & voluntary sector, English Nature and Environment Agency	
		(iii)	Accessible green space less than 300 m in a straight line from homes	Warwickshire QOL Natural Resource Indicator				

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Effectiveness	Survey public awareness and		50%	75%	100%	
	knowledge to feed into No. iii					
	above (the effectiveness of the					
	leaflets produced and distributed					
	to the existing 19 local nature					
	reserves in Warwickshire					

This is a Preliminary First Draft which represents work in progress in defining LAA Outcomes as at 5<sup>th</sup> September 2006

	Outcome Descriptor		formance Measure – Indicator	Performance Information	Perf	ormance/Tar	gets	Organisations Involved in Resource Contribution
				Information	2007/08	2008/09	2009/10	Tresource Contribution
E2B	Environmental Functions							
	Increase the levels of Woodland Planting and create new wildlife corridors, which will protect existing and encourage new habitats, to restore populations of certain woodland animals	(i) (ii)	No. of trees planted and hedges reinstated % of Woodland covering County	Warwickshire QOL Natural Resource Indicator – Woodland		ogress in adhe iversity Action	WCC and District Councils, British Waterways, Warwickshire Wildlife Trust, Community & Voluntary sector, English Nature and Environment Agency	
	Reduce flooding within the County, especially in domestic and non- domestic premises	(i)	Reduce the risk of flooding within Zone areas 3 (high risk) and 2 (medium risk) as defined under (PPG25). 4,228 properties (domestic) in flood zone 3. 7,235 properties (domestic) in flood zone 2	Indicator	To be monitored and updated by the Environment Agency based on flood defence systems work			

This is a Preliminary First Draft which represents work in progress in defining LAA Outcomes as at 5<sup>th</sup> September 2006

	Outcome Descriptor	Performance Measure – Indicator	Performance Information	Per	formance/Tar	gets	Organisations Involved in Resource Contribution
		a.oa.o.		2007/08	2008/09	2009/10	
E3	Reduce Greenhouse Gas Emissions	i) To achieve reductions of greenhouse gas emissions	Stretch target of 60% by 2050	-	-	18%	WCC, District Councils, WCCP, WEEAC, Community and Voluntary
		To improve domestic energy ii) efficiency	Baseline 1996 domestic energy figure	-	-	30%	Sector, Primary Care Trusts and Hospitals
E3A	Increase Generation and Use of Renewable Energy and the Energy Efficiency of Buildings	Planning policies to reflect best practice, and authorities to adopt best practice in relation to their assets and increase use of alternative fuels	Ü	reducing u	to be adopted ise of energy b crease use of energy	y 2008/09.	WCC, District Councils, WCCP, WEEAC, Community and Voluntary Sector, Primary Care Trusts and Hospitals
ЕЗВ	Reduce Rate of Increase in Transport Related Carbon and Greenhouse Gas Emissions by	i) Change in countywide road traffic mileage  ii)	2005/06 Baseline Local Transport Plan	104.6	106.1	107.7	WCC, District Councils, WCCP, WEEAC, Community and Voluntary Sector
	Reducing the Need for Private Car Usage	To avoid congestion to ensure journey speeds not to be reduced by more than	Warwick/ Leamington/ Stratford	-	-	-10%	
		the following %:	Nuneaton/Bedworth/ Rugby & Kenilworth	-	-	- 5%	

	iii) No. of journeys by other modes –  • Bus BV102  • Rail  • Cycle Trips  • Cycling on upgrade Routes  • Travel to School	2004/5 11.16m 2001/2 3.16 m 2001/2 – Index 100 2003/4 – Index 100 Local Transport Plan	passenger	11.54 m 4.5 m 100 103.6 the proportion journeys to s 05/6 levels (1	chool at the	
Outcome Descriptor	Performance Measure	Performance	Per	formance Ta	rgets	Organisations Involved in Resource Contribution
Outcome Descriptor	Indicator	Information	2007/08	2008/09	2009/10	
	iv) To reduce food miles on all food consumed in Warwickshire  v) Increase the sustainability of town and villages as hubs of the local community			s in place sho travel by 2009	wing direction 9/10	

E3C	Reduce the Amount of Waste Generated, and Increase the Recycling Rate of Remaining Waste	i) ii)	Reduce % of municipal waste landfilled  Increase the amount of municipal waste recycled	WCC baseline figure CH46	60.85 32.56	57.07 36.40	48.23 39.52	WCC, District Councils, WCCP, WEEAC, Community and Voluntary Sector, Primary Care Trusts and Hospitals
		iii)	and composted	2005/6 outturn 550 kg/head	550 kg/head	550 kg/head	550 kg/head	
		iv)	Measure of waste minimisation  Recycle non bio-degradable waste	In adherence to government targets (Warwickshire Waste Strategy)	-	23,000 tonnes		