

Annex A - Children and Families

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders - Councillor Sue Markham (Children and Families)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director Children & Families	11,178	(4,708)	6,470	(882)		1,054	(1,936)
Children's Social Work Practice	4,267	(78)	4,190	70		0	70
Children's Safeguarding	31,118	(14)	31,104	(1,704)		0	(1,704)
Corporate Parenting	45,298	(14,498)	30,799	8,111		(17)	8,128
Early Help	32,695	(10,893)	21,801	(336)		(135)	(201)
Adoption Central England (ACE)	5,454	(5,454)	0	(108)		(108)	(0)
Safeguarding Communities	10,867	(1,473)	9,395	1,626		354	1,272
Net Service Spending	140,877	(37,118)	103,759	6,777	0	1,148	5,629

Impact on specific service reserves (from Reserves tab)	1,148
Impact on Transformation funds	0
Impact on Risk/General reserves	5,629

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Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(240)	(240)	0	
Reduce spend on residential care - Reduce the cost of care/services including the increased use of our internal children's homes, boarding schools and residential schools.	(2,361)	0	2,361	This budget is experiencing extreme pressure both from the forecasted increases of children placed on residential (605 more weeks) and to a more extreme extent the increase in average unit cost per week by £470, taking the average weekly cost to £6,230 per week or the equivalent of £0.325m per year. The various initiatives to achieve the saving are continuing but under the pressures faced are making some headway.
External foster care - Reduce the cost of care/services by reducing spend on external foster care through increasing number of internal foster carers.	(200)	(200)	0	Although External Foster care is underspending (hence saving on this budget achieved), internal foster care is less than that of 2023/24.
Grant income - More effective use of grant income to support the core activity of the service and contribute to the service overheads.	(100)	0	100	New arrivals have slowed down and hence the expectation for the levels of grant to be fully maintained to maximise grant. Correspondence with the Home Office to accept NTS children is underway and therefore it is hoped this trend will be reversed.
Third-party contributions - Maximise contributions from other agencies for care packages for children in care.	(250)	(250)	0	
House project - Reduce the cost of 16 plus supported accommodation through the expansion of the House project.	(100)	(100)	0	
Reduction in staff costs - Reduction in staffing costs flowing from the successful implementation of the Sustainability Plan	(91)	(91)	0	Although these specific staff savings were achieved there is a substantial overall direct staff overspend.
Total	(3,342)	(881)	2,461	

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Capital Programme - 2024/25 to 2025/26 Onwards

Service	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11295000	CF property adaptations, purchases and vehicles	499	0	0	0	499	499	0	0	0	499	0	0	
11792000	Adaptations to support child placements 20-21	0	0	0	0	0	0	0	0	0	0	0	0	
11901000	Children's Home 1	297	116	0	0	413	297	116	0	0	413	0	0	
11902000	Adaptations to support child placements	181	386	0	0	567	-567	286	100	0	567	-100	0	£100K forecasted against 25/26 @ Qtr 2. We currently only have 2x new projects for 24/25 so unlikely to use all funding this financial year.
12002000	Children's Home 2	726	47	0	0	773	726	47	0	0	773	0	0	
12003000	Children's Home 3	728	105	0	0	833	728	105	0	0	833	0	0	
12004000	Children's Home 4	0	1,016	0	69	1,085	0	1,016	0	69	1,085	0	0	
12015000	Family Village - Pears Site	0	150	0	0	150	0	150	0	0	150	0	0	
12087000	Pool car - Peugeot for CIC team	18	0	0	0	18	18	0	0	0	18	0	0	
12117000	Internal Children's Home 3A	329	17	0	0	346	329	17	0	0	346	0	0	
12121000	Internal Children's Homes - Cars for Home 2,3,3a,4	41	52	30	0	123	41	52	30	0	123	0	0	
12128000	Car -Cherry Trees Childrens Home	25	0	0	0	25	25	0	0	0	25	0	0	
Children & Families		2,843	1,890	30	69	4,832	2,843	1,790	130	69	4,832	-100	0	

Annex B1 Revenue - Education Services (Non-DSG)

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holder - Councillor Kam Kaur (Education)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Education	3,956	(929)	3,027	(345)		(197)	(148)
Access to Education	852	(275)	578	(17)		0	(17)
SEND and Inclusion	8,073	(3,682)	4,390	496		0	496
School Services & Post 16 Education	6,220	(4,599)	1,621	(68)		0	(68)
Early Years & School Effectiveness	3,821	(2,724)	1,097	254		338	(84)
Net Service Spending	22,922	(12,209)	10,713	320	0	141	179

Impact on specific service reserves (from Reserves tab)	141
Impact on Transformation funds	0
Impact on Risk/General reserves	179

Annex B1 Revenue - Education Services (Non-DSG)

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holder - Councillor Kam Kaur (Education)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(15)	(15)	0	
Traded income - Increase traded income from Governor and Attendance service as well as review and modernise music services.	(5)	(5)	0	
Total	(20)	(20)	0	

Annex B1 Revenue - Education Services (Non-DSG)

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holder - Councillor Kam Kaur (Education)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Education Transformation Programme	1,244	1,047	(197)	The programme covers the existing SICP (SEND & Inclusion change), non SEND related transformation as well as the running of participation in the DfE's DBV in SEND programme. The work across this large programme is progressing with a minor predicted operational underspend. The underspend may alter dependant on the need to maximise the use of the DfE DBV grant.	0	Mar-26
Total	1,244	1,047	-197			

Annex B1 Revenue - Education Services (Non-DSG)
 Director - Johnny Kyriacou
 Executive Director - Nigel Minns
 Portfolio Holder - Councillor Kam Kaur (Education)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget				Total £'000	Forecast				Variation		Commentary	
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000		Total Variance £'000
Learning - Non Schools														
11399000	CMS Music Instruments Purchases 2015/16 - 2017/18	105	0	0	0	105	105	0	0	0	105	0	0	
12107000	Education Design Development Fund	0	0	0	0	0	0	0	0	0	0	0	0	
Learning - Other														
10008000	Education - S106 Financing	1	0	0	0	1	1	0	0	0	1	0	0	
11573000	Planning & Development block header E&L	1,958	0	0	0	1,958	1,958	0	0	0	1,958	0	0	
11630000	Minor Works E&L	266	3	0	0	269	266	0	0	0	266	-3	-3	
11683000	Healthy Pupil Capital Fund	0	0	0	0	0	0	0	0	0	0	0	0	
11807000	Maintained Nursery Schools Capital Funding to Ensure Access for Children with SEND & Inclusion	191	10	0	0	200	191	10	0	0	200	0	0	
11965000	Bunting Nursery at Bishopton Primary School - Replacement of Building	300	19	0	0	319	300	19	0	0	319	0	0	
12188000	Safeguarding and Security 2024/25 - Block Header	0	200	200	0	400	0	200	200	0	400	0	0	New funding approval from Schools Conditional Allowance (9/5/24)
12202000	Happy Days Nursery, Southam - Conversion Of Upper Floor	0	0	0	0	0	0	81	0	0	81	81	81	
12203000	Kenilworth Nursery School - Expansion	0	0	0	0	0	0	19	0	0	19	19	19	
12204000	Little Learners, Nuneaton - Installation Of Modular Building	0	0	0	0	0	0	270	0	0	270	270	270	
12205000	Shipston Pre-School - Single-Storey Extension	0	0	0	0	0	0	48	0	0	48	48	48	
12230000	Bright Kids (Lower Quinton) - Extension Of Existing Building	0	275	0	0	275	0	75	0	0	75	-200	-200	Project Control Form lists this project as being £75k grant only
12240000	Budbrooke House Children's Nursery - Extension	0	65	0	0	65	0	65	0	0	65	0	0	£65,157 per Project Control Form
12250000	Cheeky Monkeys Day Nursery, Nuneaton - Extension Of Nursery Building	0	204	0	0	204	0	100	0	0	100	-104	-104	WCC contributing £100k S106 to a provider led scheme - will be a single reimbursement to the provider
12260000	Creative Flair, Kenilworth - Garage Conversion	0	23	0	0	23	0	23	0	0	23	0	0	
12270000	Happy Days Nursery (Warwick) - Conversion Of Warehouse	0	142	0	0	142	0	142	0	0	142	0	0	
12280000	Knightslow Children's Partnership - Extend Baby Room	0	125	0	0	125	0	125	0	0	125	0	0	
12290000	Little Millers Nursery (Wolvey Primary) - Refurbish Modular Building	0	45	0	0	45	0	45	0	0	45	0	0	
12300000	St John's Primary School, Kenilworth - Repurpose Existing Space	0	50	0	0	50	0	35	0	0	35	-15	-15	WCC will be contributing £35k S106 to the Provider for them to deliver the scheme
12310000	The Burrow Nursery & Pre-School, Kenilworth - Classroom Extension	0	30	0	0	30	0	30	0	0	30	0	0	
Primary - expansion														
11262000	Cawston Grange	2,730	0	0	0	2,730	2,730	0	0	0	2,730	0	0	
11386000	Long Lawford permanent expansion	2,779	363	0	0	3,142	2,779	363	0	0	3,142	0	0	
11390000	Nathaniel Newton Infants	64	0	0	0	64	64	0	0	0	64	0	0	
11470000	Nathaniel Newton Infants refurbishment re bulge class	182	0	0	0	182	182	0	0	0	182	0	0	
11628000	Michael Drayton Primary - Expansion	2,459	0	0	0	2,459	2,459	0	0	0	2,459	0	0	
11646000	Barford St Peters - Extension of Kitchen facilities	235	0	0	0	235	235	0	0	0	235	0	0	
11736000	Weddington Primary School - Bulge Class	133	0	0	0	133	133	0	0	0	133	0	0	
11779000	Whitnash Primary, Expansion of 2 additional Classrooms	1,449	0	0	0	1,449	1,449	0	0	0	1,449	0	0	
11780000	St Gabriels C of E, Internal Alterations	130	0	0	0	130	130	0	0	0	130	0	0	
11843000	Long Lawford Primary School - Studio Hall	535	100	0	0	635	535	100	0	0	635	0	0	
11851000	Burton Green Primary School	290	0	0	0	290	290	0	0	0	290	0	0	
11863000	Lighthorne Heath Primary School, Lighthorne	196	0	0	0	196	196	0	0	0	196	0	0	
12001000	Former Radio mast site (Houlton) Rugby (expansion at St Gabriels)	1,099	0	0	0	1,099	1,099	0	0	0	1,099	0	0	
12011000	Bridgetown Primary School - Hall and Grounds Enhancements of Shared Facilities	29	0	0	0	29	29	0	0	0	29	0	0	
12013000	Southam St James	30	0	0	0	30	30	0	0	0	30	0	0	
12020000	Oakley School - Primary phase temporary solutions at Bishops Tachbrook, Briar Hill and St Margarets	1,833	161	427	0	2,421	1,833	162	428	0	2,423	1	2	
12030000	Long Itchington	0	254	0	0	254	0	254	0	0	254	0	0	

12042000	Brownsover Expansion from 2FE Infant to 1FE Primary	696	269	0	0	965	696	-47	0	0	649	-316	-316	
12084000	Bishops Itchington	157	38	0	0	195	157	38	0	0	195	0	0	
12136000	Cubbington CE Primary School - Creation of nursery and increase in wraparound provision places	12	106	0	0	118	12	70	0	0	82	-36	-36	Additional S106 from W/17/2371 to fund additional costs. Agreed with Infrastructure Team that it meets the obligations.
12137000	St John's Primary School - 1FE Expansion	62	6,273	0	0	6,335	62	3,273	3,000	0	6,335	-3,000	0	Target completion is Sept 2025 so costs expected over summer 2025-26
12138000	Shotton St Andrews - Temporary Classrooms	19	196	0	0	215	19	196	0	0	215	0	0	
12139000	Warton Nethersole C.E Primary School - Expand to 1FE Primary School	29	2,839	0	0	2,868	29	2,839	0	0	2,868	0	0	
12163000	Weddington Primary School - Bulge Class	0	26	0	0	26	0	26	0	0	26	0	0	
12176000	Cawston Grange Primary School - Conversion of Internal Courtyard	0	277	0	0	277	0	277	0	0	277	0	0	New S106 funding approved PH 12/4/24.
12177000	Welford on Avon Primary School - Internal Reconfiguration	0	79	0	0	79	0	79	0	0	79	0	0	New S106 approved PH 12/4/24.
12185000	Lighthorne Heath Primary School - Relocation - New 2FE Primary + SRP	0	3,603	12,864	0	16,467	0	3,603	12,864	0	16,467	0	0	No forecast from Property PM - project target completion Sep2025 so assume majority of spend will be 2025-26
12186000	Shotton St Andrew's Primary - Relocation and Expansion - New 1FE/2FE Primary	0	3,164	12,409	0	15,573	0	3,164	12,409	0	15,573	0	0	No Project forecast entered by Property PM - estimate based on Projected target completion Sep2025 so assumed majority of spend in 2025-26.
12210000	Wolvey CofE Primary School - Internal Reconfiguration To Provide Additional Teaching Space	0	75	0	0	75	0	75	0	0	75	0	0	£75,038 to be contributed to School to carry out Nursery expansion
Primary - new														
11384000	New School, The Gateway, Rugby (Griffin School)	7,408	0	0	0	7,408	7,408	0	0	0	7,408	0	0	
11391000	New school, Warwick	3,965	0	0	0	3,965	3,965	0	0	0	3,965	0	0	
12034000	Myton Gardens Primary School (new)	1,977	11,423	0	0	13,400	1,977	3,900	8,179	0	14,056	-7,523	656	
Primary - other														
11847000	Kingsway site changes to aid Academy conversion	1,254	3,540	3,105	0	7,900	1,254	3,540	3,105	0	7,900	0	0	
12021000	Lighthorne Heath Primary School refurbishment	134	30	0	0	164	134	30	0	0	164	0	0	
12029000	Rokeby Primary School - levelling the playing field	34	0	0	0	34	34	0	0	0	34	0	0	
12092000	Eastlands Primary temporary classroom	123	67	0	0	190	123	67	0	0	190	0	0	
12118000	Bawmore Infant School-To Extend Current Pre-school Provision	24	12	0	0	36	24	12	0	0	36	0	0	
12201000	88 Birchmoor Road - Purchase Of 88 Birchmoor Road (In Relation To Expansion Of Polesworth School)	0	0	0	0	0	0	250	0	0	250	250	250	
School access														
12010000	Disability & Access Block Header	654	0	0	0	654	654	0	0	0	654	0	0	Balance of funding moved to 2024-25 DAG Block Header 12184000-100
12053000	Disability Access Block Header 2023/24	567	192	0	0	758	567	192	0	0	758	0	0	
12184000	Disability Access 2024/25 - Block Header	0	612	0	0	612	0	612	0	0	612	0	0	Balance of funding from 2022-23 DAG Block Header added here (12010000-100).
Secondary - expansion														
11776000	Campion School Expansion Phase 2	8,528	451	0	0	8,979	8,528	451	0	0	8,979	0	0	
11842000	Stratford Upon Avon School - Dining Facilities	1,376	0	0	0	1,376	1,376	0	0	0	1,376	0	0	
11859000	Stratford Upon Avon School - 2fe expansion	2,938	11,278	5,394	0	19,610	2,938	11,278	5,394	0	19,610	0	0	Works delayed due to budget / cost issues and project now expected to complete in September 2025. Total approved Cabinet Funding is £19,589,000. See Reports in December 2020, July 2022, March 2023 & May 2024. Addition increased from £1.5m to available S106 funds of £1,520,505.65.
11860000	Etone College - 1fe expansion	4,769	-16	0	0	4,753	4,769	0	0	0	4,769	16	16	
12014000	The Queen Elizabeth Academy Atherstone	336	500	2,457	0	3,293	336	500	2,457	0	3,293	0	0	
12022000	Shipston High School - expansion	2,055	4,209	4,267	0	10,531	2,055	6,397	4,267	0	12,719	2,188	2,188	
12182000	The George Eliot Academy - Capital Work Associated with Bulge Class	0	310	0	0	310	0	310	0	0	310	0	0	New S106 approved Cabinet 9/5/24.
12187000	Stratford Upon Avon School - Upgrades to the Theatre and Performance Area	0	79	0	0	79	0	79	0	0	79	0	0	PH approval 14/5/24 was for the addition of £78k to Stratford High for upgrading Theatre and Performance areas
Secondary - new														
11730000	New School Leamington (Oakley School)	47,430	13,031	0	0	60,462	47,430	13,031	0	0	60,462	0	0	Total approved Cabinet Funding is £60,361,000. See Reports in September 2021, July 2022 & December 2022.
12208000	Callendar Farm	0	0	0	0	0	0	2,000	10,000	4,500	16,500	2,000	16,500	
Secondary - other														
12009000	Myton School, Warwick - New 6th form teaching block	6,248	0	0	0	6,248	6,248	0	0	0	6,248	0	0	
12031000	Aylesford School washroom facilities	0	404	0	0	404	0	302	0	0	302	-102	-102	Original Budget £101,994 S106 previously approved and an additional £200k S106 approved 29/7/24
12115000	Bilton School - Internal Works to Accommodate 30 Extra Pupils	83	0	0	0	83	83	0	0	0	83	0	0	
12116000	Stratford School - Resurfacing of All-Weather Pitches & Enhancing Gym Facilities	178	130	0	0	308	178	130	0	0	308	0	0	
12164000	Aylesford School - core IT infrastructure	0	320	0	0	320	0	320	0	0	320	0	0	
SEN - other														
11569000	Paddox Primary new SISG module building	751	0	0	0	751	751	0	0	0	751	0	0	

