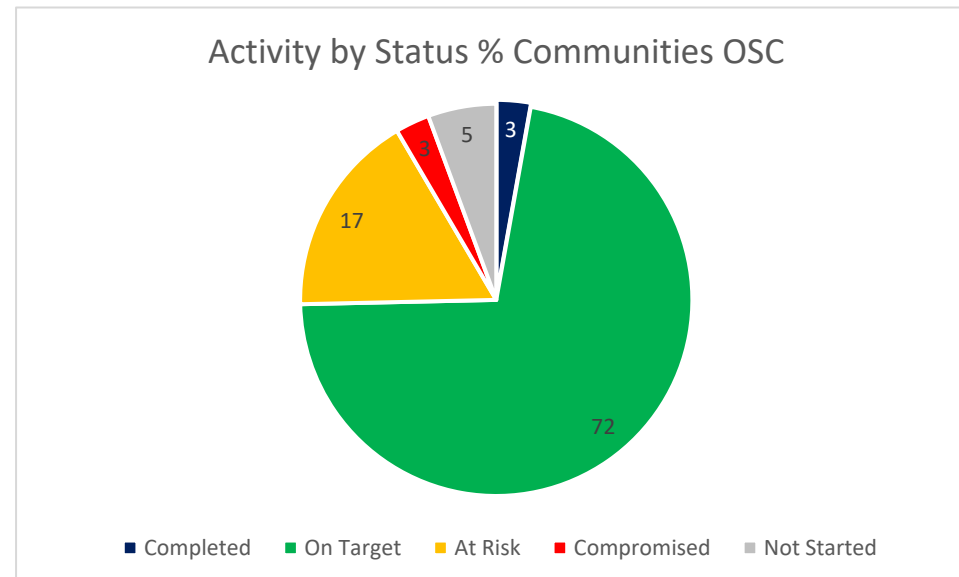


1. Communities OSC Progress on the Integrated Delivery Plan Quarter 1

1.1 Key Insights for Quarter 1 2023/24

Of the 206 actions within the Integrated Delivery Plan, 71 are attributable to the Communities OSC. The number of activities reporting Compromised or At Risk this Quarter is 20%. 72% of activities remain on track to achieve their objectives within the set timeframes, 3% are complete, with 3% yet to start.



The following activities are now complete.

- **SEND & Home to School Transport Review: Establishing an Integrated Transport Hub.**
Operating model agreed and recruited.
- **SEND & Home to School Transport Review: Public consultation on new policy and changes to application processes.**
Policy changes for H2S application approved and implemented from September 23.

1.2 Create vibrant places with safe and inclusive communities

Activity	Status	Narrative
Continue to deliver the Transforming Nuneaton regeneration programme - Finalising plans to redevelop Vicarage Street with planning permission secured and contractor appointed.	At Risk	Progress continues as follows: Outline planning permission - determination is delayed due to outstanding work on viability assessment, bat surveys and highways. Work has started on Royal Mail's new facility and is programmed to be completed March/April 2024 - target date for complete vacant possession.
Continue to deliver the Transforming Nuneaton regeneration programme - Developing plans for a new library, culture and community hub in Nuneaton with planning permission secured and contractor appointed.	At Risk	Attended Corporate Board in June 23 regarding the Library and Business Centre and progressing work in the context of the cost increases. Work will continue on two key areas - moving to technical design to allow for a more in depth look at value engineering options and develop more robust cost plans and applying for additional funds.

1.3 Deliver major infrastructure, digital connectivity and improved transport options

Activity	Status	Narrative
Deliver priority Road schemes that will make it easier to travel around the County including opening up the existing Bermuda Bridge over the A444 to two-way traffic delivering additional highway capacity and improved connectivity between West Nuneaton and Griff Roundabout.	At Risk	On track for completion autumn/winter 2023, risks remain around budget and these are being dealt with by the project team through value engineering work.
SEND & Home to School Transport Review: Development of data dashboard to enable financial controls.	Not Started	Key workstream carried forward and work on KPIs for inclusion currently being finalised.
SEND & Home to School Transport Review: Business case for long term purchase of vehicles.	Not Started	Business case to be developed.

