

Health and Wellbeing Board

Health and Wellbeing Strategy: Progress Report

12 January 2022

Recommendations

That the Health and Wellbeing Board:

1. Considers and comments on the progress of the delivery of Warwickshire's Health and Wellbeing Strategy 2021-2026.
2. Endorses the Outcomes Framework Dashboard as a tool for monitoring progress on key measures related to the priorities of the HWB.

1. Executive Summary

1.1 Since the adoption of the Health and Wellbeing Strategy (HWS) in March 2021, a range of work has been taking place at both county and place-based partnership level to progress with implementation of the strategy and its priorities. This report provides an update on progress and includes:

- Key achievements of the HWB between March and November 2021
- Launch of the Health and Wellbeing Board Outcomes Framework Dashboard
- Findings from the Health and Wellbeing Board's Development Session held on 18 October

1.2 Key achievements and progress are summarised in the table below:

March 2021:

- Warwickshire Health and Wellbeing Strategy is adopted by the HWB.
- The HWB supports the development of local place-based implementation plans, through the Health and Wellbeing Partnerships.
- The Director of Public Health Annual Report 2021 on inequalities in health is received by the HWB and members are supportive of the recommendations.
- Warwickshire's multi-agency Homelessness Strategy is endorsed, and the HWB agreed to the strategic vision and recommendations within the strategy. The HWB supports the Homelessness Strategic Group in developing an action plan and to continue its work to prevent homelessness.

May 2021:

- The HWB welcomes a new chair Cllr Bell, WCC Portfolio Holder for Adult Social Care and Health, as well as new members Cllrs Gutteridge, Roberts and Matecki who are Portfolio Holders at Nuneaton and Bedworth Borough Council, Rugby Borough Council and Warwick District Council respectively

July 2021: The HWB's first face-to-face meeting since January 2020 is held:

- A system presentation on the £10 million community mental health transformation programme and the mental wellbeing and resilience fund is delivered. The Chair asks for mental health to remain a standing item on the HWB's agenda and greater coordination of

activity across Coventry and Warwickshire.

- An evaluation of the Create Care Commissions programme is presented, and the HWB asks to see further information on how the findings will be incorporated into commissioning cycles.
- Coventry and Warwickshire Mental Health Needs Assessment is approved by the HWB.

September 2021:

- The Local Transformation Plan (LTP) for Children and Young People's Mental Health and Wellbeing is considered and endorsed. The HWB requests further financial information on services is brought back to a future meeting (scheduled for July 2022).
- The Healthwatch Warwickshire Annual Report is presented to the HWB and includes summaries of the research undertaken to understand the needs of carers and the demand for dentistry services across Warwickshire.
- Health and Wellbeing Partnerships (North, Rugby, South) presented jointly on priorities and progress made at place over the past six months.

October 2021:

- Development session of the HWB is held on the emergence of the Integrated Care System (ICS). The session is facilitated by The King's Fund.

November 2021:

- A special HWB meeting is held to review and endorse the Integration and Better Care Fund (BCF) Narrative Plan 2020/21. The HWB requests greater involvement in the planning of BCF for 2021/22.

1.3 Warwickshire's short-term HWS priorities are:

- Helping our children and young people to have the best start in life (CYP)
- Helping people to improve their mental health and wellbeing with a focus on prevention and early intervention (MHW)
- Reducing inequalities in health and the wider determinants of health (Reduce HI)

1.4 Figure 1 shows the alignment of the place priorities against the HWS priorities, and the different delivery mechanisms that are in place for these.