11589000	Stratford School - Resurfacing of All-Weather Pitches & Enhancing Gym Facilities	316	1	0	0	317	316	1	0	0	317	0	0	
11631000	Specialist Nurture Provision at Special School	197	227	124	0	548	197	348	0	0	545	121	-3	Forecasts adjusted based on revised budgets following review of allocations and spend to date.
12190000	Warwickshire College Creation of 12-24 SRP places	0	36	0	0	36	0	36	0	0	36	0	0	New SRP scheme Q2
SEN - expansion														
11624000	Evergreen school - Reconfiguration of classrooms	65	0	0	0	65	65	0	0	0	65	0	0	
11641000	Keeping SEND pupils local	96	94	0	0	190	96	94	0	0	190	0	0	
11850000	Henley in Arden Resourced Provision	550	0	0	0	550	550	0	0	0	550	0	0	
12088000	Evergreen School expansion	292	3,840	3,840	34	8,005	292	3,840	3,840	34	8,005	0	0	
12089000	Oak Wood Primary Nuneaton expansion	156	1,997	157	0	2,310	156	1,997	157	0	2,310	0	0	
12093000	Oak Wood Secondary Nuneaton expansion - new centre at Bermuda Park	79	2,414	221	0	2,714	79	2,414	221	0	2,714	0	0	
12179000	Park Hill Junior School - Creation of 8-Place SRP	0	113	0	0	113	0	113	0	0	113	0	0	New Special Provision funding added to create SRP - target completion Sep2024.
12180000	St Paul's CofE Primary, Nuneaton - Create 8-Place SRP	0	13	0	0	13	0	13	0	0	13	0	0	New S106 approved Cabinet 9/5/24.
12181000	Nicholas Chamberlaine School - Creation of 24-Place SRP	0	90	0	0	90	0	90	0	0	90	0	0	
12189000	Coleshill Learning Pod	0	163	0	0	163	0	163	0	0	163	0	0	
SEN - new														
11750000	Old Pears Site / Warwickshire Academy	17,030	136	0	0	17,166	17,030	136	0	0	17,166	0	0	
12086000	YMCA George Williams Academy (AP Free School Myton)- New Alternative Provision Free School	0	100	0	0	100	0	100	0	0	100	0	0	
Learning - Devolved														
10554000	Devolved/School Level Budgets	0	0	0	0	0	0	0	0	0	0	0	0	
11899000	S106 Contribution to the DFE for Lower Farm	0	1,300	0	0	1,300	0	1,300	0	0	1,300	0	0	
12207000	Houlton School - S106 Funds For Urban And Civic	0	0	0	0	0	0	0	1,660	0	1,660	0	1,660	CHAPS payment processed on 23/9/24 to pay funds to developer who has built the new school. S106 still to be allocated by infrastructure team
Grand Total		127,581	76,109	45,464	34	249,059	127,581	69,804	68,180	4,534	269,970	-6,305	20,911	

Annex B2 Revenue - Education Services (DSG)
Director - Johnny Kyriacou
Executive Director - Nigel Minns
Portfolio Holder - Councillor Kam Kaur (Education)

24/25 DSG Revenue Budget

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure	
			Budget	Variation Over/ (Under)
	£'000	£'000	£'000	£'000
Schools Block	4,421	(112)	4,309	(198)
Early Years Block	64,752	(42)	64,710	1,782
High Needs block	76,406	(1,324)	75,082	41,556
Central Services block	2,881	(45)	2,836	(336)
Net Education Service DSG Spending	148,460	(1,523)	146,937	42,804
Schools Block	141,438	0	141,438	0
Early Years Block	144	0	144	159
High Needs block	5,125	0	5,125	0
Central Services block	1,299	0	1,299	0
Net Non Education DSG Spending	148,006	0	148,006	159
Schools Block	0	(145,747)	(145,747)	0
Early Years Block	0	(64,854)	(64,854)	(2,302)
High Needs block	0	(80,207)	(80,207)	0
Central Services block	0	(4,135)	(4,135)	0
Net DSG Income	0	(294,943)	(294,943)	(2,302)
NET DSG	296,466	(296,466)	0	40,661

Impact on specific service reserves (from Reserves tab)	0
Impact on risk/general reserves	40,661

Annex C - Economy & Place

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Economy & Place Management	859	0	859	(237)			(237)
Waste & Environment	27,490	(6,131)	21,358	(110)			(110)
Economy & Skills	8,574	(6,871)	1,702	(513)	(47)	87	(553)
Transport & Highways	10,309	(10,529)	(220)	1,078		546	532
Net Service Spending	47,232	(23,531)	23,699	218	(47)	633	(368)

Impact on specific service reserves (from Reserves tab)	633
Impact on Transformation funds	(47)
Impact on Risk/General reserves	(368)

Annex C - Economy & Place

Director - David Ayton Hill

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Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Country parks income review - Apply commercial approach to Country Parks income streams.	(25)	0	25	Country parks is currently overspending which is mainly due to not achieving the income levels originally budgeted. Work is ongoing to further increase income streams but it will take time to reach the levels asked for.
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(59)	(59)	0	
Business centres portfolio - Increased income through the introduction of virtual office space and additional rental income following additional capital investment to expand the business centres portfolio.	(50)	(50)	0	Currently forecasting to be on budget
Rural agenda service review - Rationalise staffing resource covering rural agenda.	(40)	(40)	0	
Total	(174)	(149)	25	

Annex C - Economy & Place

Director - David Ayton Hill

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Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Art Challenge	17	3	(14)	Rolling Arts project maintenance of our spaces installs. Carry forward project specific budget at end of March 25	0	Mar-25
Economic Recovery - Tourism & Leisure Business Support	114	81	(33)	Ring fenced government grants	0	Mar-25
Zeller for Businesses	2	2	0	In-year initiative	0	Mar-25
Total	133	86	-47		0	

Annex C - Economy & Place
 Director - David Ayton Hill
 Executive Director - Mark Ryder
 Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Country-side														
11834000	Country Parks Car Parking Facilities - upgrade to Ticket Machines	101	84	0		185	101	84	0	0	185	0	0	
11866000	Country Parks - Annual Maintenance 2021-22	198	18	0		216	198	18	0	0	216	0	0	
11963000	Country Parks - Annual Maintenance 2022-23	177	256	0		433	177	262	0	0	439	6	6	Additional costs against outstanding projects to be financed from 12051000
12051000	Country Parks - Annual Maintenance 2023-24	102	208	0		310	102	202	0	0	304	-6	-6	E6,181 corporate funding moved to 11963000 to support additional spend
12143000	Country Parks - Annual Maintenance 2024-25	0	129	100	6	235	0	130	99	6	235	1	0	Two new schemes added at Q2 - 12143000-107 & 12143000-108. Budget added as part of consolidation of old WO codes - as advised by DS on 08/07/24
Developer Funded Transport S106														
11418000	A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	287	0	3	241	531	287	0	3	241	531	0	0	S106 funding added to budget, spend re-calculated
11441007	S106 2 Bus shelters at bus stops on Narrow Hill Meadow nr GP Surgery Chase Meadow	0	0	0	20	20	0	0	0	20	20	0	0	
11441014	Highways Improvements To Bus Stops At Land Off The Longshoot S106	12	0	0	0	12	12	0	0	0	12	0	0	
11607000	Southbound Bus Stop On A426 Leicester Rd, Rugby S106	22	0	0	57	79	22	0	0	57	79	0	0	
11640000	Upgrading of Existing Bus Stop Infrastructure Alcester Road Shuttery in SOA	14					14	0	0	0				
11782000	Campden Road (B4035), Shipston-on-Stour New Bus Stops	8	0	0	30	38	8	0	0	30	37	0	-0	Programme slippage due to the need to seek additional capital resource to cover for unexpected additional costs.
11821000	Nuneaton/Plough Hill/Puffin crossing and improvements to Bus shelters	22	51	0	0	74	22	51	0	0	74	0	0	
11822000	Bifdord on Avon/ Waterloo Road/ Provision of a Bus Stop and shelter	32	0	0	0	32	32	0	0	0	32	0	0	
11906000	Two new bus stops on Orton Road (near junction with Barn End Road in Warton)			0	0	0	0	0	0	0	0	0	0	
11907000	Upgrading the existing bus stop infrastructure on Knights Lane (5 bus stops) in Tiddington	6	14	0	0	19	6	14	0	0	19	0	0	
11909000	Improving or providing bus stops along bus routes in the vicinity of the development in Bishopton Lane in Stratford-upon-Avon	21	0	0	0	21	21	0	0	0	21	0	0	
11921000	Warwickshire cycling links - Weddington Road, Nuneaton	44	15	15	248	322	44	5	15	769	833	-10	514	Adjustment to reflect pause on scheme development. Funding moved into project from 11441004 and additional S106 funding funding received between July and September to support the scheme.
11922000	Warwickshire cycling links - Radford Road, Leamington Spa	274	0	73	0	347	274	3	70	0	347	3	0	
11923000	Warwickshire cycling links - Daventry Road, Southam	0	5	151	0	156	0	5	151	0	156	0	-0	Reprofiled to reflect initial expenditure from revenue until feasibility confirmed.
11924000	Warwickshire cycling links - Heathcote, Leamington Spa	57	665	818	0	1,539	57	415	811	256	1,539	-250	0	Delivery costs for first phase of construction are estimated to be lower than forecast. Construction works of phase being delivered in 24/25 are in progress with completion due October 24.
11925000	Warwickshire cycling links - Whitley South, Baginton	20	141	0	0	161	20	241	0	0	261	100	100	Overall project cost has increased by £100k. Additional S106 has been identified to fund cost increase. The developer has been invoiced and payment expected to be received during September and added to cost centre. Construction due to commence December 2024.
12098000	S106 Active Travel Burbages Lane Footpath & Cycle Path, Ash Green	0	0	11	0	11	0	0	11	0	11	0	0	Re-profiled to reflect current workload priorities.
12099000	S106 Active Travel Ashlawn Road/ Dunchurch Road Footway and Cycleway, Rugby	0	0	0	286	286	0	0	0	286	286	0	0	
12100000	S106 Active Travel Houlton to Town Centre Cycle Infrastructure, Rugby	0	0	21	0	21	0	0	21	0	21	0	-0	Initial feasibility work funded from revenue grant, future scheme development work will be charged to this capital code with further S106 due when development triggers are met.
12101000	S106 Active Travel Coton Park East Cycle Infrastructure, Rugby	0	0	66	0	66	0	0	66	0	66	0	0	
12102000	S106 Active Travel Gaydon Lighthorne Heath/Jaguar Landrover to Warwick	21	10	20	0	51	21	10	20	0	51	0	0	
12103000	S106 Active Travel Bishopton Lane to Town Centre Cycle Link, Stratford Upon Avon	0	0	54	0	54	0	0	54	0	54	0	0	
12104000	S106 Active Travel Red Lane/ Hob Lane to Kenilworth Greenway Footway and Cycleway, Burton Coleshill	0	0	0	90	90	0	0	0	90	90	0	0	
12105000	S106 Active Travel Red Lane/ Hob Lane Routes to Kenilworth, Burton Green to Kenilworth	18	0	83	232	333	18	36	83	205	343	36	10	
12106000	S106 Active Travel Hampton Magna to Warwick Town Centre Cycle Route	0	0	58	350	408	0	0	58	350	408	0	-0	
12140000	S106 Spinney Hill, Warwick - Bus Stop Enhancement works	0	16	17	0	33	0	16	16	0	33	0	-1	Programme slippage due to conflicting works pressures extending timeline for scheme delivery.
12197000	f. B4114 Birmingham Road cycle route, Colehill to Solihull - £1,300,000 Active Travel Fund grant.			0	1,300	1,300	0	0	100	1,200	1,300	0	0	
12198000	g. B4115 Watton Lane cycle route Colehill to Water Orton - £250,000 Active Travel Fund grant.			0	259	259	0	0	0	259	259	0	0	
Economic Development														
11425000	Capital Growth Fund - Access to Finance	2,217	100	182	0	2,500	2,217	55	228	0	2,500	-45	0	Expenditure reduced by £45k in 2024-25 to take into account the revised timescales for the evaluation of the programme including delays over the summer due to the introduction of the in-year spending controls.
11612000	Capital Investment Fund/ Duplex Fund	2,000	0	0	0	2,000	2,000	0	0	0	2,000	0	0	
11613000	Capital Investment Fund/ Small Business Grants	1,543	168	253	0	1,964	1,543	93	328	0	1,964	-75	0	Expenditure reduced by £75k in 2024-25 to take into account the revised timescales for the evaluation of the programme including delays over the summer due to the introduction of the in-year spending controls.
11858000	Creation of office space at Holly Walk Leamington	1,328	84	0	0	1,412	1,328	84	0	0	1,412	0	0	
11893000	Art Challenge Fund	341	0	11	0	352	341	0	11	0	352	0	0	
12141000	West Midlands Business Energy Advice Service - Business Support	0	980	0	0	980	0	980	0	0	980	0	0	Funding Agreement with WMCA reduced by £20k in 2024/25 and overall. £252,468 now contracted with £700k in pipeline.
Integrated Transport - Casualty Reduction Schemes														
11711000	Temple Hill / Lutterworth Road Wolvey Casualty Reduction Scheme CIF	1,684	316	0	0	2,000	1,684	316	0	0	2,000	0	0	Funded from 12157000 2024-25 Block Header
11763000	A439- Southern Casualty Reduction - CIF	209	291	0	0	500	209	291	0	0	500	0	0	Surplus budget (£250,000) will be utilised for the shortfall in budget for the A439 DFT scheme. Costs are not confirmed at this stage
11865000	Casualty Reduction - Annual Maintenance 2021-22	263	0	0	0	263	263	0	0	0	263	0	0	
11993000	Casualty Reduction - Annual Maintenance 2022-23	263	0	0	0	263	263	-71	0	0	192	-71	-71	