1.4 Promote inclusive, sustainable economic growth, successful business, good quality jobs and future skills

Activity	Status	Narrative
<p>Work with the District and Borough councils and other partners to develop and commission joint business programmes, which address specific barriers to growth, including: Start-Up – A programme of support for local residents looking to start a business and new businesses in their first two years of trading.</p>	At Risk	<p>Agreement has been reached with four of the five District and Borough Councils to use UK Shared Prosperity funding, alongside WCC investment, to extend the county-wide start-up service (delivered by Coventry & Warwickshire Chamber of Commerce on behalf of WCC) from 1st July to 30th September 2023. Discussions are ongoing about a further extension from October 2023 to March 2025.</p>
<p>Work with the District and Borough councils and other partners to develop and commission joint business programmes, which address specific barriers to growth, including: Business Resilience and Growth – A programme of support to help established businesses in all sectors become more resilient and address a wide range of barriers to growth including export.</p>	At Risk	<p>Work is ongoing to develop the new programme after delays during 2022-23 Q4 and Q1. It is expected that the procurement to appoint a specialist delivery organisation will commence in August.</p>
<p>Work with the District and Borough councils and other partners to develop and commission joint business programmes, which address specific barriers to growth, including: High Growth and Innovation – A programme of support for early stage and high growth potential businesses that would also address barriers to innovation and improve access to knowledge.</p>	At Risk	<p>Agreement has been reached with four of the five District and Borough Councils to use UK Shared Prosperity funding, alongside WCC investment, to extend the Business Ready programme with University of Warwick Science Park from 1st July to 30th September 2023. Discussions are ongoing about the period from October 2023 to March 2025. It is expected the procurement to appoint a new specialist delivery organisation will commence in August.</p>
<p>Work with the District and Borough councils and other partners to develop and commission joint business programmes, which address specific barriers to growth, including: Net Zero – A programme of support to help established businesses in all sectors respond to climate change.</p>	At Risk	<p>Work is ongoing to develop the new programme after delays during 2022-23 Q4 and Q1. It is expected that the procurement to appoint a specialist delivery organisation will commence in August.</p>

<p>Work with the District and Borough councils and other partners to develop and commission joint business programmes, which address specific barriers to growth, including: Manufacturing – A programme of specialist support for the manufacturing sector.</p>	<p>At Risk</p>	<p>Work is ongoing to develop the new programme after delays during 2022-23 Q4 and Q1. It is expected that the procurement to appoint a new specialist delivery organisation will commence in August.</p>
<p>Work with the District and Borough councils and other partners to develop and commission joint business programmes, which address specific barriers to growth, including: Tourism, Leisure and Hospitality – A dedicated programme for small businesses in the tourism, leisure and hospitality sector.</p>	<p>At Risk</p>	<p>Agreement has been reached with four of the five District and Borough Councils to use UK Shared Prosperity funding, alongside existing WCC investment, to continue delivering the Project Warwickshire programme (delivered by Coventry & Warwickshire Chamber of Commerce on behalf of WCC in partnership with Shakespeare's England) at the same level. Discussions are ongoing about a further extension from October 2023 to March 2025.</p>
<p>Work with partners to secure funding from the UK Shared Prosperity Fund and other Government programmes for Warwickshire for business support and employment & skills programmes.</p>	<p>At Risk</p>	<p>The investment plan for Multiply developed by WCC and the "core" UK Shared Prosperity funding developed by the District and Borough Councils have now been approved by Government. However, there have been delays with both Government releasing the "core" funding for Year 2 and the District and Borough Councils being able to commence with the commissioning of Year 2 and 3 activities during the pre-election period.</p>
<p>Work with our partners and businesses to transition towards a goal of decarbonising the Warwickshire economy including Working with partners to develop and commission a future programme to support Warwickshire businesses with the transition towards a net zero economy and the growth of the low carbon sector in Warwickshire.</p>	<p>At Risk</p>	<p>Work is ongoing to develop the new programme after delays during 2022-23 Q4 and Q1. It is expected that the procurement to appoint a specialist delivery organisation will commence in August.</p>
<p>Work with our world class universities on research and development (R&D) to power growth and innovation including working with partners to develop and</p>	<p>Compromised</p>	<p>A review of future business support in Warwickshire recommended that WCC and the District & Borough Councils should jointly commission a new high growth</p>

