
WARWICKSHIRE HEALTH AND WELLBEING BOARD

Date: Weds. 10th January 2018

From: Professor Andy Hardy Programme SRO and Chair

Title: Better Health, Better Care, Better Value programme UPDATE

1 Purpose

The purpose of this report is to provide the Warwickshire Health and Wellbeing Board with an update on the Better Health, Better Care, Better Value programme and work streams, highlighting any key points as necessary.

2 Recommendations

The board is asked to note this report and its contents

3 Background

The Chief Executive and Accountable Officers of the Health and Local Authority Organisations within the Coventry & Warwickshire Sustainability & Transformation Partnership (STP) footprint meet twice monthly as a Board. The Board enjoys the support of both Coventry and Warwickshire Healthwatch as attendees.

The joint vision is:

“To work together to deliver high quality care which supports our communities to live well, stay independent and enjoy life”

Whilst members of the Board will represent their organisations, it is recognised and accepted by members that strategic decision making for the purpose of developing a system-wide plan for Health & Social Care will require an approach whereby overall system benefit is the primary consideration.

4 Quarterly review with NHS regulators

On 14th December, Board members met NHS England and NHS Improvement for a quarter three stocktake on progress. The formal feedback from that meeting will be shared with a future meeting of the health and well-being board.

The meeting discussed performance of the system on key indicators including leadership and governance, progress of the workstreams and clinical engagement, Regulators are keen to see continuing progress in managing and performing as a whole system. The need to demonstrate progress on transformational workstreams was emphasised. Regulators commended good leadership and conditions for success and urged a focus on delivery of key targets and outcomes.

5. **Workforce**

Workforce considerations are a main consideration in the STP programme, the workforce workstream has submitted a draft strategy as required to NHS England.

The key priorities for this are:

- Recruitment and retention
- Development and embedding of new roles, and roles working differently
- Skills development for existing workforce
- Development of career pathways

To support the delivery of these priorities 4 key enablers have been identified

- Education
- Leadership and Organisational Development
- Engagement and Communication
- Workforce Planning

This is a key workstream within the STP as a number of the workstreams face significant workforce challenges.

6. **Clinical Design Authority**

The Clinical Design Authority held its second Development Day on the 22nd November 2017.

The brief for the day was:

- To discuss the development of the STP clinical strategy and agree a mechanism for taking this work forward.
- To launch and further discuss the requirements to support the Clinical Review Guidance

The output of this discussion will be pulled together into an outline brief for sign off at the CDA meeting in January. Once this is agreed it will be presented to the STP board with a proposed timetable for approval.

7. **NCVO Pilot - Increasing voluntary sector involvement in health transformation**

A cross-section of representatives comprising voluntary and statutory members of local partner organisations from the Better Health, Better Care, Better Value footprint undertook the first of 3 development sessions on November 20th, 2017.

The initial session was fairly theoretical and highlighted the differences between complicated and complex systems or mechanical and living systems. Discussion points were around barriers that needed to be overcome to enable system working.

A meeting has been arranged with the Coventry and Warwickshire cohort on January 16th, 2018 to discuss tangible outcomes before the next development session.

8. Options Considered and Recommended Proposal

The board is asked to note this report and its contents

Report Author(s):

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Thursday, 05 October 2017

Andy Hardy
STP Leader
Coventry & Warwick STP

Sent via e-mail

Dear Andy

Re: Quarter 2 Stocktake 2017

Thank you for meeting with us on 13 September 2017 to discuss the progression of the Coventry & Warwickshire (C&W) STP in Quarter 2.

It was encouraging to hear how the STP has implemented the key recommendations from the Health Education England Organisation Development pilot scheme and how bi-monthly Chief Officer STP Board meetings have supported the tough conversations. You must focus on ensuring these deliver the changes needed in your STP.

You outlined that recruitment to the programme team has been successful and that structure is aligned to start delivering on your work streams.

Your vision has been clearly stated and outlined, however, you need to ensure that the STP is able to make collective system wide decisions, and gain traction on priorities that you have outlined. Delivery of winter preparedness at an STP and local level is critical in the management of winter pressures and a success measure of the STP.

There is a need to maintain Chief Officer oversight of STP performance and you described how you have started looking at performance as an STP; three trusts together. It is important that there is a consistent level of delivery across Coventry and Warwickshire for key STP work streams and national priorities.

The Stroke reconfiguration has been set back from original timeline for implementation and we agreed you would deliver a Pre-Consultation Business Case to NHS England and NHS Improvement before Christmas 2017. It is also understood that you are working towards a December date for a Regional Panel Sense Check for this service change. Every Chief Officer must commit to this plan before the NHS England review.

You explained that an Engagement Group has been established with representation from Council's and Non-Executive Directors/Lay members. Engagement and Delivery must be your key priorities.

You confirmed that Coventry and Warwickshire STP are still working towards an Accountable Care System (ACS); you also identified South Warwickshire as an emerging Accountable Care Organisation (ACO) and recognised that there are separate timeframes for the remainder of the footprint.

We will, of course, continue to work with you over the coming months and look forward to seeing you at our next formal review which has been set for Thursday 14 December 2017. I will confirm specific times with you.

Yours sincerely



Alison Tonge Director of Commissioning Operations, NHS England – West Midlands

cc Dale Bywater - Executive Regional Managing Director (Midlands & East)
NHS Improvement