12078000	Casualty Reduction - Annual Maintenance 2023-24	103	888	0	0	991	103	888	0	0	991	0	0	
12123000	School keep clear zone	0	176	0	0	176	0	176	0	0	176	0	0	
12157000	Road Safety	0	433	-0	0	433	0	501	0	0	501	68	68	£358.21 has been moved to 11711000 and has therefore been removed from this 2024-25 block header. £2,621 used for works order 10192000-101.
Integrated Transport - Cycle Schemes														
10385000	Warwick, Myton Rd Cycle Link (Myton & Warwick School)	160	0	0		160	160	0	0	0	160	0	0	Scheme was delivered pre 2020 and no further works planned, therefore residual funding can be released.
12125000	Connecting Communities:Leamington Spa to Rugby (Lias Line eastern section)	838	1,597	0		2,435	838	1,597	0	0	2,435	0	0	
Integrated Transport - Other Schemes														
11650000	Electric Vehicle Charging Points	614	38	0		652	614	0	38	0	652	-38	0	Unlikely to incur expenditure in 24-25, will review which project is most appropriate for allocation of funds in 25/26.
11710000	Land At Crick Road Rugby - CIF	2,065	200	624		2,889	2,065	415	409	0	2,889	215	0	At Q2 it is anticipated that the land acquisition will complete in 2024/25 and there is a CPD in place if negotiations break down. Looking at utilising remaining funding currently forecasting 2025/26 to support the Rugby Parkway revenue spend.
11885000	All Electric Bus Initiative 2021-22	16	1,160	190		1,366	16	190	1,160	0	1,366	-970	0	Programme slippage incurred by TWWM / WCC on procurement of tendered bus services contract whilst negotiations progress.
11886000	Stoneleigh Park Link Road	0	205	205		410	0	205	205	0	409	0	-1	
12018000	Commissioning and Major Inspections	43	146	0		189	43	146	0	0	189	0	0	
12080000	Harbury LEVI Extended Pilot EV Chargepoints	0	746	0		746	0	350	396	0	746	-396	0	Procurement process anticipated for start October. Actual delivery of installation of charge points and renewables likely to cross current financial year and forthcoming one. This to be reviewed following completion of tender process.
Integrated Transport - Public Transport														
11958000	Provision of hardstanding and bus stops in Hampton Magna	0	0	9		9	0	0	9	0	9	0	-1	Substantial delay to work delivery programme suffered by WCC County Highways Minor Works Team.
11959000	Provision of gateway facilities at Shipston on Stour and bus stops	7	38	0		45	7	38	0	0	45	0	0	
11960000	Provision of bus stops on Meadow Road in Alcester	0	0	8		8	0	0	8	0	8	0	0	Substantial programme slippage due to works backlog suffered by WCC County Highways Minor Works Team.
11961000	Provision of bus stops on the B4114 Colehill Road to serve Hartshill development	0	0	8		8	0	0	8	0	8	0	-1	Forms part of the backlog of schemes to be delivered by WCC County Highways Minor Works Team.
11964000	JLR / British Motor Museum bus stop	9	22	0		30	9	22	0	0	30	0	0	
12023000	Southam Road Radford Semele bus stops with infrastructure and traffic management	7	42	0		49	7	42	0	0	49	0	0	
12024000	Bishops Tachbrook bus stops enhancements	0	0	15		15	0	0	15	0	15	0	0	Forms part of works programme backlog suffered by WCC County Highways Minor Works Team.
12025000	Rugby Road B4453 Cubbington bus stop improvements	0	0	12		12	0	0	12	0	12	0	0	Forms part of substantial works programme backlog suffered by WCC County Highways Minor Works Team.
12026000	Damson Road Hampton Magna bus stop improvements	0	0	9		9	0	0	9	0	9	0	0	Forms part of the works backlog suffered by WCC County Highways Minor Works Team.
12027000	Temple Herdewyke new bus stops	0	0	12		12	0	0	12	0	12	0	0	Forms part of works programme backlog suffered by WCC County Highways Minor Works Team.
Integrated Transport Safety Cameras														
10192000	Safety Cameras	1,613	0	0		1,613	1,613	3	0	0	1,616	3	3	Extra funding taken from 12157000
11761000	Average Speed Cameras - Cif	1,503	241	0		1,744	1,503	241	0	0	1,744	0	0	
Major Projects														
10362000	Kenilworth Station	13,233	0	675		13,907	13,233	74	675	0	13,981	74	74	Grant funding secured from West Midlands Railways for the installation of Brompton Bike Hire facility at Kenilworth Station.
11669000	Lawford Road /Addison Road Casualty Reduction	297	0	1,349		1,646	297	1	1,348	0	1,646	1	0	EDS charges for on-going scheme
11841000	Leamington Station/A Commonwealth Games Infrastructure improvement Scheme/Redevelopment Of Station Forecourt And Underpass	1,854	0	78		1,932	1,854	0	78	0	1,932	0	-0	Construction faults onsite need to be resolved between WCC, Network Rail and Story (Principal Contractor).
11845000	Improvements to the A429 Coventry Road corridor (Warwick)	3	385	350	3,876	4,614	3	0	173	3,876	4,052	-385	-562	As per agreed transfer of funds to 11453000-114 A429 Coventry Road, Warwick Casualty Reduction Scheme (Cycleway, toucan crossing and associated infrastructure) As per agreed transfer of funds to 11453000-114 A429 Coventry Road, Warwick Casualty Reduction Scheme (Cycleway, toucan crossing and associated infrastructure).
11846000	Evidence led decision making in tackling climate emergency and air quality	1,690	415	0		2,105	1,690	415	0	0	2,105	0	0	
11930000	Rural Mobility Fund	0	0	0		0	0	0	0	0	0	0	0	
12124000	A439 DFT Bid Stratford upon Avon	162	1,358	0		1,520	162	1,240	0	0	1,403	-117	-117	Further work to be done to evidence whether this amount was a 2023-24 overspend.
12206000	ZEBRA					0	0	10,593	3,271	0	13,864	10,593	13,864	Profiled as per information provided by Nigel Whyte 19/09/24
Warwick Town Centre														
11552000	Warwick Town Centre transport proposals	1,223	115	4,079		5,417	1,223	150	4,044	0	5,417	35	0	Based on latest estimate. Will be revised at Q3
Waste Management														
10207000	Implementation Of Municipal Waste Strategy - Waste Treatmt & Transfer Facilities	1,529	34	0		1,563	1,529	0	34	0	1,563	-34	0	Delays related to corporate CCTV contract
11864000	Household Waste Recycling Centres - Annual Maintenance 2021-22	50	30	0		80	50	30	0	0	80	0	0	
11931000	Purchase of 3 haulage vehicles for HWRC (CIF Funded)	414	0	0		414	414	0	0	0	414	0	0	
11962000	HWRC Maintenance 2022/23	6	0	0		6	6	0	0	0	6	0	0	
12052000	HWRC Maintenance 2023/24	0	0	0		0	0	0	0	0	0	0	0	
12144000	HWRC Maintenance 2024/25	0	200	114		314	0	335	114	0	449	135	135	Additional spend relates to the purchase of new plant at LHF which is part funded by Staffordshire County Council and Biffa. Overall cost of plant is £235k, but impact on WCC financing is only £100k.
Grand Total		38,726	12,018	9,673	6,995	67,398	38,726	20,891	14,162	7,646	81,411	8,873	14,013	

Annex D - Environment, Planning & Transport

Director - Vacant

Executive Director - Mark Ryder

Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Environment, Planning & Transport Mgmt	1,424	0	1,424	(659)			(659)
Engineering Design Services	10,804	(9,343)	1,460	(37)			(37)
County Highways	24,978	(8,125)	16,853	(398)			(398)
Planning Delivery	5,978	(5,466)	512	245		189	56
Trading Standards & Community Safety	3,137	(1,114)	2,022	(158)	(34)	(70)	(54)
Transport Delivery	60,516	(10,366)	50,150	8,153			8,153
Net Service Spending	106,837	(34,414)	72,421	7,146	(34)	119	7,061

Impact on specific service reserves (from Reserves tab)	119
Impact on Transformation funds	(34)
Impact on Risk/General reserves	7,061

Annex D - Environment, Planning & Transport

Director - Vacant

Executive Director - Mark Ryder

Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Traded income - An expansion of traded income including increasing income from external contracts, new external contracts and MOT sales to public, enforcement income from network management, ecology surveys and the forestry service.	(80)	0	80	
Savings on third party spend - Review of services purchased from third parties to ensure value for money, including from the new highways contract starting in 2026.	(29)	0	29	
Special Education Need and Disability (SEND) Home to school transport - A reduction in the cost of the service as a result of service/route redesign and the positive impact of the SEND Change and Inclusion Programme on both demand and the length of journeys.	(1,024)	0	1,024	
Total	(1,133)	0	1,133	

Annex D - Environment, Planning & Transport

Director - Vacant

Executive Director - Mark Ryder

Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Trading Standards Data Cleanse and Business Process Review	34	0	(34)		0	Mar-25
Forestry - Tree Nursery	23	23	0		0	Mar-25
Total	57	23	-34			

Annex D - Environment, Planning & Transport
Director Vacant
Executive Director - Mark Ryder
Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
10203000	Rugby Western Relief Road	59,146	99	0		59,245	59,146	99	0	0	59,245	0	0	
11221000	M40 Junction 12	11,909	14	0		11,922	11,909	14	0	0	11,922	0	0	
11272000	Rugby Gytratory Improvement Scheme	1,564	24	0		1,588	1,564	24	0	0	1,588	0	0	
11339000	Bermuda Connectivity Project	13,415	1,277	1,500		16,192	13,415	1,277	0	1,500	16,192	0	0	Less spend in this year than originally anticipated. S106 funds identified to support overall forecast.
11510000	A46 Stanks Island signalisation and improvement Bham Rd	5,296	1,387	0		6,683	5,296	1,387	0	0	6,683	0	0	
11604000	A444 Corridor Improvements - Phase 2	653	550	3,131		4,334	653	580	3,101	0	4,334	30	0	Budget reprofiled in line with expected spend for the current financial year
11605000	A3400 Bham Road Stratford Corridor Improvements	1,878	2,442	3,139		7,459	1,878	1,929	3,652	0	7,459	-513	0	Further work for phase 3 to be delivered in financial year 25/26.
11649000	A46 Stoneleigh Junction Improvement	33,217	4,045	0		37,262	33,217	8,718	0	0	41,935	4,673	4,673	Works costs have increased along with unresolved risk items, reviewing costs and monitoring budget.
11694000	A47 Hinckley Road Corridor Scheme	861	79	4,091		5,031	861	79	3,921	170	5,031	0	0	
11849000	Improvements to the A446 Stonebridge Junction (Coteshill)	165	128	1,710		2,003	165	128	1,710	0	2,003	0	0	Budget reprofiled in line with anticipated spend for the financial year
11853000	Transforming Nuneaton - Highway Improvements (CIF)	1,223	729	4,483	14,856	21,291	1,223	1,240	4,483	14,345	21,291	511	0	More spend forecast to be spent in the current year than was originally anticipated. Additional S106 funds identified for this scheme.
11857000	Emscote Road Corridor Improvements Scheme	508	153	8,087	1,524	10,272	508	246	4,328	5,190	10,272	93	0	Budget reprofiled in line with projected revised spend.
11904000	A452/A46 Developer Improvement scheme	188	353	6,110	30	6,681	188	303	6,110	80	6,681	-50	0	Budget reprofiled in line with expected spend for the current financial year
Street Lighting														
11279000	Pump Priming allocation for LED street lighting	5,309	0	0		5,309	5,309	0	0	0	5,309	0	0	
12077000	Street Lighting Annual Main 2023/24	583	280	0		863	583	280	0	0	864	0	0	Budget required for old year codes, the budget has been transferred from the 12154000 codes.
12154000	Street Lighting Annual Main 2024/25	0	738	0		738	0	737	0	0	737	-1	-1	Additional £300 added to this budget from county highways code 12151000 Plus a deduction of £85,892 to offset last years st lighting code 12077000£85,5592 deducted
Structural Bridge Maintenance														
11587000	Minor Bridge Maintenance schemes 2017/2018	2,725	90	0		2,815	2,725	25	0	0	2,750	-65	-65	Bulkington Station works deferred to free up budget to deal with accident damage
11658000	Minor Bridge Maintenance schemes 2018/2019	1,915	0	0		1,915	1,915	0	0	0	1,915	0	0	
11717000	Bridges Base Budget 2019 2020	923	0	0		923	923	0	0	0	923	0	0	
11816000	Bridges Base Budget 2020 2021	838	68	0		906	838	68	0	0	906	0	0	
11833000	Historic Bridge Maintenance	4,465	2,081	0		6,546	4,465	2,081	0	0	6,546	0	0	
11882000	Bridges annual maintenance 2021-22	864	96	0		960	864	96	0	0	960	-1	-1	
11990000	Bridge Annual Main 2022/23	708	430	0		1,138	708	314	0	0	1,022	-116	-116	Shilton Station estimate revisited following tender exercise. Costs expect to be reduced.
12075000	Bridge Annual Main 2023/24	404	203	0		607	404	247	0	0	650	44	44	Birmingham Road works increased following inspection & BB estimate.
12110000	D1705 - Bridge Maintenance Capital Programme	11	37	0		48	11	37	0	0	48	0	0	
12111000	D1706 - Bridge Maintenance Capital Scour Works	11	40	0		51	11	117	0	0	128	77	77	Increase in scour defects identified.
12112000	D1706 - Bridge Maintenance Capital Scour Works	18	20	0		38	18	20	0	0	38	0	0	
12113000	D1706 - Bridge Maintenance Capital Scour Works	34	420	0		454	34	339	0	0	373	-81	-81	Tender costs lower than originally estimated.
12114000	D1707 - Bridge Assessment Programme	101	170	0		271	101	170	0	0	271	-1	-1	
12155000	Bridges Annual maintenance 2024-25	0	692	2		694	0	837	0	0	837	145	142	Budget now fully allocated, with additional work orders still to be added to the programme. New budget allocated to schemes currently in the works programme, plus additional DFT funding now allocated
Structural Maintenance of Roads														
11808000	Vehicle Mitigation Barriers (Stratford on Avon)	0	582	0		582	0	582	0	0	582	0	0	
12019000	Highways 2022-23 HS2 Road deterioration fund	385	0	0		385	385	0	0	0	385	0	0	
12064000	Highways 2023/24 Surface Dressing	3,555	0	0		3,555	3,555	22	0	0	3,577	22	22	£22,102 transferred from delegated budgets code 12064000-100.
12065000	Highways 2023/24 Slurry Seal	0	0	0		-	0	0	0	0	0	0	0	
12066000	Highways 2023/24 Routine Patching	1,863	0	0		1,863	1,863	0	0	0	1,863	0	0	
12069000	Highways 2023/24 1st Time Find And Fix	1,003	0	0		1,003	1,003	0	0	0	1,003	0	0	