<p>commission a future programme to support R&D and innovation with a focus on commercialising research and encouraging collaboration between Small & Medium Enterprises (SMEs) and research institutions.</p>		<p>programme that would also address barriers to innovation and improve access to knowledge. However, the level of investment potentially available via the new UK Shared Prosperity Fund (UKSPF) represents an estimated 75% reduction on the amount previously available via European funding. Alternative funding opportunities will, therefore, need to be explored.</p>
<p>Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include develop a new skills strategy for the county, collaborating with a wide range of our partners to ensure buy in and adoption.</p>	<p>Not Started</p>	<p>The skills strategy will start later in the year that originally planned but will still meet the 2023 target.</p>

1.5 Tackle climate change, promote biodiversity and deliver on our commitment to Net Zero

Activity	Status	Narrative
<p>Progress with plans on sustainable transport to include implementing a pilot to assess the suitability of delivering on street, residential EV charge points using existing street lighting connections with up to 9 points to be delivered as part of a trial in 2023/24.</p>	<p>At Risk</p>	<p>Work continues with a potential supplier. Road Safety auditing recommended EV only spaces at chargepoint locations. This led to the removal of the initial Leamington Spa trial locations owing to local hostility to such parking measures. Work continues to find new locations and pursue existing potential Solution Oriented Architecture sites.</p>
<p>Continue to take action to promote recycling: Review and refresh the joint waste strategy and action plan for Warwickshire with our partners in line with the proposed new Government Waste & Resources strategy.</p>	<p>Not Started</p>	<p>The County, District and Borough Councils continue to work together well through the Warwickshire Waste Partnership. Service and performance improvements continue to be made wherever possible and during 2022 a new kerbside collection system including the separate collection of food waste was introduced in Stratford and Warwick districts. The local municipal Waste Management Strategy is due for review and</p>

clarity on Government's new resources and the waste strategy is awaited to allow this work to start in earnest.

1.6 The following Activities are On Track

Activity

Create a pipeline of projects and initiatives across the county to develop neighbourhoods and generate pride in our localities to include: **Identify and invest in revitalising those town centres which are a priority based on our approach to Levelling-Up with priority actions determined through place audits, commissioned studies on development opportunities (residential and commercial).**

Create a pipeline of projects and initiatives across the county to develop neighbourhoods and generate pride in our localities to include: **Proactively engage and participate in regeneration/Strategic Place Partnerships across Warwickshire to help shape and inform the development of key projects.**

Continue to deliver the Transforming Nuneaton regeneration programme - **Implementing highway improvement schemes with the first scheme on site during 2023.**

Improve sites and facilities for Gypsy and Traveller communities through a programme of capital works to Council owned sites - **Commence the Capital Programme on the Griff Site Nuneaton. Including the replacement of deteriorating chalets with the replacement of day room facilities.**

Improve sites and facilities for Gypsy and Traveller communities through a programme of capital works to Council owned sites - **Renewal of fencing at Alvecote.**

Improve sites and facilities for Gypsy and Traveller communities through a programme of capital works to Council owned sites - **Erection of boundary fencing at Pathlow site.**

Implement a rolling programme of road safety improvements to address the top accident cluster sites in the County. This will include pedestrian schemes, speed camera pilots, casualty reduction roundabout schemes and road safety education initiatives. <https://www.warwickshire.gov.uk/roadsafety>.

