

# Warwickshire Health and Wellbeing Board

## 8<sup>th</sup> January 2020

### Joint Strategic Needs Assessment Update

#### Recommendations

That the Health and Wellbeing Board:

1. Note the progress made to date in delivering the JSNA place-based programme.
2. Note the emerging priority themes identified in the needs assessments and use this evidence base to drive commissioning intentions and decision making.
3. Endorse and implement the suggested actions identified in Section 4 and 5 of this paper.

#### 1.0 Introduction

- 1.1 This paper provides an update on the delivery of 20 place-based needs assessments as part of the Warwickshire Joint Strategic Needs Assessment (JSNA) programme from April 2018- March 2020.

#### 2.0 Key Messages

- 2.1 The programme is progressing well, Waves 1 and 2 are now complete and final reports have been produced for Wave 2 along with recommendations. All reports and information for Wave 1 and 2 can be viewed using the following link: <https://www.warwickshire.gov.uk/jsna>
- 2.2 Action Plans for Wave 2 are now being developed in a consistent way using the same template as Wave 1 action plans and in line with the population health themes of:
  - Wider Determinants of Health
  - Our Health Behaviours and Lifestyles
  - The Places and Communities with live in and with
  - An Integrated Health and Care System.
- 2.3 Upon completion of Wave 3, action plans will be developed in line with the Place agenda. All actions plans will be consolidated to develop a total of three action plans, one for each Place Partnership - Warwickshire North, South Warwickshire and Rugby.

- 2.4 Delivery of Wave 3 is now underway. This is the largest wave with eight areas, many of which are rural, and will be more resource intensive. Stakeholder events for Wave 3 are currently taking place and will be completed by February 2020. The following areas fall within Wave 3:
- Nuneaton Common and West
  - Weddington, Horeston Grange and Whitestone
  - Rugby Rural North
  - Rugby Rural South
  - Wellesbourne, Kineton and Shipston
  - Southam
  - Warwick & Warwick District West
  - Kenilworth
- 2.5 In addition to stakeholder events, feedback will continue to be captured via an on-line survey. The survey has mainly been promoted in areas where needs assessments have been carried out and will continue to be live until all needs assessments have been completed. The surveys provide useful additional information on perceived health and wellbeing priorities in each area.
- 2.6 Steering groups continue in each JSNA locality to oversee the process at a local level.
- 2.7 The Insight Service has agreed to produce draft reports for Wave 3 JSNA areas by February 2020 and final reports by the end of March 2020.
- 2.8 Work has taken place to increase engagement in the JSNA process with under-represented groups such as young people, BME groups and armed forces veterans. This will continue throughout the delivery of Wave 3.
- 2.9 The Working Group is continuing to promote the JSNA with internal management teams and external groups and stakeholders/partners.
- 2.10 The Warwickshire Insights tool provides a set of topic-based “Profiles” for the JSNA areas in Warwickshire. They include a range of statistics from official sources such as the Office for National Statistics and where possible, data collected by Warwickshire County Council. These figures will be regularly updated, in line with published sources <https://data.warwickshire.gov.uk/>
- 2.11 A successful bid to the Early Intervention, Prevention and Community Capacity Fund was submitted for £45,289. These funds will be used to commission Grapevine to mobilise and engage communities in the action planning process across three selected JSNA geographies. This project is a Proof of Concept and may be replicated pending outcomes. Grapevine are in

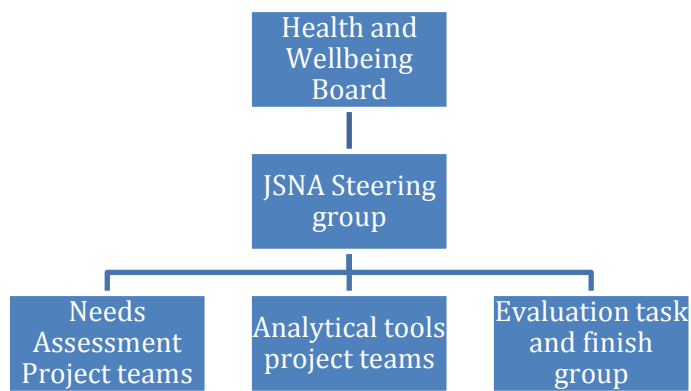
the process of recruiting a Community Organiser on a 12 Month contract to carry out this work.

### **3.0 Next steps**

- 3.1 Local steering groups will continue to lead the process in each JSNA area. A Working Group continues to coordinate the work across Wave 3 ensuring there is consistency in approach and outputs.
- 3.2 Action Plans for Wave 2 will to be developed in line with the final reports.
- 3.3 Stakeholder events for Wave 3 to be completed by February 2020 and community engagement including the JSNA residents and professionals survey will continue throughout Wave 3.
- 3.4 Local Health and Wellbeing Partnerships, along with local steering groups, will manage the delivery of the Wave 1 and 2 Action Plans with progress to be reported to the Health & Wellbeing Board. Links will also be made with the emerging Integrated Care System to inform the production of 'Place Delivery Plans' for health and care services.
- 3.5 Wave 3 draft reports to be developed by February 2020 and final reports completed by March 2020
- 3.6 Development and delivery of Grapevine's engaging communities in the design and delivery of health and wellbeing interventions project January 2020 – January 2021
- 3.7 Action plans drafted for the three Places of Warwickshire.
- 3.8 Programme evaluation and forward planning April 2020 onwards.