12070000	Highways 2023/24 Structural Patching	1,412	80	0		1,492	1,412	86	0	0	0	1,497	6	6	Transfer of budgets from 12151000-100 to fund this over spending 79,989
12071000	Highways 2023/24 Road Marking Sd	0	0	0		-	0	0	0	0	0	0	0	0	
12072000	Highways 2023/24 Structural Maintenance Annual Programme	9,023	90	0		9,113	9,023	180	0	0	0	9,203	90	90	Budget transfer from 12151000 -100 to fund the overspending on last years codes. £50,093 transferred from delegated budgets code 11837000-103
12073000	Highways 2023/24 Structural Maintenance Annual Footways Programme	2,529	0	0		2,529	2,529	0	0	0	0	2,529	0	0	
12074000	Staff Recharges Annual 2023/24	885	0	0		885	885	0	0	0	0	885	0	0	
12129000	Communities Highways & Bridges/Pothole New 2024 2025 Budget	0	0	0		-	0	0	0	0	0	0	0	0	
12130000	Additional Pot Hole Fund Nov 23	0	0	0		-	0	0	0	0	0	0	0	0	
12147000	Highways 2024/25 Surface Dressing	0	4,340	0		4,340	0	4,349	0	0	0	4,349	9	9	£9042 transferred from delegated budgets code 11837000-108
12148000	Highways 2024/25 Routine Patching	0	1,302	0		1,302	0	1,302	0	0	0	1,302	0	0	Transfer from code 12151000
12149000	Highways 2024/25 1st Time Find and Fix	0	705	0		705	0	705	0	0	0	705	0	0	Transfer from code 12151000
12150000	Highways 2024/25 Structural Patching	0	814	0		814	0	814	0	0	0	814	0	0	Transfer of budget form 12151000
12151000	Highways 2024/25 Structural Maintenance Annual Programme	0	8,549	0		8,549	0	8,509	0	0	0	8,509	-40	-40	Budget reduced to offset the following budgets 12148000, 12149000, 12150000, and 12151000 PLUS late deduction of £271,152 to Bridges code 12155000-100 This was Agreed with Shail/Steve Young. New budget as £40,049 reduced and transferred to 12070000 £5567 and 12072000 £34483
12152000	Highways 2024/25 Structural Maintenance Annual Footways Programme	0	2,170	0		2,170	0	2,185	0	0	0	2,185	15	15	£14,737 transferred from delegated budgets code 11837000-108
12153000	Staff Time to Capital for 2024/25 Budget	0	1,002	0		1,002	0	1,002	0	0	0	1,002	0	0	
12166000	Ford Transit 350 Leader Tipper Reg No HG21 BFV	20	0	0		20	20	0	0	0	0	20	0	0	
Traffic Signals															
11381000	Traffic Signals 2015-16	196	0	0		196	196	11	0	0	0	207	11	11	Additional communication costs funded by revenue contribution to capital.
11718000	Traffic Base Budget 2019 2020	279	1	0		280	279	1	0	0	0	280	0	0	
11848000	CIF - Replacement Bollards in Stratford, Nuneaton & Bedworth	349	125	0		474	349	0	125	0	0	474	-125	0	Still trying to optimise design to get correct solution
11945000	D1356 - DFT - Traffic Signals Maintenance Grant Award	585	5	0		590	585	6	0	0	0	590	1	1	Unallocated funding re-distributed to new schemes
11991000	Traffic Signals Annual Main 2022/23	256	0	0		256	256	0	0	0	0	256	0	0	
12076000	Traffic Signals Annual Main 2023/24	234	122	0		355	234	9	0	0	0	243	-113	-113	Unallocated funding re-distributed to new schemes
12156000	Traffic Signals Annual Main 2024/25	0	171	79		250	0	283	79	0	0	362	112	112	Unallocated funding re-distributed to new schemes
12172000	Traffic Signal Obsolescence Grant & Green Light Fund	0	307	295		602	0	340	262	0	0	602	33	0	Plan of works updated across the financial years of the funding.
Flood management															
11801000	Flood alleviation schemes CIF - Pailton	103	48	0		151	103	52	0	0	0	155	4	4	Increased costs due to previous contractor entering liquidation, leading to additional survey work and replacement of some measures.
11802000	Flood alleviation schemes CIF - Fenny Compton	256	339	121		716	256	191	269	0	0	716	-148	0	Specialist bespoke door for 4 listed buildings withdrawn from use at last moment and pushed into next year whilst manufacturer works with the Environment Agency to get them recertified. Delay may result in properties reconsidering participation in scheme.
11803000	Flood alleviation schemes CIF - Welford on Avon	0	0	0		-	0	0	0	0	0	0	0	0	
11804000	Flood alleviation schemes CIF - Galley Common	5	49	0		54	5	49	0	0	0	54	0	0	
11805000	Flood alleviation schemes CIF - Bermuda	0	0	0		-	0	1	0	0	0	1	1	1	Transfer to match the actuals from code 12146000
11806000	Flood alleviation schemes CIF - Brailes	27	303	0		330	27	303	0	0	0	329	0	0	Transfer of £9231 from 12146000 Corp funding. Plus additional income of £108,929 from the EA. Addition properties have been added to the scheme to protect more properties. Listed building requirements will increase costs .
11892000	Flood defence - Fillongley	90	76	0		166	90	76	0	0	0	166	0	0	Transfer of £620.00 from code 12146000 plus additional income of £10k from the EA. Increase in scheme cost due to previous contractor entering liquidation and the need for additional survey work.
11943000	Clifford Chambers Property Flood Resilience Scheme	161	114	0		275	161	114	0	0	0	275	0	0	Transfer of £56,290 from code 12146000. Intrusive survey undertaken on one property and awaiting the results. This will either lead to an increase in the scheme costs, or the property is no longer viable and will be removed from the scheme.
12005000	Broadwell property flood resilience scheme	166	8	0		174	166	8	0	0	0	174	0	0	Transfer of £8344 from 12146000. Figure includes retention money from main contract and resolution to snagging issue.
12063000	Flood Defence Maintenance 23-24	210	0	0		210	210	0	0	0	0	210	0	0	
12146000	Flood Defence Maintenance 24-25	0	230	100		330	0	226	100	0	0	326	-4	-4	Transfer of £4,260 to 11801000 Pailton. Money to be transferred to another scheme to fill funding gap.
Community Safety															
11855000	Development and upgrade of three WCC owned Gypsy and Traveller sites	140	290	230		660	140	290	230	0	0	660	0	0	Scheme is be paid 50 % in current year.
11869000	Gypsy & Traveller Services 21-22	11	0	0		11	11	0	0	0	0	11	0	0	

11977000	Gypsy & Traveller Services 22-23	0	0	0	-	0	0	0	0	0	0	0	0	0	0	0	0	0	0
12062000	Gypsy & Traveller Services 23-24	0	0	0	-	0	0	0	0	0	0	0	0	0	0	0	0	0	0
12135000	Water Meters at Alvecote Gypsy Site	1	14	0	15	1	14	0	0	0	0	15	0	0	0	0	0	0	£854 transfer to code 12145000-100
12145000	Gypsy & Traveller Services 24-25	0	23	48	71	0	23	48	0	0	0	71	0	0	0	0	0	0	£854 added to future years from code 12135000 -100
Integrated Transport - Delivery																			
11453000	Casualty Reduction - Annual Maintenance 2018-19	895	771	-	1,665	895	440	892	0	0	0	0	0	0	0	0	0	0	0
11762000	Nuneaton To Coventry Cycle Route - Cif	42	6	965	1,013	42	6	965	0	0	0	1,012	0	0	0	0	0	0	Project still within Engineering Feasibility, construction will not commence in 24/25, budget moved to 25/26.
11764000	Green Man Coleshill Signalised Junction - Cif	565	335	0	900	565	335	0	0	0	0	900	0	0	0	0	0	0	0
11765000	Hinckley To Nuneaton Cycle Route - Cif	117	18	667	802	117	18	667	0	0	0	802	0	0	0	0	0	0	Following feedback from Local Members, alternative design options are being considered and will be subject to public consultation within 24/25. Delivery budget has therefore been pushed to 25/26 financial year. Forecast responses based on the latest marketing programme.
11778000	A452 Kenilworth To Leamington Cycle Route - Cif	670	384	4,110	6,402	670	384	4,110	1,238	6,401	-1	-1	-1	-1	-1	-1	-1	-1	Assumption that land acquisition for Section 1b will be complete with 24/25, Section 1C in 25/26, then Section 2 and 3 in 26/27, figures based on latest BK estimate. Main construction costs based on August 23 full cost estimate, assuming Section 1B and 50% of 1C to be constructed within 25/26. Section 2 & 3 to be constructed with 26/27 and will require additional funding. Various potential sources have been identified.
11911000	A452 Kenilworth Road to Leamington Spa town centre cycle route – Getting Building Fund	958	50	0	1,008	958	50	0	0	0	0	1,009	0	0	0	0	0	0	Construction complete, with only minor remedial works remaining to be finished within 24/25.
Area Delegated																			
11276000	Rugby Area Committee	416	0	36	452	416	0	36	0	0	0	452	0	0	0	0	0	0	0
11354000	Area Delegated Funded Schemes 2017/18	23	0	510	532	23	8	502	0	0	0	532	8	0	0	0	0	0	Actuals in current year.
11452000	Area delegated funding 18-19	0	0	435	435	0	0	435	0	0	0	435	0	0	0	0	0	0	0
11725000	Bus Shelter Infrastructure 2019 2020 Delegated Budgets	135	0	0	135	135	0	0	0	0	0	135	0	0	0	0	0	0	0
11835000	North Warks Area Delegated	600	246	518	1,365	600	246	518	0	0	0	1,364	0	0	0	0	0	0	The delegated budgets have been reduced from £40,087 down to £35,087. The overall budget is now £2m not £2,285 m
11836000	Nun & Bed Area Delegated	1,342	456	970	2,768	1,342	468	927	0	0	0	2,737	12	-31	-31	-31	-31	-31	11836021 additional costs in current year, plus £9042 transferred from future years to county highways 12147000-100 - 11836017 transferred £22102 to county highways code 12064000-100 code. Delegated budgets reduced to £35,087 per Cllr as overall budget reduced to £2m and not £2,285 m.
11837000	Rugby Area Delegated	1,331	351	465	2,147	1,331	336	409	0	0	0	2,077	-15	-70	-70	-70	-70	-70	code 11837000-103 £55,093 transferred from future to 12072000-100 county highways code 11837000-108 £14,737 transferred to 12152000-100 county highways Delegated budgets have been reduced to £35,087 per Cllr, the overall budget is now £2m and not £2,285.
11838000	Stratford Area Delegated	1,281	456	796	2,533	1,281	456	796	0	0	0	2,533	0	0	0	0	0	0	Delegated Budgets reduced to £35,087 per Cllr, overall the budget is now £2m, and Not £2,285m.
11839000	Warwick Area Delegated	1,256	491	1,329	3,076	1,256	506	1,314	0	0	0	3,076	15	0	0	0	0	0	11839009 additional cost in current year Delegated budgets reduced to £35,087 per Cllr, overall the budget is now £2m and not £2,285.
12122000	Community Action Grant	0	250	0	250	0	250	0	0	0	0	250	0	0	0	0	0	0	0
Archaeology & Ecology																			
11995000	Local Authority Treescapes fund	193	11	0	204	193	11	0	0	0	0	204	0	0	0	0	0	0	0
Forestry																			
12028000	Tree Nursery Grant	48	68	0	116	48	68	0	0	0	0	116	0	0	0	0	0	0	0
12167000	Ford Transit 350 Leader Tipper Reg No HJ70 VCV	22	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
12168000	UTCf Treemendous Trees Fund	34	48	0	82	34	48	0	0	0	0	82	0	0	0	0	0	0	0
12169000	CLHF Mirowoods	0	48	0	48	0	48	0	0	0	0	48	0	0	0	0	0	0	0
12170000	CLHF Community Orchard - Coronation Living Grant	0	205	0	205	0	205	0	0	0	0	205	0	0	0	0	0	0	0
Developer Funded Transport - s106 schemes																			
11054000	Rugby, Hunters Ln - Through Route New Tech Dr To Newbold Rd	75	374	0	448	75	374	0	0	0	0	448	0	0	0	0	0	0	0
11194002	New bus stop on Tachbrook Park Drive near Leamington	12	1	0	13	12	1	0	0	0	0	13	0	0	0	0	0	0	Surplus s106 funds. To be returned to central potsurplus s106 funds. To be returned to central pot
11194005	Install MOVA operation on traffic signal junctions Emscote Road Warwick (Tesco Stores)	130	40	0	170	130	0	0	0	0	0	130	-40	-40	-40	-40	-40	-40	Now delivering improvements via Emscote Rd active travel corridor scheme.
11194006	Install Variable Message Signs A444 (Prologis)	0	0	82	90	0	0	82	7	90	0	0	0	0	0	0	0	0	0
11417000	A426 /A4071 Avon Mill Rdbt Rugby Improvement Scheme	2,642	0	0	2,642	2,642	441	0	0	0	0	3,083	441	441	441	441	441	441	Cost associated with project to be funded by a revenue contribution. A DfT bid has been submitted for this unfunded amount as well as any future project costs.
11441004	Weddington Road , Nuneaton Implement Toucan Crossing	71	0	0	71	71	0	0	0	0	0	71	0	0	0	0	0	0	0
11692000	Upgrade existing shared ped / cycle path Bermuda	3	0	0	3	3	0	0	0	0	0	3	0	0	0	0	0	0	0
12191000	S106 Active Travel - Wem Brook Trail to Bermuda Station Nuneaton			252	252	0	0	0	0	0	0	252	0	0	0	0	0	0	0

12192000	S106 Active Travel - Crowhill Bridleway Nuneaton			27			27	0	0	27	0	27	0	
12193000	S106 Active Travel - School Lane Exhail to Bedworth Town Centre.			64		64	0	0	0	64	0	64	0	
12194000	S106 Active Travel - School Lane Exhail to Coventry Road			43		43	0	0	0	43	0	43	0	
12195000	S106 Active Travel - Banbury Road Stratford			254		254	0	0	0	254	0	254	0	
12196000	S106 Active Travel - Queensway and Tachbrook Park Drive Warwick			78		78	0	78	0	0	78	78	0	
12199000	S106 Active Travel - Crewe Lane Kenilworth			601		601	0	30	20	551	601	30	0	
12200000	S106 Active Travel - Warwick Road Kenilworth			333		333	0	10	323	0	333	10	0	As per capital programme Portfolio Holder report July 2024
Developer Funded Transport - Europa Way														
11580000	A452 Europa Way (Lower Heathcote Farm), Warwick. Developer – Gallagher Estates Ltd. S278	3,057	0	0		3,057	3,057	0	0	0	3,057	0	0	
11602000	A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278	5,030	0	0		5,030	5,030	0	0	0	5,030	0	0	
11636000	A452 Myton Road And Shire Park Roundabouts S106 WCC3	1,311	3,722	1,818		6,851	1,311	3,722	1,818	0	6,851	0	0	Legal costs more expensive due to issues with compound and land dedications and additional survey costs at the beginning of the scheme.
11637000	A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout S106 WCC2 (Fusillers Way to Gallows Hill)	360	775	5,815	550	7,500	360	100	5,815	1,225	7,500	-675	0	Not likely for construction to start until 25-26 as currently designing for full scheme (dualling and active travel provision) rather than just active travel facilities as above.
11638000	A452 M40 spur west of Banbury Road S106 WCC1	93	100	4,744		4,937	93	100	4,744	0	4,937	0	0	
11706000	A452 Europa Way (North Of Gallows Hill) Highway Impt S278 - Galliford Try	50	395	0		445	50	395	0	0	445	0	0	
11814000	C9878 A452 Europa Way Dualling, The Asps S278	17	0	0		17	17	2	0	0	19	2	2	In pack check, developer to make changes to alignment - further costs not known at present.
11937000	D1301 - A452 Europa Way, (The Asps), Banbury Road MINOR S278 Temp access	49	0	0		49	49	0	0	0	49	0	0	Additional costs related to closedown process.
12043000	D1527 - A452 Europa Way, Warwick (The Asps) - Ph 1 Interim Site Access L10 S278	23	0	0		23	23	47	0	0	70	47	47	Currently in TR , on-site costs not yet known.
Developer Funded Transport - s278 schemes														
10010001	Unallocated section 278 developer funds	19	0	0	1,596	1,615	19	0	0	1,596	1,616	0	0	No current plans to utilise this funding therefore it has been forecast into the future to await discussions for how it will be used
11327000	B4113 Gipsy Lane Junction	5	0	1		6	5	0	0	0	5	0	-1	
11336000	Ansty Business Park Phase 3 Junction Improvements	2,843	15	0		2,858	2,843	7	0	0	2,850	-8	-8	National Grid costs less than estimated. Original budget over-estimated.
11366000	B4087 Tachbrook Road Signals for Development at Woodside Farm Whitnash	431	0	0		431	431	0	0	0	431	0	0	
11423000	A423 Coventry Road Southam New Priority Junction S278	512	0	0		512	512	0	0	0	512	0	0	
11430000	A428 Rugby Radio Station Mass Site S278 Highways Work	2,874	82	0		2,956	2,874	83	0	0	2,957	1	1	Now incurring legal fees due to developer querying S278 & S8 agreement.
11435000	A3400 Birmingham Rd Stratford - Conversion of Existing Traffic Signal Junction S278	308	0	0		308	308	0	0	0	308	0	0	
11436000	B4087 Oakley Wood Road, Bishops Tachbrook - New Ghost Island Right Turn Lane S278	366	6	0		372	366	6	0	0	372	0	0	
11437000	B4632 Campden Road /C47 Station Road - New Ghost Island & New Minor Access S278	594	0	0		594	594	0	0	0	594	0	0	
11438000	B4642 Coventry Rd, Site Access, Cawston - New Traffic Signal Junction S278	582	5	0		587	582	5	0	0	587	0	0	
11441001	S278 Zebra Upgrade on Tachbrook Rd Leamington	60	0	0		60	60	0	0	0	60	0	0	
11460000	C204 Birmingham Road, Alcester New Right Turn Lane S278	115	0	0		115	115	0	0	0	115	0	0	
11462000	B4035 Camden Road, Shipston On Stour New Right Turn Lane S278	336	0	0		336	336	0	0	0	336	0	0	
11463000	B4451 Kineton Road Southam New Roundabout S278	609	0	0		609	609	0	0	0	609	0	0	Final minimal closing down feesFinal minimal closing down fees
11467000	C43 Harbury Lane, Warwick – new traffic signal controlled junction.S278	557	0	0		557	557	0	0	0	557	0	0	
11505000	A422 Alcester Road SoA access to development and relocation of puffin crossing	251	0	0		251	251	0	0	0	251	0	0	
11506000	A426 Southam Rd Southam access to quarry at Griffins Farm	307	0	0		307	307	0	0	0	307	0	0	
11507000	A428 Lawford Road Rugby right turn lane and access to development site	417	0	0		417	417	0	0	0	417	0	0	
11511000	A429 Ettington Rd Wellesbourne new rdbt and puffin crossing	1,222	0	0		1,222	1,222	0	0	0	1,222	0	0	
11515000	A4254 Eastbro Way Nuneaton Traffic Signals at Junctions with Camborne Drive S278	2,015	1	0		2,016	2,015	1	0	0	2,016	0	0	
11516000	A444 Weddington Road Nuneaton Right Turn Lane to Site Access S278	700	22	0		722	700	23	0	0	724	1	1	Remedials identified not previously forecast
11517000	A47 Hinkley Road Nuneaton Puffin Crossing	93	1	0		93	93	1	0	0	93	0	0	