Work with partners to prevent violence, serious & organized crime, modern slavery & human trafficking, reducing reoffending, exploitation and rural crime to meet the outcomes set by the relevant strategies and delivery plans as approved by the Safer Warwickshire Partnership Board. <https://safeinwarwickshire.com/>.

Implementation of the Serious Violence Duty on behalf of WCC, Warwickshire Fire and Rescue, Warwickshire Youth Justice Service and Public Health as Specified Authorities, through the Safer Warwickshire Partnership Board.

Complete a Value For Money review of the Fire Service, develop and implement improvements including an evidence-based approach to resourcing to risk ensuring WFRS has its people and equipment at the right place at the right time to provide the best possible services to the communities of Warwickshire.

Adopt the Local Transport Plan (LTP4) for Warwickshire in June 2023, setting out our strategic approach to transport across the county with a clear emphasis on promoting active travel and public transport. LTP4 will include an Annual Action Plan for deliverables. Immediate priorities are to develop Area Transport Strategies for each Borough/District Area with a view to having these adopted late 2024/early 2025. <https://ask.warwickshire.gov.uk/insights-service/ltp-themes/>.

Implement 5 new planned Cycle schemes (subject to planning and land consents) across Warwickshire, with construction either completed or underway, to support an improved network of cycle and pedestrian facilities and promote sustainable travel choices. <https://www.warwickshire.gov.uk/cycling/developing-warwickshires-cycle-network>.

Deliver priority Road schemes that will make it easier to travel around the County including **a new signalised gyratory at the Stoneleigh junction on the A46.**

Deliver priority Road schemes that will make it easier to travel around the County including **improvements to the Europa Way corridor in Leamington Spa / Warwick to improve connectivity to the M40, reduce congestion and support local development.**

Work with our partners to encourage the expansion of Fibre to the Premise (FTTP) gigabit connectivity, 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025: 85% of premises are gigabit connected.

Work with our partners to encourage the expansion of Fibre to the Premise (FTTP) gigabit connectivity, 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025: 100% of areas have 4G coverage (including rural locations).

Work with our partners to encourage the expansion of Fibre to the Premise (FTTP) gigabit connectivity, 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025: 60% of urban areas have 5G coverage.

Work with our partners to encourage the expansion of Fibre to the Premise (FTTP) gigabit connectivity, 4G and 5G coverage across Warwickshire, aiming for connectivity by 2025: 99% of areas have access to Broadband superfast.

SEND & Home to School Transport Review: **Delivery of key work streams and financial control mechanisms.**

SEND & Home to School Transport Review: **Implementation of new software and driver app as well as smart cards.**

Develop and deliver improvements to processes and systems within Highways Development Management in order to improve service delivery and consultation response turnaround times for developers and district and borough planning, including:

Development and improvements to the Warwickshire Design Guide.

Develop and deliver improvements to processes and systems within Highways Development Management in order to improve service delivery and consultation response turnaround times for developers and district and borough planning, including:

Development of standing advice for district and boroughs.

Develop and deliver improvements to processes and systems within Highways Development Management in order to improve service delivery and consultation response turnaround times for developers and district and borough planning, including: **Holding monthly surgeries with district and borough planning colleagues.**

Develop and deliver improvements to processes and systems within Highways Development Management in order to improve service delivery and consultation response turnaround times for developers and district and borough planning, including:

Engagement with key developers.

Develop and deliver improvements to processes and systems within Highways Development Management in order to improve service delivery and consultation response turnaround times for developers and district and borough planning, including:

Procurement and implementation of a new software system to track and hold data on all planning applications.

