

# Health and Wellbeing Board

11 September 2019

## Health and Wellbeing Strategy Refresh 2020-25

### Recommendation

That Health and Wellbeing Board members endorse the proposed approach to refreshing the Health and Wellbeing Strategy for 2020-25.

### 1.0 Background

- 1.1 The Health and Wellbeing Board has a statutory duty to develop a Health and Wellbeing Strategy (HWBS) under the Health and Social Care Act 2012. The HWBS should translate findings from the Joint Strategic Needs Assessment (JSNA) into clear priority outcomes to help determine actions by local authorities, NHS and other partners to address the wider determinants that impact on health and wellbeing. CCGs and local authorities' commissioning plans are expected to be informed by the JSNA and HWBS.
- 1.2 The current HWBS concludes in 2020. A new place-based JSNA is currently being delivered to help partners understand needs and assets at a local level, and is due to complete in March 2020. It is considered timely to commence the refresh of the HWBS now to align with the emerging Integrated Care System (ICS) for Coventry and Warwickshire and also the new Coventry HWB Strategy 2019-23. The HWBS also needs to have reference to the Coventry and Warwickshire Health and Wellbeing Concordat, system design and outcome framework development.
- 1.3 The HWBS will seek to translate the emerging JSNA findings into priorities that the Board wants to achieve. This will be followed by more detailed action plans as work progresses.

### 2.0 Refreshing the Health and Wellbeing Strategy

- 2.1 **Overview:** Work is now underway to refresh the Warwickshire HWBS with support from the HWB Executive. The outline process and timeline for this work is shown in Appendix A:
- 2.2 **Learning from the Current Health and Wellbeing Strategy:** It is important in developing a new HWBS to consider the impact and learning from the current HWBS which identifies three high level priorities:
  - Promoting independence for all;
  - Building community resilience; and
  - Integration and working together.

The high level priorities have galvanized commitment between partners around promoting independence and a more preventative and early intervention approach. The HWB Executive has delivered annual delivery plans to translate the HWBS into actions, and positive progress has been reported in annual reviews. A stronger focus on prevention is also evident in the work of the Joint Place Forum (the Health and Wellbeing Boards for Coventry and Warwickshire) with a Year of Wellbeing 2019 to upscale prevention across the health and care system. Improved performance can be seen across a range of areas (as highlighted below), however, it is recognised there is still more to be done.

2.3 **Performance** has improved in many areas and generally health in Warwickshire is reported as good compared with the rest of the country. Life expectancy is above national average for both males (79.9 years) and females (83.6 years). However, there are inequalities across the county, with deprivation and poor health outcomes in several areas.

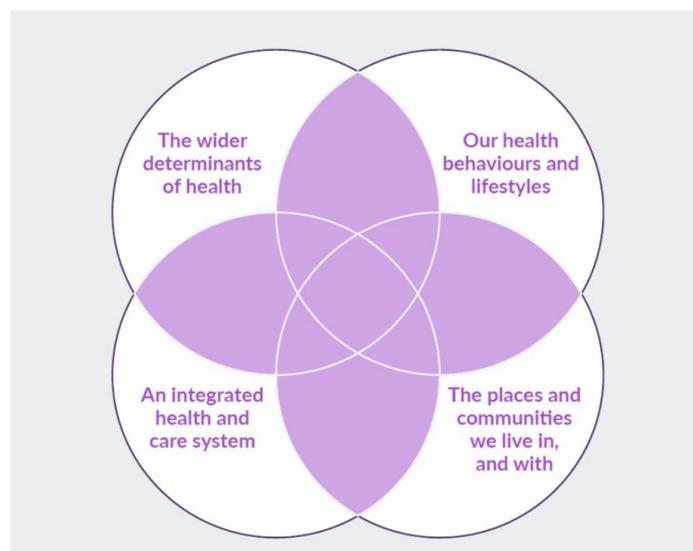
2.4 A review of performance on health and wellbeing can be found in the Director of Public Health Annual Report, and highlights are shown below against the high level priorities in the HWBS.