11518000	D2206 Siskin Drive Baginton Right Turn Lane S278	461	12	0		473	461	12	0	0	0	473	0	0	
11519000	D3108 Back Lane Long Lawford Traffic Signals & Junction Improvements S278	443	0	0		443	443	0	0	0	0	443	0	0	
11529000	B4642 Coventry Road Cawston - New Right Turn Lane S278	811	1	0		812	811	7	0	0	0	818	6	6	Issue with ponding after defect sign-off. Funding to be identified to cover rectification
11530000	C33 Stockton Road And A423 Southam Road , Long Itchington New Footway & Upgrade Of Zebra Crossing S278	303	1	0		304	303	1	0	0	0	304	0	0	
11531000	D1643 Park Road , Bedworth New Car Park Egress S278	143	17	0		160	143	8	0	0	0	150	-9	-9	Remedials completed - final cost less than estimated
11576000	A3400 Banbury Road / Tiddington Rd Stratford Traffic Signals	63	5	807		875	63	5	807	0	0	874	0	0	
11578000	C98 Loxley Rd , Tiddington - Site Accesses & Improved Footways	947	1,057	0		2,004	947	1,101	0	0	0	2,048	44	44	Contract overrun by 3 weeks + additional works required. Scheme split in two - second scheme now on site.
11581000	Butlers Leap Link Road - Traffic Signal Impts	3,747	0	0		3,747	3,747	0	0	0	0	3,747	0	0	
11582000	Shottery Link Road Stratford Puffin Crossing 7 & New Roundabout	7,868	85	0		7,953	7,868	28	0	0	0	7,896	-57	-57	Legal adjudication now resolved reducing estimated costs. Works costs now more than originally tendered. Unforeseen legal costs included, currently estimated
11595000	A422 Banbury Road Ettington Ghost Island Right Turn Lane	293	0	0		293	293	0	0	0	0	293	0	0	
11597000	B4451 Station Rd Bishops Itchington Ghost Island Right Turn Lane S278	792	42	0		834	792	44	0	0	0	836	2	2	Additional costs forecast for staff time due to developer design amendments
11598000	A426 Leicester Road Rugby Highway Impt S278	2,774	1	0		2,774	2,774	1	0	0	0	2,774	0	0	
11603000	B439 Salford Road Bliford - Access And Puffin Crossing	90	1	0		91	90	1	0	0	0	91	0	0	
11608000	Highway Impt A446 Lichfield Road , Coleshill S278	62	0	0		62	62	0	0	0	0	62	0	0	
11609000	Highway Impt C104 Milcote Rd Welford On Avon S278	282	0	0		282	282	0	0	0	0	282	0	0	
11617000	C12 Plough Hill Road , Galley Common - Installation of Puffin crossing & associated fway works	234	1	0		235	234	4	0	0	0	238	3	3	Final costs now charged - scheme complete
11662000	A3400 London Road Shipston S278 Ghost Island Right Turn Lane Junction	473	0	1		474	473	0	1	0	0	474	0	0	Minimal additional costs relating to close down. Scheme due for bond release. Construction costs lower than originally estimated.
11663000	A425 Daventry Road Southam S278 Construct Access	423	2	0		425	423	2	0	0	0	425	0	0	
11664000	C8 Trinity Road Kingsbury S278 Traffic Signal Junction	3,020	0	0		3,020	3,020	0	0	0	0	3,020	0	0	No further staff recharges anticipated this year therefore forecast to actuals, plus additional closing down & bond release costs.
11665000	D538 Station Road Coleshill S278 Puffin Crossing	11	1	0		11	11	1	0	0	0	11	0	0	
11666000	Cctv /Utc Integration Scheme On A3400 Bham Rd Stratford S278	2	0	83		85	2	0	83	0	0	85	0	0	
11671000	B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278	15	0	0		15	15	0	0	0	0	15	0	0	
11672000	B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG)	43	11	0		54	43	21	0	0	0	64	10	10	TR not completed and taken longer than original forecast. No longer developer let.
11673000	B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG)	3,175	750	15	16	3,956	3,175	840	15	8	8	4,038	90	82	Construction overrun causing increase in costs. CE resolution still required may increase costs further
11675000	B4100 Banbury Rd / Kingston Grange Site Access Impt S278 (CEG)	1,138	1	0		1,139	1,138	1	0	0	0	1,139	0	0	
11676000	B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties)	2,746	67	0		2,813	2,746	67	0	0	0	2,813	0	0	
11684000	S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby	3,251	0	0		3,251	3,251	0	0	0	0	3,251	0	0	
11688000	S278 Highway Impts Rugby Free School	823	1	0		823	823	1	0	0	0	823	0	0	
11695000	A4023 Coventry Highway Mappleborough Green S278	3,938	17	0		3,955	3,938	17	0	0	0	3,955	0	0	Additional cost associated with remedials not previously identified and scheme bond release costs.
11696000	A428 Crick Road Rugby S278	1,300	0	0		1,300	1,300	0	0	0	0	1,300	0	0	
11697000	A428 Hillmorton Road /B4429 Ashlawn Rd Rugby S278	359	0	1		359	359	0	1	0	0	359	0	0	
11698000	B4632 Campden Road Clifford Chambers S278	1,737	11	0		1,748	1,737	11	0	0	0	1,748	0	0	Additional cost forecast due to RSA 3 remedials (subsidence - design issue) and release of bond process.
11699000	B5000 Grendon Road Polesworth S278	377	3	0		380	377	2	0	0	0	379	-1	-1	Further reductions to staff time required relating to RSA3.
11705000	A425 Banbury Rd Warwick Highway Impt S278 Wk Ind Schools	504	1	0		504	504	1	0	0	0	504	0	0	
11707000	A47 Long Shoot Nuneaton Highways Impt S278 Jelson Ltd	1,899	5	0		1,904	1,899	8	0	0	0	1,906	3	3	RSA Review received - minor remedial works required. Cost estimate - may increase further, dependent on results of RSA3 review.
11708000	B4035 Campden Rd Shipston Highway Impt S278 - Taylor Wimpey	1,712	6	0		1,718	1,712	8	0	0	0	1,720	2	2	Ongoing contract negotiations with Taylor Wimpey causing estimated increase in staff costs. Additional RSA3 remedial work plus remobilisation of contractor increasing forecast, plus additional costs associated with bond reduction and release process.
11709000	C11 Higham Lane Nuneaton Highway Impt S278 - Persimmon	1,236	0	1		1,236	1,236	0	1	0	0	1,236	0	0	Additional minimal admin costs for release of bond and closdown of scheme.
11732000	B4086 Wk Rd Kineton S278 Site Access Morris Homes C9389	1,563	10	0		1,573	1,563	10	0	0	0	1,573	0	0	

11733000	B4089 Arden Rd S278 Site Access Alcester Estates C9558	95	1	0	0	96	95	1	0	0	0	96	0	0	
11734000	B4100 Temple Herdewyke Highways Impt S278 Dio C9618	4,138	0	0	1	4,139	4,138	0	0	1	0	4,139	0	0	
11743000	Junction Impt A3400 Shipston Rd SoA C8950 St Mowdens S278	122	9	0	0	130	122	9	0	0	0	130	0	0	
11744000	Highways Impt A426 Rugby Rd C9401 David Wilson S278	2,337	0	1	0	2,338	2,337	0	1	0	0	2,338	0	0	Additional staff time due to addressing bond reduction
11745000	Highways Impt Gallows Hill C9042 Gallagher S278	5,158	284	0	0	5,442	5,158	92	0	0	0	5,250	-192	-192	Ongoing remedial work discussions underway. Final invoice on completion - costs now known, and possible additional works to be carried out.
11747000	C12 Tunnel Rd Highway Impt S278 Countryside Prop (C9836)	12	0	0	0	12	12	0	0	0	0	12	0	0	Scheme now complete and final costs expended.
11748000	C88 Alwyn Road Rugby Highway Impt S278 Miller Homes (C9712)	2	0	0	0	2	2	0	0	0	0	2	0	0	
11749000	C93 Bishopton Lane SOA S278 Miller & T. Wimpey (C9163)	1,797	1	0	1	1,798	1,797	1	0	1	0	1,799	1	1	Remedial works identified not previously forecast. Additional costs forecast for release of bond on closing.
11751000	A428 Coventry Rd Long Lawford Junction IMPT C9593 Bloor	1,628	17	0	0	1,645	1,628	13	0	0	0	1,641	-4	-4	TRO no longer required reducing in year costs. Construction costs increased from original forecast.
11753000	B4100 Banbury Rd / Kingsway Rdbt Highway IMPT C9829 Ceg	5,393	36	0	0	5,429	5,393	36	0	0	0	5,429	0	0	
11754000	C33 Stockton Rd Long Itchington Highway IMPT C9631 Barratt	119	1	0	0	120	119	1	0	0	0	120	0	0	
11755000	C12 Plough Hill Rd , Nuneaton Highway IMPT C9746 Countryside	51	131	0	0	182	51	71	15	0	0	138	-60	-44	Scheme delay causing works to now span 2 financial years. Staff costs estimate now reduced due to a reflection of actual time required.
11757000	A425 Banbury Rd Warwick S278 Highways Impt C9591	83	51	6	0	140	83	51	6	0	0	140	0	0	
11758000	B4632 Campden Rd Long Marston S278 Highways Impt C9392	6,170	2	0	0	6,172	6,170	6	0	0	0	6,176	4	4	Ongoing discussions re remedials work related to RSA3. Forecast increased due to remedial works and legal fees incurred.
11759000	A4177 Bham Rd Hatton S278 Highways Impt C9816	1,032	134	0	0	1,166	1,032	2,011	0	0	0	3,043	1,877	1,877	Unforeseen sight conditions pushing up costs. Actual contract value now known, previously underestimated forecast.
11760000	A423 Southam Bypass S278 Highways Impt C9664	52	51	0	9	111	52	38	0	9	0	98	-13	-13	Tech review process slow but previous estimate staff costs now reduced.
11767000	A45 Stonebridge / D2201 Rowley Rd Baginton S278 Highway Imp C9185	581	0	0	0	582	581	3	0	0	0	584	3	3	Investigating safety issues raised by public increasing costs.
11768000	B4029 Severn Rd Bulkington S278 Highway Impt C9913	815	9	0	1	825	815	4	0	1	0	820	-5	-5	PSC no longer required, reducing forecast. Outstanding remedials to be addressed.
11769000	B4632 Campden Rd Quinton S278 Highway Impt C9930	1,713	0	1	0	1,713	1,713	0	1	0	0	1,713	0	0	
11770000	C33 Bubberhall Rd Baginton S278 Highway Impt C9803	485	15	0	0	500	485	2	0	0	0	487	-13	-13	Ongoing management discussions - forecast reduced as project currently paused.
11771000	D6216 Upper Henley St Soa S278 Highways Impt C9793	21	1	0	0	21	21	1	0	0	0	21	0	0	
11772000	M6 Junction 1 / A426 Leicester Rd Rugby S278 Highway Impt C9471	380	10	1	0	391	380	10	1	0	0	391	0	0	
11774000	C32 Bham Rd (Farmers Market Rdbt.) S278 Highways Impt - C9670	3	0	0	0	3	3	0	0	0	0	3	0	0	
11815000	C9802 A46 Stoneleigh Rd (Whitley South) S278	28	0	0	0	28	28	0	0	0	0	28	0	0	
11823000	C9962 - A46 Alcester Road, Stratford-upon-Avon	42	72	0	0	114	42	33	0	0	0	74	-40	-40	Scheme further delayed due to road space in Stratford reducing estimated costs in-year.
11824000	C9964 - B4632 Campden Rd (Freshfields Nursery), Clifford Chambers	59	53	0	0	112	59	53	0	0	0	112	0	0	
11825000	C9946 - C43 Gallows Hill (Strawberry Fields), Warwick	54	33	0	0	87	54	33	0	0	0	87	0	0	
11826000	C9973 - D7069 Glasshouse Lane, Kenilworth	28	0	0	0	28	28	0	0	0	0	28	0	0	
11827000	D1020 - A46/A428 Rugby Road, Binley Woods	134	3	0	0	137	134	3	0	0	0	137	0	0	
11828000	C9990 - A426 Rugby Road/D3616 The Square (Dun Cow Crossroads), Dunchurch	946	0	1	0	946	946	1	1	0	0	947	1	1	Scheme in maintenance, minimum further costs anticipated.
11829000	C9991 - A426 Dunchurch Rd/NB4429 Ashlawn Rd (Cock Robin Island), Rugby	562	891	0	0	1,453	562	920	0	0	0	1,481	29	29	Increase in costs due to work currently on site. Construction phase now complete.
11830000	C9992 - B4429 Ashlawn Rd/D3394 Barby Rd, Dunchurch	101	8	0	0	109	101	73	0	0	0	174	65	65	Tech Review ongoing slowly increasing staff cost estimate; tree removal issues resolved.
11831000	C9983 - C93 Bishopton Lane (canal bridge traffic signals), Stratford-upon-Avon	358	1	1	0	359	358	0	0	0	0	359	0	-1	Additional costs forecast in relation to bond release and closing down scheme
11832000	C9981 - D3948 Falkland Place, Temple Herdewyke	211	1	0	0	211	211	1	0	0	0	212	1	1	
11905000	D1152 - S278 Brinklow Road, Binley Heath (Temporary Access)	45	0	0	0	45	45	0	0	0	0	45	0	0	
11915000	D1175 B4429 Coventry Road Section 4&8 HE - Symmetry Park Coventry Road, Rugby South	104	0	0	0	104	104	0	0	0	0	104	0	0	
11916000	D1251 - D11 C204 Birmingham Rd, Alcester, Right Turn Lane (Major)	1,022	1	0	0	1,023	1,022	62	0	0	0	1,084	61	61	Only HMC works remain, so reduction in costs anticipated. Remedials to be undertaken by contractor - forecast reduced accordingly.
11918000	D1151 - A4390 Seven Meadows Rd (Shakespeare Marina), Stratford upon Avon (New Access)	46	92	0	0	138	46	58	34	0	0	138	-34	0	Delay to TA, causing delay to procurement of works. Costs pushed back into 2025-26
11919000	C9973 - Glasshouse Lane, Kenilworth School (MAJOR) Scheme	2,083	54	0	0	2,137	2,083	12	0	0	0	2,095	-42	-42	Costs now capped due to agreement with WDC as they were guarantors (Called in). Scope of the works causing higher construction costs.

