

# Health and Wellbeing Board interim Delivery Plan 2023-2025

Health and Social Care Act 2012 introduced HWBBs in 2013. The Health and Care Act 2022 did not change the statutory duties of the board. The role of HWBBs is to:

- Provide a strong focus on establishing a sense of place
- Instil a mechanism for joint working and improving the wellbeing of their local population
- Set strategic direction to improve health and wellbeing.

Statutory functions of the HWBB:

- Assessing the health and wellbeing needs of the population and **publishing a joint strategic needs assessment (JSNA)**
- **Publishing a joint Health and Wellbeing Strategy (HWS)** that sets out the priorities for improving the health and wellbeing of its local population and how the identified needs will be addressed, including addressing health inequalities, and which reflects the evidence of the JSNA
- Ensuring the HWS directly informs the **development of joint commissioning arrangements** (Section 75 of the NHS Act 2006) in the place and the co-ordination of NHS and local authority commissioning, **including Better Care Fund plans.**

Framework for delivery of Warwickshire’s Health and Wellbeing Strategy (HWS)

- The HWS adopted the King’s Fund population health framework (*figure 1*), which takes a holistic view of health and wellbeing. This has also been adopted by the Coventry and Warwickshire Integrated Care System.
- The HWBB Delivery Plan outlines what action will be taken across all four quadrants the population health framework. The ICB Integrated Health and Care Delivery Plan will inform and feed into this, enabling HWBB to pay greater attention to the latter three quadrants, which combined determine an estimated 80% of our population’s health. The overlaps between the four quadrants are where the true value of the framework lies.

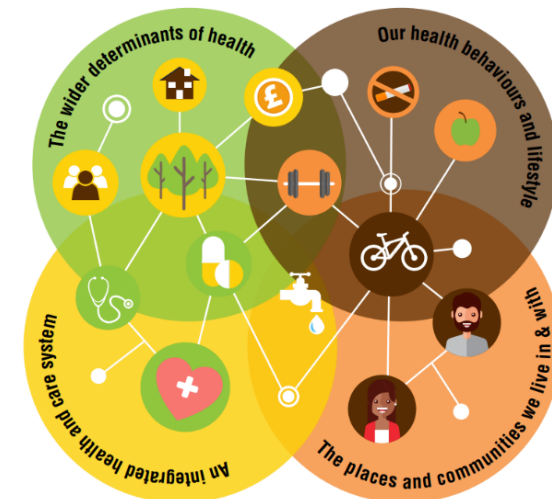


Figure 1: King's Fund Population Health Framework

## Delivering the statutory functions of HWBB in 2023-2025

Statutory function	Activity to meet delivery of statutory function	Geography	Reporting Group	Senior Lead	What will success look like
We will oversee the delivery of a core set of needs assessment via the <b>JSNA work programme</b> for 2023-2025	Approval of Mental Health and Wellbeing of Infants, Children and Young People JSNA (May 2023)	County, with place breakdowns where possible	JSNA Strategic Group	Duncan Vernon (WCC/SWFT)	Deadlines met for each JSNA and regular and timely reporting to HWBB.  All HWBB partners are clear on their role to support the delivery of the JSNA and act upon this.
	Approval of Empowering Futures: Growing Up Well in Warwickshire (January 2024 HWBB)				
	Approval of Physical Health of Children and Young People JSNA (May 2024 HWBB)				
We will oversee the development of the <b>JSNA</b> in Warwickshire	Oversee the improvement on the JSNA process and programme including: <ul style="list-style-type: none"> <li>- a review of future JSNA topics,</li> <li>- more relevant and usable JSNA outputs and</li> <li>- developing a way to capture and monitor the impact of thematic JSNAs</li> </ul>	County, with place breakdowns where possible	JSNA Strategic Group	Duncan Vernon (WCC/SWFT)	More JSNA outputs are used in decision making related to population health including defining shared priorities.
We will oversee the <b>delivery</b> of recommendations from completed <b>JSNAs</b>	JSNAs are shared with key stakeholders and relevant partnership groups are identified to take forward recommendations, reporting progress back to HWBB.	County  Place	Children and Young People Partnership  HWBB Place-based Partnerships	Nigel Minns (WCC)  Chris Elliott (WDC) Mannie Ketley (RBC) Steve Maxey (NWBC)	Evidence from JSNA has informed collaboration and action across HWBB partners.  Recommendations have been considered by relevant stakeholders and activity related to these has been planned by relevant programmes.