	Place priorities	Alignment to HWS priorities/HWB strategic ambitions			Delivery mechanisms		
		Priority 1: CYP	Priority 2: MHW	Priority 3: Reduce HI	Place	County (Warwickshire)	System (C&W)
South	Environment and sustainability			✓	<ul style="list-style-type: none"> • South Incident Management Team (IMT) • South Strategic Innovation Board • South Health and Wellbeing Partnership Delivery Group 	<ul style="list-style-type: none"> • Child Accident Prevention Steering Group • 1001 Days Steering Group • Tackling Social Inequalities Working Group • Preventing Self Harm Working Group • Children and Young People Joint Strategic Needs Assessment (JSNA) • Better Care Fund • Autism Strategy Group • Dementia Strategy Group • Carers Strategy Group • Warwickshire Multi-Agency Suicide Prevention Group • WCC lifestyle services commissioning and redesign 	<ul style="list-style-type: none"> • LMNS Health & Wellbeing workstream • CAMHS Transformation Board • Mental Health & Emotional Wellbeing Board • Wellbeing for Life Steering Group • Joint Multi-agency Suicide Prevention Group • MH JSNA (JSNA SG) • Health Inequalities Task Group (P&P) • Board Leads for HI Group (P&P) • C&W Respiratory Group • C&W Tobacco Control Partnership Group • COVID Vaccination Steering Group • C&W Health and Care Partnership Suicide Prevention • C&W Self-Harm Working Group • C&W Suicide Prevention Group • C&W LTP prevention weight management steering group
	Mental health, suicide and bereavement		✓	✓			
	Children and young people	✓	✓	✓			
	Respiratory health inequalities			✓			
Rugby	Mental health and wellbeing – Self-harm in young people	✓	✓	✓	<ul style="list-style-type: none"> • Task and Finish Group 	<ul style="list-style-type: none"> • Children and Young People Joint Strategic Needs Assessment (JSNA) • Better Care Fund • Autism Strategy Group • Dementia Strategy Group • Carers Strategy Group • Warwickshire Multi-Agency Suicide Prevention Group • WCC lifestyle services commissioning and redesign 	<ul style="list-style-type: none"> • Joint Multi-agency Suicide Prevention Group • MH JSNA (JSNA SG) • Health Inequalities Task Group (P&P) • Board Leads for HI Group (P&P) • C&W Respiratory Group • C&W Tobacco Control Partnership Group • COVID Vaccination Steering Group • C&W Health and Care Partnership Suicide Prevention • C&W Self-Harm Working Group • C&W Suicide Prevention Group • C&W LTP prevention weight management steering group
	Poverty and inequalities – Homelessness			✓	<ul style="list-style-type: none"> • Rugby Homelessness Forum 		
	Health behaviours: smoking			✓			
	COVID-19 Recovery			✓	<ul style="list-style-type: none"> • Rugby Incident Management Team (IMT) 		
North	LTCs - heart failure			✓	<ul style="list-style-type: none"> • Heart Failure Task and Finish Group 	<ul style="list-style-type: none"> • Children and Young People Joint Strategic Needs Assessment (JSNA) • Better Care Fund • Autism Strategy Group • Dementia Strategy Group • Carers Strategy Group • Warwickshire Multi-Agency Suicide Prevention Group • WCC lifestyle services commissioning and redesign 	<ul style="list-style-type: none"> • Joint Multi-agency Suicide Prevention Group • MH JSNA (JSNA SG) • Health Inequalities Task Group (P&P) • Board Leads for HI Group (P&P) • C&W Respiratory Group • C&W Tobacco Control Partnership Group • COVID Vaccination Steering Group • C&W Health and Care Partnership Suicide Prevention • C&W Self-Harm Working Group • C&W Suicide Prevention Group • C&W LTP prevention weight management steering group
	Access to services			✓	<ul style="list-style-type: none"> • Place Executive Delivery Group • North Health and Wellbeing Partnership Delivery Group 		
	Reducing health inequalities		✓	✓			
	housing and health			✓			
Reducing obesity and improving lifestyles	✓		✓				

Figure 1: Mapping of place priorities against those of HWB, including delivery mechanisms at place, county and system

- 1.5 Figure 1 highlights that health inequalities are a ‘golden thread’ throughout all activity at place. There is explicit focus on children and young people and mental health and wellbeing within each place. Delivery of activity on these priorities, however, takes place through a range of mechanisms – some of which is at place, but a greater amount is at county or system level.
- 1.6 Each place is in the process of developing plans to take action on both place and countywide priorities associated with the HWS. It is proposed that a HWB action planning workshop for 2022/23 takes place in March 2022.
- 1.7 As well as activity at place, figure 1 shows the variety of activity taking place at county and system. Two case studies are highlighted below to showcase some of the key achievements at county and system.

Case Study – Mental Health and Wellbeing

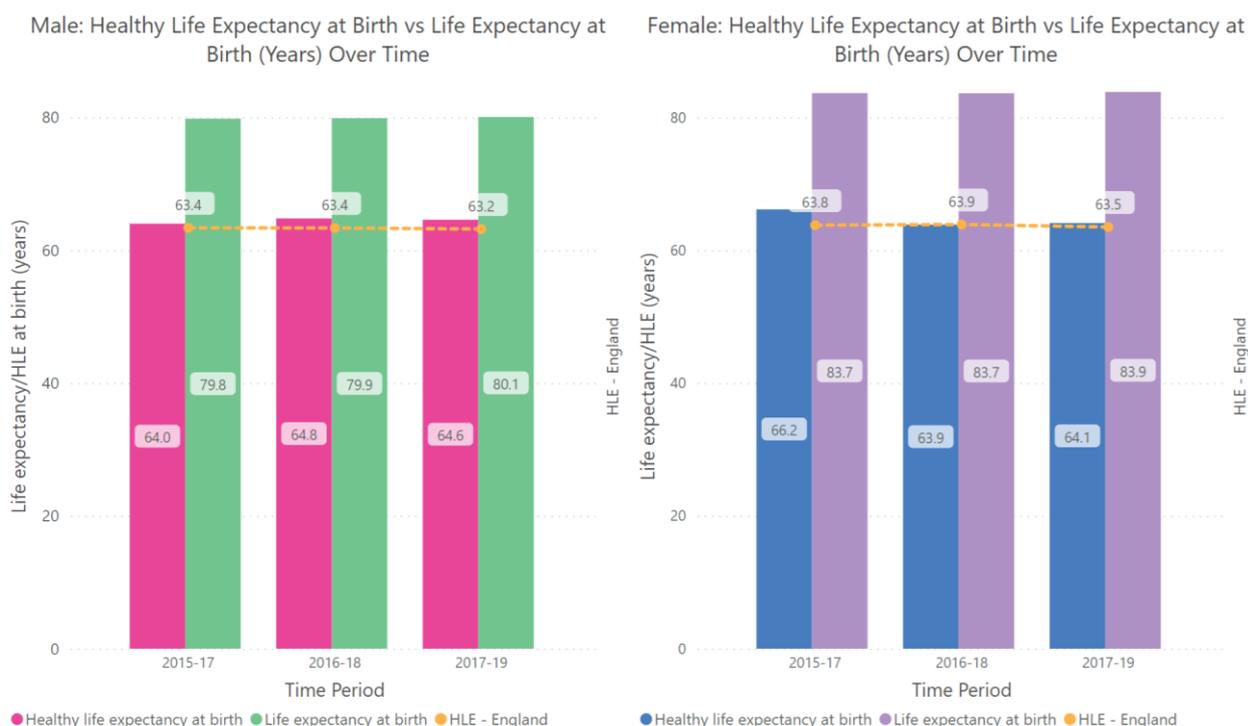
People living with Serious Mental Illness (SMI) experience gaps in prevention, diagnosis, treatment and treatment outcomes for physical health risk factors and conditions. To address this, the NHS Long Term Plan has set a target that by 2023-24, 8,854 patients with SMI should be receiving their annual physical health check across Coventry & Warwickshire. In order to achieve this target, a wide range of initiatives are currently ongoing to aid the delivery of these health checks, including: Health Care Assistants (employed by the GP Alliance) delivering the health checks, digital tools, VCSE engagement and outreach, different workforce roles, and integration across primary and secondary care, with wraparound lifestyles support.