11920000	D1216 - Gipsy Lane, Yew Tree Farm, Nuneaton	3,467	45	0	1	3,512	3,467	55	0	1	3,522	10	10	Additional costs due to revised location required for street lighting column.
11932000	D1269 - Pickard Street, Emscote Rd, Warwick - Lidl Access S278	105	1	0		106	105	2	0	0	107	1	1	Increase in costs resulting from RSA4.
11933000	D1225 - B4429 Coventry Rd, Symmetry Park, Rugby Sth. Construction Access MINOR S278	19	0	0		19	19	0	0	0	19	0	0	
11934000	D1242 - A4254, Eastboro Way, Nuneaton, Toucan Crossing S278	124	9	0		133	124	16	0	0	140	7	7	Additional works identified increasing cost estimate.
11935000	D1220 - Coventry Road, Faultlands Farm, Nuneaton S278	1,057	0	1	1	1,058	1,057	0	1	1	1,059	0	1	Minimal fees relating to scheme completion/closure. Contractor has own developer. Site monitoring fees now anticipated to be lower than originally budgeted
11936000	D1272 - A444 Lichfield Road, Curdworth (Dunton Wharf) S278	21	45	0		66	21	45	0	0	66	0	0	
11938000	D1264 - C43 Gallows Hill (Strawberry Fields) Warwick - MINOR S278 Temp Access	67	5	0		72	67	5	0	0	72	0	0	
11939000	C9629 - D5496 School Road, Salford Priors, Stratford upon Avon MINOR S278	11	1	0		13	11	1	0	0	12	0	0	RSA Review costs now to be covered by associated S38 scheme.
11940000	D1270 - D6173 Timothy's Bridge Road, Startford upon Avon (Swan's Landing) MINOR S278	2	0	0		2	2	0	0	0	2	0	0	
11941000	D1268 - D2045 Coombe Fields Road, Ansty, Rugby S278 (Signal Jnct)	1,402	1	0	1	1,403	1,402	3	0	1	1,406	3	3	Additional Traffic signals and supervision during maintenance period.
11942000	D1265 - C43 Gallows Hill (Lower Heathcote Farm) Warwick, MINOR S278	18	0	0		19	18	0	0	0	19	0	0	Minor scheme complete - small additional staff costs for closing & releasing bond
11946000	D1341 - A428 Coventry Rd, Long Lawford (Temp Access) S278	4	0	0		4	4	0	0	0	4	0	0	
11948000	D1302 - D1736 School Lane, Exhall (Toucan Crossing) MINOR S278	21	104	0		125	21	107	0	0	128	4	4	Design issues pushing staff costs
11949000	D1326 - D7069 Glasshouse Lane, Kenilworth S278	70	918	0		988	70	792	441	0	1,303	-126	315	Delayed start on site due to legal & single action tender issues. Tender has produced construction costs forecast higher than originally estimated + additional TROs & extensive Street Lighting works.
11950000	D1339 - D7069 Glasshouse Lane (Crewe Lane) Kenilworth MINOR S278	19	2	0		21	19	3	0	0	22	1	1	Delivery timescales extended due to road space availability. Developer delivering works themselves, therefore additional staff costs for RSA review & minor Street Lighting fees.
11951000	D1300 - D4102 Millers Road, Warwick MINOR S278	116	4	0	1	121	116	4	0	1	121	0	0	
11966000	D1409 - A46 Alcester Rd, Stratford - Billesley Crossroads S278	2	5	0		7	2	5	0	0	7	0	0	
11967000	D1408-A46 Alcester Road Stratford Footway & Cycleway S278	10	0	0		11	10	0	0	0	11	0	0	
11996000	A46 Alcester Road Stratford (Drayton manor drive)	5	0	0		5	5	2	0	0	7	2	2	RSA2 and additional staff time not previously forecast. Minor scheme in footprint of major - TR works only. Original forecast over-estimated
11997000	C43 Gallows Hill - bell mouth at car dealership	5	0	0		5	5	0	0	0	5	0	0	
11998000	S5721 Stockley Road, Exhall - priority junction	17	0	0		17	17	0	0	0	17	0	0	
12008000	A428/A45 Rugby Road, Binley Woods	25	112	0		137	25	112	0	0	137	0	0	
12035000	D1425 - A452 Leamington Rd, Kenilworth - Thickethorn (MINOR) S278	7	0	0	1	8	7	0	0	1	8	0	0	
12036000	D1467 - A452 Leamington Rd, Kenilworth - Thickethorn LILO S278	35	15	0		51	35	1	0	0	36	-14	-14	Developer prioritising other schemes - costs reduced to reflect this.
12037000	D1468 - A452 Leamington Rd, Kenilworth - Thickethorn Signalised Jnct S278	59	25	0		84	59	25	0	0	84	0	0	
12038000	D1466 - D7069 Glasshouse Lane, Kenilworth - Thickethorn Priority Jnct S278	55	25	0		80	55	25	0	0	80	0	0	
12039000	D1478 - A422 Banbury Rd, Stratford - Stratford Business & Technology Park S278	2	0	0		2	2	0	0	0	2	0	0	
12040000	D1430 - B4100 Gaydon Service Station, Banbury Rd, Gaydon S278	12	0	0		12	12	0	0	0	12	0	0	Scheme now cancelled - minimal costs to recover.
12041000	D1388 - B4114 Lutterworth Rd/ Golf Dv, Whitestone, Nuneaton Traffic Signals S278	8	0	0		8	8	0	0	0	8	0	0	
12044000	D1529 - B4429 Coventry Road, Symmetry Park Windmill Lane - Cycle Link	30	0	0		30	30	0	0	0	30	0	0	
12045000	D1521 - C1 Austrey Road, Warton, Tamworth - Widening & Junction Improvement	42	50	0		92	42	51	0	0	93	1	1	Increased staff costs due to TR progress. Correspondence with developer & designer has been limited
12046000	A3400 Mill Lane, Newbold on Stour, Oldacre Gardens - Passing Bays	3	39	0		41	3	39	0	0	41	0	0	
12047000	The Belfry Hotel and Resort, Sutton Coldfield - junction improvement	7	17	0		24	7	17	0	0	24	0	0	
12054000	C7 Tamworth Road, Wood End Land East of Islington Farm - construction of new access, footpath and road	18	1	0		19	18	2	0	0	20	1	1	
12055000	A3400, Stratford Road, Shipston-on-Stour - Ellen Badger Hospital - widening access and relocation of pedestrian island	42	1	0		43	42	2	0	0	44	1	1	Potential defect to be investigated increasing staff cost estimate.
12081000	C5 Orton Road, Warton (Warton Allotments) - widening and realignment of Orton Road, new footways, culverting of existing ditch and new drainage infrastructure	30	36	0		67	30	36	0	0	67	0	0	

12082000	B4113 Longford Road, Exhall (Wilsons Lane) - Ghost Island and footway - Construction of a right turn lane into the Longford Road and widening of the footway	18	41	0		59	18	41	0	0	59	0	0	
12083000	B4113 Longford Road, Exhall (Wilsons Lane) – Temporary and minor access – Construction of a temporary access in a form of a dropped kerb vehicle	13	0	0		13	13	0	0	0	13	0	0	
12085000	D1562 - A4254 Eastboro Way - Signalised Junctions Heart of England Way S278	60	50	0		110	60	50	0	0	110	0	0	
12091000	D1636 - A4254 Eastboro Way - Signalised Junctions Crowhill Road S278	41	60	0		101	41	60	0	0	101	0	0	
12094000	D1588 - D209 Carlyon Road, Atherstone - Bus Stops S278	1	23	0		23	1	23	0	0	24	1	1	Previously incorrectly forecast RSA costs £500 lower than expected charge. Works delayed due to mains service enquiries. Now due to be undertaken in 2024/25
12095000	D1563 - A4254 Eastboro Way - Highfield Road Roundabout Improvements S278	2	0	0		2	2	0	0	0	2	0	0	Currently on hold as received no detail - unable to forecast costs. Currently on hold as received no detail - unable to forecast costs.
12126000	D1693 - A452 Greys Mallory Roundabout Signalisation S278	9	55	950		1,014	9	55	950	0	1,014	0	0	
12127000	D1698 - Top Farm C11 Higham Lane S278	31	106	0		137	31	111	0	0	142	5	5	TA now granted. Site supervision requirements increasinf staff cost estimate.
12131000	B4114 Midland Road, Nuneaton - Morrison Store access - of approximate value £357,300	10	41	0		51	10	41	0	0	51	0	0	
12132000	B4453 Straight Mile/A4071 Junction - Proposed Blue Boar Roundabout - of approximate value £ 830,900	21	69	830		920	21	57	830	0	908	-12	-12	Jacobs undertaking TR, progress slow. Staff cost estimate slightly reduced.Jacobs undertaking TR, progress slow. Staff cost estimate slightly reduced.
12133000	A423 Southam Bypass access bellmouth, ghost island and associated works for Aldi Store.	0	82	0		82	0	82	0	0	82	0	0	
12165000	D1816 - A423 Flying Fields Phase 2 - Ph2 Daventry rdbt Widening & Pedestrian Crossing	0	47	0		47	0	47	0	0	47	0	0	
12173000	D1442 - D2201 West Midlands Gigafactory Coventry Airport, Access 2 & 3	0	60	0		60	0	0	0	0	0	-60	-60	Scheme currently on hold - not able to currently forecast.
12174000	D1443 - D2201 West Midlands Gigafactory Coventry Airport, Access 4, 5 & 6	0	0	0	0	-	0	60	0	0	60	60	60	
12175000	D1793 - A425 Banbury Rd/Myton Rd Signalised Junction (Castle Rbt) Bridge End (ASPS)	0	30	0	0	30	0	10	0	0	10	-20	-20	Scheme temporarily suspended due to residents concerns of proposal.
12178000	D1491 - NBBC Green Corridor Project (Toucan Crossing)	0	203	0	0	203	0	203	0	0	203	0	0	
Grand Total		304,953	54,632	59,521	21,044	440,127	304,930	60,417	56,007	26,539	445,666	6,116	7,203	
Europa Way S278		8,226	395	-	-	8,621	8,226	444	-	-	8,670	49	49	
S278 Schemes		109,427	6,527	2,697	1,625	120,277	109,427	8,111	3,187	1,619	122,345	1,584	2,068	
Total S278		117,653	6,923	2,697	1,625	128,898	117,653	8,556	3,187	1,619	131,015	1,633	2,117	
Non S278 Environment Services schemes		187,299	47,709	56,824	19,419	311,230	187,277	51,862	52,820	24,919	314,651	4,483	5,086	

Annex E - Fire and Rescue Service

Chief Fire Officer - Ben Brook

Executive Director - Mark Ryder

Portfolio Holder - Councillor Andy Crump (Fire & Rescue and Community Safety)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
			£'000	£'000	£'000	£'000	£'000
Fire Leadership Team	57	0	57	40		41	(1)
Fire Business Support	1,540	0	1,540	120			120
AM Response	1,446	(7)	1,439	251			251
AM Protection	890	(427)	463	110			110
AM Prevention	719	(416)	303	1,490	1409	106	(25)
Fire Workforce	21,728	(143)	21,585	(433)			(433)
CSW Resilience	441	(204)	237	10			10
Net Service Spending	26,821	(1,197)	25,624	1,588	1,409	147	32

Impact on specific service reserves (from Reserves tab)	147
Impact on Transformation funds	1,409
Impact on Risk/General reserves	32

Annex E - Fire and Rescue Service

Chief Fire Officer - Ben Brook

Executive Director - Mark Ryder

Portfolio Holder - Councillor Andy Crump (Fire & Rescue and Community Safety)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money	(71)	(39)	32	The service as a whole is forecast to overspend so by £32k so these savings have been partially achieved. Further forecast monitoring and spending controls in respect of the remaining amount will be undertaken
Total	(71)	(39)	32	

Annex E - Fire and Rescue Service

Chief Fire Officer - Ben Brook

Executive Director - Mark Ryder

Portfolio Holder - Councillor Andy Crump (Fire & Rescue and Community Safety)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
WFRS Future Operating Model	0	0	0		1757	TBC
Fire Control Room	0	1,409	(1,409)		1409	TBC
Total	0	1,409	-1409		3166	

Annex E - Fire and Rescue Service
Chief Fire Officer - Ben Brook
Executive Director - Mark Ryder
Portfolio Holder - Councillor Andy Crump (Fire & Rescue and Community Safety)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget				Total £'000	Forecast				Variation		Commentary	
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000		Total Variance £'000
11895000	Vehicle Replacement Programme 2021/22	837	0	0	0	837	837	0	0	0	837	0	0	
11974000	Vehicle Replacement Programme 2022/23	1,371	0	0	0	1,371	1,371	0	0	0	1,371	0	0	
12183000	Hospital to Home Vehicle Purchase (one off) 2024-25	0	0	0	0	0	0	45	0	0	45	45	45	The £45k increase is being funded by a revenue contribution
Sub Total - F&R Self Financing Projects		2,207	0	0	0	2,207	2,207	45	0	0	2,252	45	45	
11797000	Equipment for fire engines 20-21	224	0	0	0	224	224	0	0	0	224	0	0	
11894000	Equipment for new Fire Appliances 2021/22	91	0	0	0	91	91	0	0	0	91	0	0	
11973000	Equipment for new Fire Appliances 2022/23	24	0	0	0	24	24	0	0	0	24	0	0	
12057000	Equipment for new Fire Appliances 2023/24	213	234	0	0	447	213	95	0	0	308	-139	-139	£139k funding balance needs transferring to project 12142000-100.
12142000	Equipment for new Fire Appliances 2023/25	0	137	0	0	137	0	276	0	0	276	139	139	£139k funding balance needs transferring project 12057000-100
Sub Total - Projects Funded from Corporate Resources		552	371	0	0	923	552	371	0	0	923	0	0	
11601000	Fire & Rescue HQ Leamington Spa	135	648	0	0	783	135	648	0	0	783	0	0	
Sub Total - F&R Future Estate Project		135	648	0	0	783	135	648	0	0	783	0	0	
11700000	F&R Training Programme: Lea Marston now Paynes Lane (Minnerva and response point)	929	3,262	0	0	4,191	929	3,666	0	0	4,595	404	404	Project at a £400k overspend due to contaminated soil being discovered on site, along with sub structures being discovered leading to a delay. Procurement conversations taking place regarding this.
11702000	F&R Training Programme: Kingsbury	1,518	0	0	0	1,518	1,518	0	0	0	1,518	0	0	
11703000	F&R Training Programme: EA Water site	27	4	0	0	31	27	0	0	0	27	-4	-4	
Sub Total - F&R Training Programme		2,475	3,266	0	0	5,741	2,475	3,666	0	0	6,141	400	400	
11766000	Fire Emergency Services Network (ESN) Preparedness	586	243	0	0	829	586	243	0	0	829	0	0	
Sub Total - F&R Emergency Services Network		586	243	0	0	829	586	243	0	0	829	0	0	
Grand Total		5,955	4,528	0	0	10,483	5,955	4,973	0	0	10,928	445	445	

Annex F - Strategic Infrastructure & Climate Change

Director - Steve Smith

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate and Culture) Cllr Martin Watson (Economy) Cllr Jan Matecki (Transport and Planning)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
			£'000	£'000	£'000	£'000	£'000
Strategic Infrastructure & Climate Change Mgmnt	242	0	242	24			24
Infrastructure & Sustainable Communities	1,311	(386)	925	(945)			(945)
Climate Change and Sustainability Management	661	0	661	0			0
Net Service Spending	2,214	(386)	1,828	(921)	0	0	(921)

Impact on specific service reserves (from Reserves tab)	0
Impact on Transformation funds	0
Impact on Risk/General reserves	(921)

Annex F - Strategic Infrastructure & Climate Change

Director - Steve Smith

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate and Culture) Cllr Martin Watson (Economy) Cllr Jan Matecki (Transport and Planning)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Community Climate Change Fund - Green Shoots	232	232	0	Spend to date is only on projects that have started/delivered - outstanding spend is being reviewed to consider options for withdrawal of funds.	0	Mar-25
HVO Project	43	43	0	Resolving legal issues have delayed start but expect this to be spent this year.	0	Mar-25
Total	275	275	0			

Annex F - Strategic Infrastructure & Climate Change
 Director - Steve Smith
 Executive Director - Mark Ryder
 Portfolio Holders - Cllr Heather Timms (Environment, Climate and Culture) Cllr Martin Watson (Economy) Cllr Jan Matecki (Transport and Planning)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget				Forecast				Variation		Commentary		
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000		Variance in Year £'000	Total Variance £'000
11611000	Transforming Nuneaton	9,048	1,774	-	-	10,822	9,048	1,774	-	-	10,822	-	-	
11746000	Transforming Nuneaton - Co-op Building Purchase (CIF)	1,500	-	-	-	1,500	1,500	-	-	-	1,500	-	-	
11775000	Library & Business Centre Nuneaton (CIF)	429	803	19,445	5,443	26,120	429	1,360	12,748	11,583	26,120	557	0	Adjusted to account for additional expenditure on Land purchase (Justice Walk) as approved at Cabinet July 24 (£56,900) and expenditure of £500k from WMCA funds (if successful with funding application) to cover site prep / demolition works.
11121000	Development of Rural Broadband	35,937	2,728	4,596	-	43,262	35,937	2,728	4,596	-	43,262	-	-	In addition, whilst the forecast for expenditure on the Superfast Broadband rollout is currently in line with the project's milestone payment process the expenditure forecast may be further reduced in the financial year once the latest change request has been approved by the Government body, BDUK. Increased overall expenditure is due to the Warwickshire Digital Infrastructure Team providing mapping support in 2024/25 to DSIT for the BDUK Project
Grand Total		46,914	5,306	24,041	5,443	81,704	46,914	5,863	17,345	11,583	81,704	557	0	