We will inform the allocation of local resources, endorsing and overseeing the delivery of the <b>Better Together Programme 2023-25</b>	Development and delivery of Better Care Fund Plan for 2023-25	County	Joint Commissioning Board (transitioning to Warwickshire Care Collaborative)	Becky Hale (WCC/SWFT)	Joint activity through the Better Together Programme is delivered and supports more people to <ul style="list-style-type: none"> <li>live independently at home for longer; and</li> <li>receive the right care in the right place at the right time.</li> </ul>
	Delivery of Joint Housing Action Plan	County	Housing Partnership Board	Lisa Barker (WDC) (chair)	Outcomes include: <ol style="list-style-type: none"> <li>Ensuring there is an integrated approach to Housing, Social Care and Health where housing is embedded into health and social care pathways</li> <li>Early intervention activities to enable people to make more suitable housing choices before the point of crisis</li> <li>Supporting people smoothly transition into more appropriate housing</li> <li>Improving choice and access to appropriate housing support, advice and information</li> <li>Increasing Housing Adaptations through effective use and monitoring of the Disabled Facilities Grant (DFG)</li> <li>Co-ordinating homelessness prevention activities</li> </ol>
		Place	Heads of Housing	Angela Coates (NWBC) (chair)	
Deliver the Warwickshire intermediate care frontrunner pilot	County	Warwickshire Care Collaborative	Becky Hale (WCC/SWFT)	Deliver the pilot and demonstrate the following outcomes: <ul style="list-style-type: none"> <li>Increase the number of people receiving rehabilitation and recovery services after an acute hospital admission</li> <li>Decrease the need for long term care by decreasing demand and acuity</li> <li>Reduce the length of stay for people in an acute hospital who should be at home (or in a more appropriate community bed-based care)</li> </ul>	
We will inform the <b>development of joint commissioning arrangements</b>	Development of section 75 agreements to support joint commissioning activity	County	Joint Commissioning Board	Becky Hale (WCC/SWFT)	Continue operating within current Section 75 arrangements including the Better Together programme, integrated community equipment, RISE, Discharge to Assess and residential care. <p>Progress the establishment of a Section 75 for Health Visiting Services subject to public consultation and partnership decision making processes.</p> <p>Progress work to consider the development of an overarching Section 75 arrangements for joint commissioning activity.</p>

<p>We will oversee delivery of the <b>Health and Wellbeing Strategy 2021-26</b> and its three priorities:</p> <p><b>Priority 1:</b> Children and young people having the best start in life.</p> <p><b>Priority 2:</b> Improve mental health and wellbeing with a focus on prevention and early intervention.</p> <p><b>Priority 3:</b> Reduce inequalities in health and the wider determinants of health.</p>	<p>Warwickshire North Place Plan</p>	<p>Place</p>	<p>Warwickshire North Health and Wellbeing Partnership and Executive Group</p>	<p>Steve Maxey (NWBC) Catherine Free (GEH)</p>	<ul style="list-style-type: none"> <li>Achieving the North Place Vision of ‘helping you to help yourself; there for you when you need us’. To deliver the vision the Place-based Partnership will aim to deliver health and social care that is more integrated, proactive and responsive to health and social care needs of the local community. Success measurements will be identified and agreed upon at Place.</li> <li>Allocation of funding aligned to the Tackling Social Inequalities Strategy</li> <li>Alignment of Place Plans with Levelling Up district and borough Place Plans</li> </ul>
	<p>Rugby Place Plan</p>	<p>Place</p>	<p>Rugby Health and Wellbeing Partnership</p>	<p>Mannie Ketley (RBC) Justine Richards (UHCW)</p>	<ul style="list-style-type: none"> <li>Allocation of funding aligned to the Tackling Social Inequalities Strategy</li> <li>Alignment of Place Plans with Levelling Up district and borough Place Plans</li> <li>Task and Finish Group led by Warwickshire Community and Voluntary Action (WCAVA) looking at children’s mental health support provision</li> </ul>
	<p>South Warwickshire Place Plan</p>	<p>Place</p>	<p>South Warwickshire Place Partnership</p>	<p>Chris Elliott (WDC) Adam Carson (SWFT)</p>	<ul style="list-style-type: none"> <li>Implementation of Tribe digital platform</li> <li>Delivery of enhanced social prescribing for children and young people</li> <li>Development of a Diabetes Public Health Management tool to identify patients with co-existing health conditions and line up support through a virtual Multi-Disciplinary Team</li> <li>Developing of a population health approach to care coordination related to respiratory health in Lillington</li> <li>Allocation of funding aligned to the Tackling Social Inequalities Strategy</li> <li>Alignment of Place Plans with Levelling Up district and borough Place Plans</li> </ul>
	<p>Children and Young People Partnership’s key deliverables are developed and agreed, based on recommendations from:</p> <ul style="list-style-type: none"> <li>Warwickshire Children and Young Peoples Strategy 2021-2030</li> <li>Children’s 0-5 JSNA</li> </ul>	<p>County</p>	<p>Children and Young People Partnership</p>	<p>Nigel Minns (WCC)</p>	<ul style="list-style-type: none"> <li>Strengthened social, emotional and mental health and wellbeing for Children and Young People</li> <li>Promotion of healthy weight in Children and Young People and reducing Childhood Obesity</li> <li>Targeted support at the most deprived populations, suffering the most health inequalities.</li> <li>Closer alignment of services (joined up working) and collaborative models of support including health,</li> </ul>

