

Appendix 3 Resources, Fire & Rescue OSC Management of Financial Risk

Management of Financial Risk

1. Performance against the latest approved revenue budget as measured by forecast under/overspend, further information and reasons for variances can be found in the [Cabinet Q3 Monitoring Report](#), see section three and appendix A

| Service Area | Approved Budget | Service Forecast | (Under) /Overspend | % Change from Budget | Represented by: | | | |
|--------------------------------|-----------------|------------------|--------------------|----------------------|------------------|------------------------------|--------------|----------------------------|
| | | | | | Investment Funds | Impact on Earmarked Reserves | Covid Impact | Remaining Service Variance |
| | £m | £m | £m | % | £m | £m | £m | £m |
| Business and Customer Services | 20.682 | 21.218 | 0.536 | 2.6% | 0.000 | (0.032) | 0.378 | 0.190 |
| Commissioning Support Unit | 7.063 | 6.051 | (1.012) | (14.3%) | (0.552) | 0.000 | 0.064 | (0.524) |
| Enabling Services | 28.426 | 26.302 | (2.124) | (7.5%) | (1.965) | 0.000 | 0.000 | (0.159) |
| Finance | 6.660 | 6.646 | (0.014) | (0.2%) | 0.000 | 0.018 | 0.030 | (0.062) |
| Governance & Policy | 3.972 | 2.860 | (1.112) | (28.0%) | 0.000 | 0.006 | 0.003 | (1.121) |
| Fire & Rescue | 23.251 | 23.332 | 0.081 | 0.3% | 0.000 | 0.032 | 0.000 | 0.049 |
| Total | 90.054 | 86.409 | (3.645) | (4.0%) | (2.517) | 0.024 | 0.475 | (1.627) |

2. Performance against the approved savings target as measured by forecast under/overachievement

As at Quarter 3 Business and Customer Services, Commissioning Support Unit, Enabling Services and Finance are reporting 100% delivery of their saving targets (16 schemes totalling £2.718m). Governance and Policy are reporting 96% delivery of their savings target (5 schemes totalling £0.138m), Fire and Rescue are reporting 0% delivery of their one scheme totalling £0.043m due to delay in sitting the Minerva unit.

Appendix 3 Resources, Fire & Rescue OSC Management of Financial Risk

3. Performance against the approved capital programme as measured by forecast delays in delivery

| Service | Approved 2022-23 capital programme | New projects in year | Net over / underspend | Total capital programme | Budget Reprofile | Delays | Forecast In year capital spend | % Delays |
|-------------------------------|------------------------------------|----------------------|-----------------------|-------------------------|------------------|----------------|--------------------------------|----------|
| | £m | £m | £m | £m | £m | £m | £m | |
| Business and Customer Support | 0.911 | 0 | 0 | 0.911 | 0 | 0 | 0.911 | 0.0% |
| Enabling Services | 14.657 | 0 | (0.029) | 14.628 | 0 | (0.694) | 13.934 | (4.7%) |
| Governance and Policy | 4.764 | (0.205) | (0.085) | 4.474 | 0.148 | (1.370) | 3.252 | (30.1%) |
| Fire and Rescue | 3.310 | 0 | (0.076) | 3.234 | 0.006 | (1.008) | 2.232 | (30.5%) |
| Total | 23.642 | (0.205) | (0.190) | 23.247 | 0.154 | (3.072) | 20.329 | |

Enabling Services - £0.694m:

- Development of Rural Broadband - £0.694m.
- 1.) An adjustment in the Broadband Investment Funding calculation from BT/Openreach for 2022/23 has resulted in reduced gainshare expenditure and corresponding reduction in funding utilised in this financial year.
 - 2.) The Superfast Community Fibre programme has been delayed by BDUK until 2023/24, resulting in reduced project expenditure and funding utilised in 2022/23.
 - 3.) Extra revenue funding received for Additional Services Revenue and Government consultancy work has resulted in increased revenue income.

Appendix 3 Resources, Fire & Rescue OSC Management of Financial Risk

Governance & Policy - £1.370m:

- Land at Leicester Lane, Cubbington - £0.806m. The delays were due to further geo-technical surveys to establish the levels of contamination from the historic landfill before a decision is made on whether WCC purchased the land.
- Maintaining the smallholdings land bank - £0.391m. There have been no feasible purchases this year and the budget has been re-profiled to 2023/24.

Fire & Rescue - £1.008m:

- Fire & Rescue training programme at Lea Marston - £0.714m. Slower than expected progress has been due to the absence of a travel plan which was necessary for the submission of a full planning application. The Minerva Unit is expected to be sited by May 2023.
- Fire & Rescue training programme: EA water site - £0.274m. The priority for the service has been to complete the Minerva training project. Until that project is completed, plans for the further training sites cannot be determined.
- Delays in the national Emergency Services Network (ESN) project - £0.020m have caused a knock-on delay to the procurement of station end equipment, which is now not expected until 2023-24. The WCC scheme is entirely dependent on the national project, we don't have control over the timing of the project's progress.