Annex G- Health & Care Commissioning

Director - Zoe Mayhew

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Health & Care Commissioning	669	-114	555	-132			(132)
Children and Families, All Age Disabilities and Mental Health	11,833	-4,850	6,983	592		770	(178)
Older People Commissioning	3,311	-182	3,128	-59			(59)
Quality Assurance and Market Management	1,930	-758	1,172	38			38
Net Service Spending	17,743	(5,904)	11,838	439	0	770	(331)

Annex G- Health & Care Commissioning

Director - Zoe Mayhew

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Health, wellbeing and self-care - Rationalise the public health offer, preserving budgets for mandated public health functions, and rationalising the non-mandated public health offer and consolidating use of the Warwickshire Cares Better Together Fund.	(56)	(56)	0	
Management of Strategic Commissioning for People costs - Rationalise budgets across a range of areas including staffing, travel and conference budgets, central recharges and contributions.	(75)	(75)	0	
Total	(131)	(131)	0	

Annex G- Health & Care Commissioning
 Director - Zoe Mayhew
 Executive Director - Becky Hale
 Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10608000	Mental Health Grant 2010/11	223	3	0	0	226	223	3	0	0	226	0	0	
11420000	Disabled Facilities Capital Grant	38,934	5,590	0	0	44,524	38,934	5,590	0	0	44,524	0	0	
Grand Total		39,157	5,593	0	0	44,750	39,157	5,593	0	0	44,750	0	0	

Annex H- Social Care and Support

Director - Pete Sidwick

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Social Care & Support	13,569	(3,043)	10,526	175	-35	744	(534)
Head of Disabilities 25+	108,524	(11,492)	97,032	7,068			7,068
Head of Adult Mental Health	21,087	(1,510)	19,577	2,536			2,536
Head of Adults Practice & Safeguarding	4,665	(1,645)	3,021	847		98	749
Head of Older People	125,350	(55,288)	70,063	6,111			6,111
Head of Integrated Care	10,995	(1,027)	9,968	(578)			(578)
Disabilities Transitions Team	1,074	0	1,074	107			107
CRISP - Client Records & Information Systems Programme	0	0	0	1,029		1,029	0
Net Service Spending	285,264	(74,005)	211,261	17,295	(35)	1,871	15,459

Impact on specific service reserves (from Reserves tab)	(744)
Impact on Transformation funds	(35)
Impact on Risk/General reserves	18,074

Annex E- Social Care and Support

Director - Pete Sidgwick

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(204)	0	204	
Housing with support for older people - Further develop the housing with support offer to reduce reliance on residential provision for all ages; including consideration of capital investment to secure revenue savings.	(500)	(500)	0	
Management of cost of adults service provision - Management of the budgeted cost increases of externally commissioned care.	(2,000)	0	2,000	Since April 2024 costs have been managed successfully, in that whilst there have been both increases and decreases in individual elements of cost, overall the cost per unit of care has not increased. The increases are largely due to the complexity of care leading to individually negotiated rates in excess of framework rates and previously negotiated rates, thus offsetting the gains made elsewhere and in managing the cost increases to framework rates. So whilst managed successfully a reduction of £2.000m has not been achievable.
Prevention and self-care - Develop a prevention and self care strategy implementing the service change and transformation activities underway across adult social care, including an improved early intervention and prevention offer, further refinement of the in-house reablement offer, further development of assistive technology and investment in programmes, projects and services that reduce people's reliance on care and support.	(1,706)	(1,706)	0	
Integrated commissioning with Health - Efficiencies through joint working and increased purchasing power for externally commissioned care. Arrangements will form part of the Coventry and Warwickshire Integrated Health and Care Partnership and associated system plan.	(200)	(200)	0	
Management of care demand - Rephasing the demand and cost pressures for adults social care based on expected growth as informed by national and local data.	(1,356)	0	1,356	The demand for care has increased alongside the complexity of care required at the point clients enter Adult Social Care, thus those entering care typically have much more costly care than those ceasing use of Adult Social Care.
Increase in client and external income - Increase in income as a result of taking into account expected growth of adult social care services and in-year unplanned income from the Department of Health and Social Care.	(250)	(3,606)	(3,356)	Client contribution income continues to grow. Whilst increases in expenditure (due to both the cost and volume of packages of care) leads to increases in client contribution income the growth of income is exceeding the level budgeted and delivering this saving. This is due to individual financial assessment of clients' ability to pay for the care received. £70.4m income forecast against the £65.7m budget for client contribution income as at Q2 2024/25.
Total	(6,216)	(6,012)	204	

Annex E- Social Care and Support

Director - Pete Sidgwick

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Integrated Care Records	145	110	(35)	The in year underspend on the Integrated Care Record project is needed for 2025/26 as the completion date has been extended to Mar 2026.	0	Mar-26
ASC Innovation and Improvement Programme	236	236	(0)		236	Mar-26
Total	382	346	(36)		236	

Annex H- Social Care and Support
 Director - Pete Sidgwick
 Executive Director - Becky Hale
 Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget				Forecast					Variation		Commentary	
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000		Total Variance £'000
11555000	Extra Care Housing	0	313	0	0	313	0	313	0	0	313	0	0	
Grand Total		0	313	0	0	313	0	313	0	0	313	0	0	

Annex I - Public Health

Director - Shade Agboola

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Public Health	2,480	(90)	2,390	42			42
Health Visiting & School Nursing	9,534	0	9,534	(89)			(89)
Domestic Abuse & Drug & Alcohol Services	7,492	(1,186)	6,306	(19)			(19)
Sexual Health	8,004	(3,608)	4,396	(10)			(10)
Health & Wellbeing	3,040	(1,050)	1,990	10		21	(11)
Net Service Spending	30,550	(5,934)	24,616	(66)	0	21	(87)

Impact on specific service reserves (from Reserves tab)	21
Impact on Transformation funds	0
Impact on Risk/General reserves	(87)

Annex I - Public Health

Director - Shade Agboola

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Health, wellbeing and self-care - Rationalise the public health offer, preserving budgets for mandated public health functions, consolidating use of the Warwickshire Cares Better Together Fund and spend on the Wellbeing for Warwickshire offer.	(250)	(250)	0	
Total	(250)	(250)	0	

Annex I - Public Health

Director - Shade Agboola

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Tackling Inequality	78	78	0	Forecast to spend in full by March 25		Mar-25
Total	78	78	0			

Annex I - Public Health
 Director - Shade Agboola
 Executive Director - Becky Hale
 Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11021000	Adult Social Care Modernisation & Capacity 2012-13	352	91	0	0	443	352	91	0	0	443	0	0	Project to provide changing places toilets to support people with disabilities. In year funds will provide these facilities in Rugby and is due to be complete by March 25.
12050000	Supported housing	651	0	0	0	651	651	0	0	0	651	0	0	
12134000	Supported Accommodation - Property X	169	212	0		381	169	212	0	0	381	0	0	This project now complete.
Grand Total		1,172	303	0	0	1,475	1,172	303	0	0	1,475	0	0	

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Enabling Services	(23)	0	(23)	225			225
Customer Contact - Connect	3,529	(404)	3,125	(179)			(179)
Strategic Asset Management	2,693	(1,803)	891	211		11	200
Property Services	19,039	(9,059)	9,980	(482)			(482)
ICT and Digital	14,641	(5,266)	9,375	51			51
Data & Business Intelligence	2,808	(331)	2,477	(141)	-10		(131)
ICT Strategy	2,797	0	2,797	529	483		46
Net Service Spending	45,484	(16,863)	28,622	214	473	11	(270)

Impact on specific service reserves (from Reserves tab)	11
Impact on Transformation funds	473
Impact on Risk/General reserves	(270)

Annex J - Enabling Services
Director - Craig Cusack
Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(7)	(7)	0	
Enabling Services delivery review - Review of expenditure on staffing, expenses and projects in Enabling Services.	(50)	(50)	0	
Estates rationalisation - Reduction in rates, utility costs, facilities management and maintenance costs from the disposal of surplus assets, the effective mix of staff and agency use and increased income from capital fees and rental income from the effective use of our residual estate.	(200)	(200)	0	
ICT Service delivery review - Review past ICT budget growth and focus on efficiencies through development projects.	(125)	(125)	0	
ICT applications migration and rationalisation - Migrating workloads to Azure to derive efficiencies from ICT application management alongside an on-going focus on the rationalisation of applications to reduce licence and maintenance costs.	(120)	(50)	70	Overspend due to delays in licence rationalisation. Will be made up in future years. Review each quarter.
Digital roadmap - Savings as a result of a three year programme of investment in digital technology and automation and the on-going service redesign and automation both within the Service and across the organisation more widely.	(250)	0	250	The saving was designed to surface in other service budgets, not Enabling as the Business Process Redesign process uncovered them. Doubts remain on the currently identified processes. Work will continue to identify them.
Customer Contact Process Efficiencies - Efficiencies through ongoing service redesign and automation.	(23)	(23)	0	
Total	(775)	(455)	320	

Annex J - Enabling Services
 Director - Craig Cusack
 Executive Director - Rob Powell
 Portfolio Holders - Cllr Yousef Dahmash (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2025/27 onwards	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2025/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Structural Maintenance														
11787000	Non schools building maintenance 20-21	2,530	2	0	-	2,532	2,530	2	0	0	2,532	-0	-0	No change
11887000	Non-Schools Building Maintenance 2021-22	2,046	0	0	0	2,046	2,046	-0	0	0	2,046	-0	-0	
11888000	Schools Building Maintenance 2021-22	6,870	2	0	0	6,872	6,870	-1	0	0	6,868	-3	-3	Adjustments to actual payments made against final invoices. Transfer £3,037.11 to 12160000
11890000	Schools Asbestos & Safe Water 2021-22	741	20	0	0	761	741	21	0	0	762	1	1	
11896000	Lillington Academy CTA Works	272	238	0	0	510	272	391	0	0	663	153	153	Increase in project actual costs versus aged forecast. Receive £152,941.12 from 12161000
11969000	Non-Schools Building Maintenance 2022-23	2,033	95	0	0	2,128	2,033	96	0	0	2,129	1	1	Adjustments to actual payments made against final invoices. Receive £1,097 from 12158000.
11971000	Schools Building Maintenance 2022-23	7,006	19	0	0	7,025	7,006	6	0	0	7,011	-13	-13	Adjustments to actual payments made against final invoices. Transfer £13,175.87 to 12160000.
11972000	Schools Asbestos & Safe Water 2022-23	944	-5	0	0	939	944	-5	0	0	939	0	0	
12058000	Non-Schools Building Maintenance 2023-24	1,327	1004	0	0	2,331	1,327	772	0	0	2,100	-232	-232	Adjustments to actual payments made against final invoices. Transfer £231,801.42 to 12158000.
12059000	Non-Schools Asbestos & Safe Water 2023-24	332	-18	0	0	314	332	-18	0	0	314	-0	-0	
12060000	Schools Building Maintenance 2023-24	7,172	442	0	0	7,614	7,172	463	0	0	7,635	21	21	Adjustments to actual payments made against final invoices. Receive £21,593.05 from 12160000.
12061000	Schools Asbestos & Safe Water 2023-24	777	32	0	0	809	777	25	0	0	802	-7	-7	Adjustments to actual payments made against final invoices. Transfer £6,953.83 to 12161000.
12158000	Non Schools building maintenance 2024-25	-	2498	0		2,498	0	2,729	0	0	2,729	231	231	Current year project. Variances due to transfers from and to previous year projects. Receive £230,704.42 from previous year budgets.
12159000	Non Schools asbestos & safe water 2024-25	-	393	0		393	0	393	0	0	393	0	0	
12160000	Schools building maintenance 2024-25	-	7744	0		7,744	0	7,753	0	0	7,753	9	9	Current year project. Variances due to transfers from and to previous year projects. Transfer £5,380.07 to 12060000
12161000	Schools asbestos & safe water 2024-25	-	839	0		839	0	679	0	0	679	-160	-160	Current year project. Variances due to transfers from and to previous year projects. Receive £6,953.83 from previous year budgets. Transfer £152,941.12 to 11896000
12171000	Estates Master Plan	516	740	0		1,256	516	740	0	0	1,256	0	0	Planned deliveries are within EMP Capital Budget. Reallocations made to cover a Council Chamber overspend.
11891000	IT Infrastructure 2021-22	432	0	0	0	432	432	0	0	0	432	0	0	
11292000	Rural Services Capital Maintenance 2017/18	671	15	0	0	686	671	15	0	0	686	0	0	
11335000	Rationalisation of County Storage Facilities	9,500	20	51	0	9,571	9,500	20	51	0	9,571	0	0	
11440000	Strategic Site Planning Applications	3,577	349	0	0	3,926	3,577	1,500	0	0	5,077	1,151	1,151	There will be a need to increase capital funding to fund the bovine remediation. It could range from £750k minimum, to potentially £4m worst-case. A report to Corporate Board including a CIF bid will be taken by November 24, but conversations need to complete with Develop Warwickshire.
11542000	Rural Services Capital Maintenance 2019/20	425	18	0	0	442	425	18	0	0	442	0	0	
11689000	Maintaining the Smallholdings land bank	-	391	0	0	391	0	391	0	0	391	0	0	
11790000	Smallholdings Capital Maintenance 20-21	369	0	0	0	369	369	0	0	0	369	0	0	
11867000	Smallholdings Maintenance 2021/22	-	0	0	0	0	0	0	0	0	0	0	0	
11929000	Bedworth/Croxhall Street Centre/ Renovation	-	0	0	0	0	0	0	0	0	0	0	0	
11953000	Land at Leicester Lane Cubbington	222	200	1,170	0	1,592	222	200	1,170	0	1,592	0	0	
11975000	Smallholdings Maintenance 2022-23	193	44	232	0	469	193	60	216	0	469	16	0	Forecast budget reprofiled into 2025/26 to account for delivery levels of work for main contractor.
12017000	Acquisition of land in Warwick	887	48	0	0	935	887	0	0	0	887	-48	-48	Following the acquisition of the Medical centre, no further capital costs are identified and the underspend can be released.
12049000	Water Orton Primary School - demolition works	466	54	0	0	520	466	0	0	0	466	-54	-54	Project is now complete. Remaining budget of £54,466 no longer required.
12079000	Smallholdings Maintenance 2022-23	-	0	0	0	0	0	0	0	0	0	0	0	2023/24 budget allocation to be vired into Rural Services 2024/25 work order 12162000-100 to support work identified by the stock condition survey.