<p>We will oversee delivery of the <b>Health and Wellbeing Strategy 2021-26</b> and its three priorities:</p> <p><b>Priority 1:</b> Children and young people having the best start in life.</p> <p><b>Priority 2:</b> Improve mental health and wellbeing with a focus on prevention and early intervention.</p> <p><b>Priority 3:</b> Reduce inequalities in health and the wider determinants of health.</p>	<ul style="list-style-type: none"> <li>Children and Young People's Mental Health and Wellbeing JSNA</li> <li>Physical Health of Children and Young Peoples JSNA</li> </ul>				<p>education, and voluntary/third sector. With an emphasis on social support and addressing stigma.</p> <ul style="list-style-type: none"> <li>Health promotion/very brief advice is utilised as a key tool for early intervention and prevention.</li> </ul>
	<p>Development of Warwickshire Special Educational Needs and Disability (SEND) and Inclusion Strategic Partnership Group</p>	County	Warwickshire SEND and Inclusion Strategic Partnership Group	Johnny Kyriacou (WCC)	<ul style="list-style-type: none"> <li>Co-production and feedback from children, young people and parent carers is evidenced at individual and strategic levels.</li> <li>Co-ordination of the Self-Evaluation Framework</li> <li>Delivery of the SEND &amp; Inclusion Local Area Strategy, building on the SEND needs assessment and self-evaluation.</li> <li>Develop a Local Area Inclusion Plan to deliver the vision and aims of the strategy; to strategically plan and deliver services and assess the quality and sufficiency of all elements of the SEND Local Offer.</li> <li>Provision of strategic leadership to prepare for the Ofsted/CQC Area SEND Inspection.</li> </ul>
	<p>Development of the Mental Health Collaborative with a view to enabling organisations to work collaboratively, with a shared purpose around mental health and wellbeing.</p>	System	Mental Health Provider Collaborative	Claire Hollingworth (CWPT)	<ul style="list-style-type: none"> <li>Concordat approved by national team</li> <li>System sign up to Concordat for better mental health</li> <li>Launch of Mental health inequalities fund</li> <li>Review of adult mental health and wellbeing offer in WCC</li> <li>Launch of Mental Health and Emotional Wellbeing Board</li> <li>Improving outcomes for people with SMI</li> <li>Wellbeing 4 Warwickshire service</li> <li>Launch place-based approach to suicide prevention and MH&amp;WB</li> </ul>
	<p>Refresh of the Integrated Care System (ICS) Health Inequalities Strategic Plan and delivery of the Health Inequalities Transformation Fund</p>	System County	Health Inequalities Delivery Group Care Collaboratives	Paula Jackson (WCC/ICB) Shade Agboola (WCC)	<p>Refreshed strategy outlines how transformation programmes will seek to reduce healthcare inequalities in line with the NHS CORE20PLUS5 framework. All partners within the ICS have adopted a Health in All Policies approach, using key tools such as health equity assessment tool (HEAT) to understand inequalities related to key programmes of work and/or services and how to mitigate against them.</p> <p>The bidding prioritisation process is agreed through the Care Collaborative. Activity is funded at Place and aligned to place-based partnership priorities and the CORE20PLUS5 framework.</p>
<p>A system-wide Prevention Board is established to support the delivery of the NHS Long Term Plan</p>	System	Prevention Board	Duncan Vernon (WCC/SWFT)	<p>Development of a practical strategic framework for prevention, built on and supporting work within NHS providers, and successful delivery of the prevention elements of the NHS LTP including Tobacco Dependency services in all four of Warwickshire's provider trusts.</p>	

## Acronyms

<b>Acronym</b>	<b>Name in full</b>
CWPT	Coventry and Warwickshire Partnership Trust
GEH	George Eliot Hospital Trust
ICS	Integrated Care System
NWBC	North Warwickshire Borough Council
RBC	Rugby Borough Council
SWFT	South Warwickshire University Foundation Trust
UHCW	University Hospital Coventry and Warwickshire
WCC	Warwickshire County Council
WDC	Warwick District Council