### **4.0 Forward Plan and Proposed Opportunities**

- 4.1 The 22 place-based profiles will represent a significant intelligence asset that can be used to identify health needs and inequalities in Warwickshire. The next phase should build on this asset.
- 4.2 There are two work streams that will allow that asset to be developed:
  - Tools that analyze the data for different audiences to encourage conclusions and actions that address the health needs of communities
  - Needs assessments that draw on and add to the data, with the aim of informing local commissioning decisions in line with the principles of an Integrated Care System



4.3 The current governance can be adapted to encompass these workstreams to ensure that good practice from the current programme is maintained. This would consist of a JSNA steering group reporting to the Health and Wellbeing Board. Project teams would be established to produce the deliverables in each workstream.

4.4 The JSNA steering group acts to oversee the JSNA programme and provide assurance to the Health and Wellbeing Board that its statutory duties around the JSNA are being met. The function of this group would be to

- Plan the annual JSNA work programme in partnership as directed by the Health and Wellbeing Board
- Oversee the delivery of the projects by the project teams reporting to it
- Manage risks to the JSNA programme and act to eliminate or mitigate them
- Plan communications and dissemination of the project outputs
- Evaluate the overall effectiveness of the JSNA programme

4.5 The project groups will adopt the good practice from the production of the place based JSNA profiles. It would be anticipated that membership is flexible but would include analysts from several different organisations to enable different data sources to be brought together. Depending on the project the groups could include patient and clinical perspectives.

## 5.0 Support Requested

5.1 Health and Wellbeing Board partners are asked to:

- Ensure the JSNA needs assessments and local action plans are used to inform commissioning intentions.
- Provide scrutiny around the implementation of local action plans.
- Use the evidence base generated through the JSNA programme to ensure all partners are working to a consistent understanding of local need in our communities, enabling service provision to be joined-up and targeted in the right areas.
- Continue to use the JSNA areas as the common geography for the planning and delivery of health and wellbeing services.
- Support the delivery of the needs assessments through the provision of local data when required.

- Engage with and support local steering groups to ensure the JSNA programme is fully representative of all stakeholder views and intelligence.
- Ensure partners commit and/or support the delivery any relevant items within the JSNA action plans
- Agree the outline proposals for the JSNA programme following completion of the place-based profiles.
- Advise on potential opportunities to align next year’s programme with future commissioning intensions for the health and social care system.

## 6.0 Timescales and next steps

<p>January - March 2020</p>	<ul style="list-style-type: none"> <li>• Steering Group meetings in all areas</li> <li>• Community engagement continues</li> <li>• Stakeholder engagement in Wave 3 areas</li> <li>• Action plans finalised from Wave 1 and commence implementation</li> <li>• Wave 2 Actions Plans drafted</li> <li>• Wave 3 needs assessments developed with recommendations</li> <li>• Grapevine to recruit Community Organiser and commence delivery</li> <li>• Begin drafting of action plans in line with Place Partnerships</li> </ul>
<p>April - June 2020</p>	<ul style="list-style-type: none"> <li>• Wave 2 action plans endorsed by local steering groups</li> <li>• Action plans developed in line with the Place agenda</li> <li>• Health and Wellbeing Partnerships endorse action plans and take ownership</li> <li>• Programme evaluation</li> <li>• Engaging communities in the design and delivery of health and wellbeing interventions - Grapevine</li> <li>• Development of proposed opportunities</li> </ul>

## 7.0 Finance

7.1 Delivery of the JSNA programme has been carried out on a business as usual basis, WCC officers have provided support as part of their ‘day jobs’. Supporting the delivery of Wave 1 and 2, there have been 3 Public Health Consultants, six Insight data analysts, three Public Health officers (approximately 15 to 20 days per year, per officer), Localities Team

engagement resources, and communication support (20 days allocated for 2019-20). The Localities Team have supported community engagement depending on the areas involved. The Localities Team estimate that they have spent a total of 75 hours on each needs assessment during Wave 2.

- 7.2 An additional analyst has been employed on a fixed-term contract until 31<sup>st</sup> March 2020 to support the delivery of Wave 3 (£17.5K 0.8 FTE). There is a dedicated Senior Project Manager (£43,891 inc. on costs) supporting the delivery of the place-based programme. Additional funding has been secured from the Early Intervention Fund (£45,289) to commission Grapevine Coventry and Warwickshire to engage communities in the action planning process, develop community led solutions and reduce dependency on public services.

## 8.0 Environmental Impact

- 8.1 There are no negative environmental consequences of this project. Where possible this project will promote positive environmental behaviour by encouraging active travel methods and the reduction of motorized transportation.

## Background Papers

None.

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The report was circulated to the following members prior to publication:  
WCC members: Councillors Caborn, Redford, Golby, Adkins and Roodhouse.