12162000	Rural Services 2024-25	-	526	204		730	0	526	204	0	730	0	-0	Reviewing the Fisher German stock condition report to establish priority list. Forecast amount reflects the deliverability of the schemes within the financial year.£322,583 to be vired from Rural Services Capital Maintenance 2023/24 to support work identified by the stock condition survey.
		49,309	15,710	1,657	0	66,676	49,309	16,775	1,641	0	67,724	1,065	1,049	

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Future Year Budget Allocation	Estimated Project Completion
Organisational Change Fund - Project 1	0		0	Complete - No further spend, actuals to be moved to P0049		
Disaster recovery & Cloud migration - Azure data centre annual	197	193	(4)	On track in support of Customer Platform - internal and external resource	0	Mar-25
Reusable components	82	82	0	On track to spend all budget during FY to support shared components of digital roadmap (e.g. online payments) - some incorrect coding to OCF01 & P0052 to be transferred this month.	0	Mar-25
System Replacement Fund	0		0	All system replacement funds now soft ringfenced for the CRISP Education & Social Care replacement project (£120k committed for in progress CRISP partner activity - BetterGov) - no non-CRISP related activity will be funded this FY - forecast should be changed to reflect full use of budget		Ongoing
Digital Roadmap Investment Fund	0	488	488	Implementation of the Customer Platform, final stages of contract with Hitachi	3,483	Ongoing
Cloud - Intelligent-i- Azure	63	52	(11)	The project funds a Data Engineer post through to March 2025 to deliver the work and is on track, with improvements being made to the platform to enhance efficiencies and reduce data storage costs.	32	Mar-25
Intelligent-i - Business Analytics Platform Phase 2	0		0	NB: Budget moved to the above project	0	Mar-25
Total	342	815	473			

Annex K - Finance

Director - Purnima Kandula

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Finance	251	(29)	222	30			30
Business Support	8,758	(295)	8,464	7			7
Strategic Finance	820	(85)	736	(96)			(96)
Commercial & Contracts	2,103	(1,178)	925	(212)			(212)
Investments, Treasury and Audit	1,797	(1,007)	790	(45)			(45)
Operational Finance Services	5,349	(3,224)	2,125	(104)		151	(255)
Finance Transformation & Transactions	4,369	(2,008)	2,361	40			40
Net Service Spending	23,447	(7,826)	15,623	(380)	0	151	(531)

Impact on specific service reserves (from Reserves tab)	151
Impact on Transformation funds	0
Impact on Risk/General reserves	229

Annex K - Finance

Director - Purnima Kandula

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Process efficiencies - Efficiencies through ongoing service redesign, automation, AI and self-service across finance and business support.	(149)	(149)	0	
Third-party spend - Savings and rebates from externally purchased services and a commercial approach to contracting, to be co-produced and co-owned with Services, with activity to be led by Procurement to ensure value for money.	(199)	(199)	0	
Total	(348)	(348)	0	

Annex K - Finance

Director - Purnima Kandula

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Shortfall/ (Overachievement) £'000	Progress Update	Future Year Budget Allocation	Estimated Project Completion
McCloud Pensions Remedy	15	15	0	£5k overspend to be funded within the service - on track.	0	Mar-25
EDRMS - Digital Post room	22	22	0	On track.	0	Mar-25
Total	37	37	0			

Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Strategy, Planning & Governance Management	202	0	202	(69)			(69)
Legal and Governance	11,476	(10,634)	842	(317)		(73)	(244)
Communications	1,639	(1,142)	496	0			0
Change Programmes	4,013	(2,371)	1,643	194		120	74
Corporate Policy and Strategy	608	0	608	(42)			(42)
Community Partnerships	3,437	(40)	3,397	(157)	(59)		(98)
Net Service Spending	21,375	(14,187)	7,188	(391)	(59)	47	(379)
Impact on specific service reserves (from Reserves tab)							47
Impact on Transformation funds							(59)
Impact on Risk/General reserves							(379)

Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a vacancy factor/turnover allowance where not already applied.	(34)	(34)	0	
Third party spend - Review of services purchased from third parties to ensure value for money and management of the budgeted cost increases of externally purchased services.	(32)	(32)	0	
Legal services trading income - Additional surplus from external trading with other local authorities and public sector bodies, including Warwickshire Legal Services dividends	(40)	(40)	0	
Total	(106)	(106)	0	

Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Shortfall/ (Overachievement) £'000	Progress Update	Future Year Budget Allocation	Estimated Project Completion
Social Fabric Fund	662	666	4	Further costs related to the second year of the Social Impact Fund. No further overspend anticipated.	0	Mar-25
Information and Advice	30	0	(30)	Offered up as part of spending controls	0	Mar-25
Cost of Living Projects	163	135	(28)	Offered up as part of spending controls	563	Mar-25
Total	855	801	-54			

Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)

Capital Programme - 2024/25 to 2025/25 Onwards

Project	Description	Approved Budget				Total £'000	Forecast				Variation		Commentary	
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000		Total Variance £'000
12109000	Social Fabric Fund	750	750	0	0	1,500	750	750	0	0	1,500	0	0	E750k transfer to Heart of England Community Foundation (the fund operator).
Grand Total		750	750	0	0	1,500	750	750	0	0	1,500	0	0	

Annex M Workforce and Local Services

Director - Bal Jacob

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Workforce and Local Services	170	0	170	0			0
Human Resource Strategy	839	0	839	(81)			(81)
Human Resource Enabling	7,003	(2,642)	4,360	(477)		30	(507)
Libraries, Heritage and Registration	8,773	(3,088)	5,685	(61)		32	(93)
Net Service Spending	16,785	(5,730)	11,054	(619)	0	62	(681)

Impact on specific service reserves (from Reserves tab)	62
Impact on Transformation funds	0
Impact on Risk/General reserves	(681)

Annex M Workforce and Local Services

Director - Bal Jacob

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(4)	(4)	0	On track.
Registration Service - Increase registration revenue through the optimisation of service delivery locations.	(28)	(28)	0	On track.
Total	(32)	(32)	0	

Annex M Workforce and Local Services

Director - Bal Jacob

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Community Managed Libraries to operate "community fridges"	35	35	0	On track.	0	Mar-25
HR Policy Review	26	26	0	On track.	0	Mar-25
Pay Architecture Project	95	95	0	On track.	0	Mar-25
Total	156	156	0		0	

Annex M Workforce and Local Services
 Director -
 Executive Director - Rob Powell
 Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Current Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10623000	County Records Office Service - Digital Asset Management	95	0	0	0	95	95	0	0	0	95	0	0	
11415000	Warwick - Market Hall Museum - "Our Warwickshire Projects"	910	0	0	0	910	910	0	0	0	910	0	0	
10155000	Improve Customer Experience In County Council Buildings & DDA Works 2009/10	204	0	0	0	204	204	0	0	0	204	0	0	
11040000	Improving Customer Experience / One Front Door Improvements	2,134	503	0	0	2,636	2,134	503	0	0	2,636	-0	-0	
11422000	Stratford Library – Registrars Accommodation Works and Library Alterations	373	0	0	0	373	373	0	0	0	373	0	0	
Grand Total		3,716	503	0	0	4,218	3,716	503	0	0	4,218	-0	-0	

Annex N - Corporate Services and Resourcing

Executive Director - Rob Powell

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Government Grants & Business Rates	0	(209,529)	(209,529)	(1,821)			(1,821)
Capital Financing Costs	34,662	(5,148)	29,514	(11,229)			(11,229)
Strategic Management Team	1,575	0	1,575	(47)			(47)
County Coroner	1,192	(273)	919	(90)			(90)
County Council Elections	273	0	273	0			0
Environment Agency - (Flood Defence Levy)	275	0	275	0			0
External Audit Fees	559	0	559	(137)			(137)
Pensions Deficit Under-recovery	1,483	0	1,483	0			0
Members Allowances and Expenses	1,046	0	1,046	(8)			(8)
Other Administrative Expenses and Income	12,944	(1,658)	11,285	(1,793)		179	(1,972)
Subscriptions	0	0	0	0			0
Apprenticeship Levy	1,235	0	1,235	19		19	0
Warwickshire Property and Development Company	(1,678)	(1,304)	(2,982)	2,473		2,473	0
Warwickshire Recovery and Investment Fund	0	0	0	(48)		(48)	0
Provision for DSG Deficit	18,000	0	18,000	(18,000)		(18,000)	0
Net Service Spending	71,566	(217,912)	(146,347)	(30,681)	0	(15,377)	(15,304)

Impact on specific service reserves (from Reserves tab)	(15,377)
Impact on Transformation funds	0
Impact on Risk/General reserves	(15,304)

Annex N - Corporate Services and Resourcing

Executive Director - Rob Powell

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties and the increased take-up of early invoice payment. (Delivery will be the responsibility of the Director of Finance).	(3)	(3)	0	
Treasury management returns - A target to increase returns on investment by 10 basis points based on a more proactive approach to treasury management. (Delivery will be the responsibility of the Director of Finance.)	(121)	(121)	0	
Warwickshire Property and Development Group - Forecast income stream from the successful delivery of the company business plan.	(2,856)	(383)	2,473	Due to the delayed start-up of this venture, the 2024/25 surplus target will not be met until later years. The shortfall will be met from the Commercial Risk Reserve and performance of the property group will continue to be monitored against the approved business plan.
Capital financing costs - Reduction in the Authority's borrowing costs as a result of using capital receipts from the sale of surplus assets. (Delivery will be the responsibility of the Director of Enabling Services).	(16)	(16)	0	
Rebate on loan repayment - Rebate from the early repayment of borrowing due to favourable gilt rates with the annual benefit realised over 10 financial years. (Delivery will be the responsibility of the Director of Finance).	(193)	(193)	0	
Members allowances - Reduction in the cost of Members allowances due to reduced travel/mileage and other expenses.	(140)	(140)	0	
SCAPE dividend - Additional income from including the average annual SCAPE dividend in the Council's core budget.	(250)	(250)	0	
Resources Directorate efficiencies - Staff reductions	(3,579)	(1,106)	2,473	

Annex N - Corporate Services and Resourcing
 Executive Director - Rob Powell

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11868000	Warwickshire Property Development Group	12,403	15,726	11,420	61,907	101,456	12,403	3,463	11,952	73,638	101,456	-12,263	0	
11917000	Warwickshire Investment Fund	400	20,000	15,000	15,000	50,400	400	8,000	18,000	24,000	50,400	-12,000	0	
12007000	Asset Replacement Fund	1,429	4,228	4,990	7,360	18,007	1,429	4,228	4,990	7,360	18,007	0	0	
12108000	Investigation Design Fund	24	800	800	2,376	4,000	24	800	800	2,376	4,000	0	0	
Corporate		14,256	40,754	32,210	86,643	173,864	14,256	16,492	35,742	107,374	173,864	-24,263	0	

Reserves Schedule as at Q2 2024/25

Directorate	Service	Description	Reserves as at 1 April 2024 £'000	2024/25 MTFS commitment £'000	Movement In Year £'000	Effect of outturn (based on Q2 forecasts) £'000	Reserves as at 31 March 2025 £'000	Future MTFS commitment £'000	Uncommitted Reserves £'000
Earmarked - Schools Reserves									
Schools	Education Services	DSG Reserve - County Council spend	-33,214			-40,661	-73,875		-73,875
	Finance	School Absence Insurance	939			-151	788		788
		Equalisation Reserve							
	Other Services	Schools Earmarked Reserves	17,169				17,169		17,169
Medium Term Financial Volatility Reserve		39,488			18,000	57,488		57,488	
Total Earmarked Schools Reserves			24,382	0	0	-22,812	1,570	0	1,570
Earmarked - External Reserves									
Communities	Fire and Rescue	Emergency Service Network	864				864		864
	Environment, Planning and Transport	Proceeds of Crime	342			13	355		355
		S38 Developer Funding	547			-189	358		358
	Economy & Place	Speed Workshops	921			-394	527		527
Rural Growth Network		190				190		190	
Children and Young People	Education Services	School Improvement Monitoring & Brokering Reserve	700			-158	542		542
	Children and Families	Adoption Central England	69		-57	108	120		120
		Controlling Migration Fund	319		-12	17	324		324
Social Care and Health	Social Care and Support	BCF System Development Fund	744			-744	0		0
	Social Care and Health	Social Care & Health Partnership	1,344			-889	455		455
Resources	Workforce and Local Services	Museum, Records and Libraries Trust Funds and Bequests	359			-32	327		327
	Enabling Services	One Public Estate	133			-11	122		122
Corporate	Other Services	NNDR Pool Surplus Reserve	1,893				1,893		1,893
Total Earmarked External Reserves			8,425	0	-69	-2,279	6,077	0	6,077
Reserves Subject to Annual Review - Internal Policy									
Communities	Fire and Rescue	Local Resilience Forum	387				387		387
Social Care and Health	Public Health	Domestic Abuse Grant	846				846		846
Children and Young People	Children and Families	Priority Families Reserve	1,324	-468		135	991		991
Resources	Enabling Services	Warwickshire Local Welfare Scheme	1,162				1,162		1,162
Corporate	Other Services	Local Resilience Forum - Brexit funding	62				62		62
		Corporate Apprenticeship Fund	487			-49	438		438
		Redundancy Fund	4,883		-435	0	4,448		4,448
		Schools in Financial Difficulty	1,328	-70		-180	1,078		1,078
		Short Term Capital Financing Cost - School Sufficiency	0	4,200			4,200		4,200
Total Annual Review - Internal Policy			10,479	3,662	-435	-94	13,612	0	13,612

Directorate	Service	Description	Reserves as at 1 April 2024 £'000	2024/25 MTFS commitment £'000	Movement In Year £'000	Effect of outturn (based on Q2 forecasts) £'000	Reserves as at 31 March 2025 £'000	Future MTFS commitment £'000	Uncommitted Reserves £'000
Reserves Subject to Annual Review - Volatility									
Communities	Environment, Planning and Transport	Domestic Homicide Reviews	0			57	57		57
	Fire and Rescue	Pensions Reserve	149				149		149
Children and Young People	Children and Families	Youth Justice Remand Equalisation	427			-354	73		73
Resources	Strategy, Planning and Governance	Commercial Risk Reserve - Legal Services	376			73	449		449
Corporate	Other Services	Financial Instruments Reserve	2,084				2,084		2,084
		Insurance Fund	8,566			-179	8,387		8,387
		Capital Fund	1,458				1,458		1,458
		NNDR Appeals Reserve/Tax Base Volatility Reserve	29,036				29,036		29,036
		Quadrennial Elections	1,126				1,126		1,126
		Audit Fee Reserve	456				456		456
		IT Sinking Fund	2,579		-2,579		0		0
		Commercial Risk Reserve	9,106	278		-2,425	6,959		6,959
		Schools Liabilities	254				254		254
		Oxygen Volatility Reserve	229				229		229
Total Annual Review Volatility			55,846	278	-2,579	-2,828	50,717	0	50,717
Invest to Save Funds									
		Council Change Fund	1,898	-405		-1,394	99		99
		Revenue Investment Funds (upto Mar 22)	666	-616		110	160	-132	28
		New Revenue Investment Funds (From 22/23)	10,823	-953	-3,090	29	6,809	-924	5,885
		Revolving Fund	5,000		-115		4,885		4,885
		Digital Roadmap Investment Fund	3,483		-2,000	-488	995	-283	712
		System Replacement Fund	607	376	-983	34	34	-34	0
Children and Young People	Education Services	Education Transformation Fund	3,140	-1,244	-1,300	197	793	-293	500
	Children and Families	Children's Transformation Fund	1,838		-378	-1,054	406	-406	0
Communities	Fire and Rescue	Fire Transformation Fund	489			-91	398	-278	120
Total Invest to Save Funds			27,944	-2,842	-7,866	-2,657	14,579	-2,350	12,229

Directorate	Service	Description	Reserves as at 1 April 2024 £'000	2024/25 MTFS commitment £'000	Movement In Year £'000	Effect of outturn (based on Q2 forecasts) £'000	Reserves as at 31 March 2025 £'000	Future MTFS commitment £'000	Uncommitted Reserves £'000
Reserves Subject to Annual Review - Specific Investment Projects									
Communities	Environment, Planning and Transport	Flood Management Reserve	603				603		603
	Fire and Rescue	Vulnerable People Earmarked Reserve	237			-56	181		181
	Economy and Place	Kenilworth Station	152			-152	0		0
		Skills Delivery for Economic Growth	76				76		76
		European Match Funding	133			-87	46		46
Resources	Workforce and Local Services	HR - Service Improvement Projects	60			60		60	
Corporate	Other Services	Covid Grants Unringfenced	500				500		500
		Client Record and Information Systems Programme (CRISP)	0		10,000	-1,149	8,851	-8,851	0
Total Annual Review Specific Investment Projects			1,761	0	10,000	-1,444	10,317	-8,851	1,466
Management of Financial Risk									
Corporate		Short-Term Financial Risk Reserve	13,712	-227		-9,487	3,998		3,998
Corporate		General Reserves	26,000	0			26,000		26,000
Total Management of Financial Risk			39,712	-227	0	-9,487	29,998	0	29,998
Available for Use Reserves									
Corporate		Medium Term Financial Contingency	25,910	-15,699			10,211	-4,611	5,600
Total Available for Use Reserves			25,910	-15,699	0	0	10,211	-4,611	5,600
Total			194,459	-14,828	-949	-41,601	137,081	-15,812	121,269