Funding from Wave 1 of the NHS England National Suicide Prevention Programme (2018-2021) enabled the delivery of a comprehensive programme of activity, initially overseen by the Health and Care Partnership and delivered through the local Suicide Prevention Partnerships. This has included the introduction of a Real Time Surveillance (RTS) system which has enabled real time decision prevention planning in response to early alerts and the collection of information on suicidal behaviour. The sharing of this information with the multi-agency Learning Panels has ensured that key at-risk groups are identified, and the appropriate support and pathways can be developed. In addition, the joint commissioning of a new postvention service has enabled us to offer practical and emotional support for anyone bereaved by suicide in Coventry and Warwickshire. Both these interventions will improve responsiveness to suicide and contagion.

- 1.8 Development of Warwickshire’s Outcomes Dashboard
To ensure monitoring and accountability of the HWB and the activity taking place to improve health and wellbeing outcomes across Warwickshire, a publicly available dashboard has been developed. The dashboard is set out by priority and allows for comparison across Joint Strategic Needs Assessment (JSNA) geography, place, district and borough.

1.9 The dashboard has been created from a list of 38 indicators related to health and wellbeing. Only published data from 2018 onwards has been used to create the dashboard to allow for comparison with national datasets.

1.10 The snapshots below show male and female healthy life expectancy versus life expectancy at birth over time for Warwickshire. This highlights that for both males and females, healthy life expectancy between 2016-18 and 2017-2019 has fallen. This is one indicator that will continue to be monitored throughout the lifespan of the HWS.



1.11 The dashboard, Monitoring Health Inequalities in Warwickshire, can be accessed [here](#).

Health and Wellbeing Board Development Session

1.12 On 18 October The King’s Fund facilitated a virtual development session with HWB members on the development of the Integrated Care System (ICS) and the role of the HWB within this. More specifically, the purpose of the day was to:

- Gain knowledge of the current health and care system and the picture in Warwickshire
- Develop further understanding of the requirements of the HWB within the Integrated Care System (ICS)
- Consider the role of HWB members in supporting the next steps for population health across Warwickshire to best serve the people in our communities

1.13 The development session was well attended by members of the HWB and the Executive Group. The King’s Fund commented that delegates were practical,

pragmatic, engaged and dedicated to the agenda. It was felt that great work has already been completed within a complex system, and that the HWB and Executive Group should continue to ensure that partners come together to develop the Joint Strategic Needs Assessment (JSNA) and deliver on the priorities set within the HWS, as these are informed by the community it serves.

1.14 Key themes from the day were:

- Theme 1: Harnessing opportunity within ICS legislation and the population health framework
- Theme 2: The role of the Warwickshire Health and Wellbeing Board
- Theme 3: The role of place, communities, and resources
- Theme 4: The role of public health and commissioning

1.15 Key recommendations and next steps are to:

- Present the full report from the development session to members of the HWB and Executive Group (refer to Appendix 1)
- Review the membership of the HWB and ensure governance arrangements are aligned to new ICS (paper for July HWB)
- Refocus on the priorities of the HWB for the next financial year (development session planned for March 2022)
- Consider how public health will be embedded within the ICS

2. Financial Implications

2.1 None.

3. Environmental Implications

3.1 None.

Appendices

1. Appendix 1 – Health and Wellbeing Board Development Session Report
2. Appendix 2 – Presentation slides from HWB Development Session

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The report was circulated to the following members prior to publication:

Local Member(s): None.

Other members: Councillors Bell, Drew, Golby, Holland and Rolfe