Develop and deliver improvements to processes and systems within Highways Development Management in order to improve service delivery and consultation response turnaround times for developers and district and borough planning, including: **Delivery of the key process changes.**

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the number of businesses supported.**

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the £4m of private sector investment levered.**

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the 493 jobs safeguarded.**

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the 280 new jobs created.**

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the GVA increase.**

Engage and work with businesses to access loan funding via the Warwickshire Recovery & Investment Fund to support business and employment growth in the county and **review the impact of the loans on the 5 ha of land and development enabled.**

Develop and start to implement a new Economic Growth Plan for Warwickshire, setting out the key priorities and ambitions for strong economic growth which is inclusive and helps support our commitment to net zero, along with an accompanying action plan setting out the steps that WCC will take to help deliver this Growth Plan.

Work with our partners and businesses to transition towards a goal of decarbonising the Warwickshire economy **including supporting Coventry City Council and Coventry University with the delivery of the Coventry and Warwickshire Green Business Programme to maximise take-up of the support by Warwickshire businesses.**

Work with our world class universities on research and development (R&D) to power growth and innovation including **working with Coventry City Council and Coventry University to deliver the Coventry and Warwickshire Innovation Programme.**

Work with our world class universities on research and development (R&D) to power growth and innovation including **working with the University of Warwick Science Park to deliver the “Business Ready” programme.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **working with employers to create inclusive jobs, allowing those who may have been excluded from the job market historically access opportunities.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **sharing our apprenticeship funds through our apprenticeship support programme, to increase apprenticeship take up.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **working with businesses and training providers to understand future skills needs, and develop plans to ensure the future skills needs are met.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **build awareness of careers and future jobs through a series of careers fairs across the county.**

Develop, commission, manage and (where appropriate) deliver a range of skills programmes and initiatives which help ensure an appropriately skilled population can access well-paid jobs to include **work with our schools to ensure that careers provision meets future skills needs and provides information on a wide level of future career opportunities.**

Explore place-based opportunities to deliver regeneration and improve social mobility as part of the Levelling-Up strategy to include **developing the Leamington Transformation Framework, alongside Warwick District Council and Leamington Town Council, specifically looking at place making and accessibility in the town centre.**

Explore place-based opportunities to deliver regeneration and improve social mobility as part of the Levelling-Up strategy to include **delivery of the Transforming Nuneaton programme, specifically Abbey Green Cycle Route and a new public realm and wayfinding project.**

Support 400 people who have a learning disability and/or autism to find sustainable and fulfilling employment through the new Warwickshire Supported Employment Service.

Progress with plans on sustainable transport to include **developing a strategy and action plan to move our Council fleet to sustainable energy.**

Progress with plans on sustainable transport to include **exploring opportunities with partner organisations to introduce more sustainable public transport options.**

Progress with plans on sustainable transport to include **engaging with the Government's strategy for Electric Vehicle (EV) Charging and seek funding through government schemes for EV developments.**

Progress with plans on sustainable transport to include **investigating the development and implementation of rural charging hubs in Warwickshire.**

Progress with plans on sustainable transport to include: **Work closely with District and Borough Councils to aid further delivery of charge points in off-street car parks.**

Continue to take action to promote recycling: **Deliver an annual campaign of communications and activities to encourage further waste recycling across the county.**

Develop a Tree and Woodland Planting plan including: **Review best practice and develop a strategy for meeting the tree planting climate change commitments.**

Develop a Tree and Woodland Planting plan including: **Establishment of the Tree Nursery**

Develop a Tree and Woodland Planting plan including: **Deliver the County Council's tree planting commitments of 566,000 + trees by 2030. Target of 88,800 to be planted in 2023/24.**

Deliver a programme of technology upgrades for Warwickshire Fire and Rescue Service to support operational performance and national compliance with standards including: **updating our operational management & risk management system for recording for fire risks and hazards in buildings.**

Create a pipeline of projects and initiatives across the county to develop neighbourhoods and generate pride in our localities to include: **Identify and invest in revitalising those town centres which are a priority based on our approach to Levelling-Up with priority actions determined through place audits, commissioned studies on development opportunities (residential and commercial).**