<b>Strengths</b>	<b>Areas for Improvement</b>
<b><i>Promoting Independence for all</i></b>	
<b>Teenage conceptions</b> - falling rates since 2009	<b>Suicide</b> - significantly above the England average for the last two reporting periods.
<b>NEET</b> - reduction in percentage of young people who are not in employment, education or training	<b>Wellbeing of children and young people</b> with above average and rising numbers of hospital admissions due to: self-harm in children aged 10-14 years; unintentional and deliberate injuries in children aged 0-14; and alcohol specific conditions in young people (under 18)
<b>GCSE attainment</b> – increase in percentage of pupils achieving GCSE at grade 9 to 5 in Maths and English since 2016.	<b>Adult obesity</b> - increase in percentage of adults (over 18) classified as overweight or obese in last two years
<b>Cancer</b> – under 75 mortality rate has fallen considerably since 2012	
<b><i>Community Resilience</i></b>	
<b>Access to information</b> - a higher proportion of people who use services in Warwickshire find it easy to access information about support than the national average for the past 3 years.	<b>Social isolation</b> is a growing issue. The JSNA has also identified the need for better and more joined-up communication about services and stronger public transport links.
<b><i>Integration and working together</i></b>	
<b>Supporting people to remain healthy and independent in their homes</b> for longer with more proactive care out of hospital.	Further integration of services will evolve with the development of an Integrated Care System across Coventry and Warwickshire.
<b>Partnerships have strengthened</b> across the wider determinants of health, with effective joint working on areas such	

as homelessness, suicide prevention and early help for vulnerable children.	
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### 3.0 HWB Strategy Refresh 2025

3.1 It is proposed that the refresh of the HWBS is structured around the King's Fund population health model which outlines a framework centred on four pillars (Figure 1). The model proposes that an effective population health system needs to recognise and maximise activity in the overlaps between the pillars, as well as develop activity in, and rebalance activity between, the four pillars themselves. A workshop facilitated by the Kings Fund with senior partners and stakeholders is planned in October utilising the model in reviewing the value of existing activity and identifying gaps and priorities.



**Figure 1: Population Health Model** (Ref. *A vision for population health: Towards a healthier future, The King's Fund, November 2018*)

3.2 It is intended that the consultation and engagement process for the HWBS refresh will be an extension of the current JSNA engagement activity. Further public consultation is planned for early 2019, following engagement planned in the Autumn as part of the move to an ICS to avoid duplication of activity and ensure alignment. An Equality Impact Assessment (EIA) will be completed and will help inform the targeting of certain groups to ensure a broad representation of views.

### 4.0 Next steps

4.1 The outline timeline is shown in Appendix A. At the next Board meeting in January 2020, an update on the HWBS development will be provided including feedback from the Kings Fund event and a high level outline of suggested HWBS priorities for public consultation. It is then intended to bring a final draft of the HWBS to the Board in May 2020 for endorsement.

### 5.0 Financial Implications

5.1 There are no direct financial implications from this update at this stage. However, as and when more detailed plans are being developed, the relevant Finance Officers will be involved to provide scrutiny and assurance on spending and benefits where necessary.

## 6.0 Environmental Implications

6.1 There are no direct environmental implications from this update at this stage. However, as and when more detailed plans are being developed, the relevant Officers will be involved to provide scrutiny and assurance on this area where necessary.

**Background papers - None.**

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The report was circulated to the following members prior to publication:  
WCC members: Councillors Caborn, Redford, Golby, Adkins and Roodhouse.

## Proposed Timeline for the Health and Wellbeing Strategy Refresh

### Warwickshire Health and Wellbeing Strategy Refresh 2020-2025

**PURPOSE AND APPROACH:** The Warwickshire Health and Wellbeing Board is delivering a place-based JSNA to help partners understand needs and assets at a local level. The Health and Wellbeing Strategy for 2020-2025 will translate the emerging JSNA findings into priorities for the Board for the next five years. The Strategy will set out a high level plan for **improving health and wellbeing outcomes** for Warwickshire residents, with a view to developing further place-based actions aligned to the Strategy. It is being developed in the context of an emerging Integrated Care System for Coventry and Warwickshire and with reference to the joint Health and Wellbeing concordat and system design.

