

Communities (minus Fire) analysis

Key messages

- 9 out of 20 risks met target score with mitigations*
- Risk ratings - Red – 2, Amber - 11, Green - 9
- Most risks are assessed to be of similar likelihood and impact

*NB –Please note, The Communities directorate risk relating to Warwickshire Fire & Rescue Service (#1-3) are reported to Resources & Fire & Rescue OSC, so removed from this summary

Red risks:

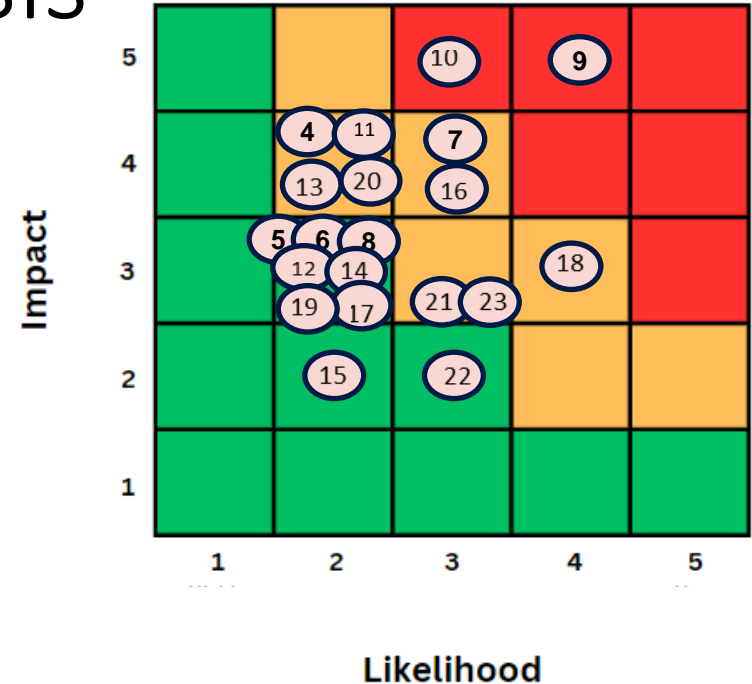
- Lack of funding to mobilise our plans for Sustainable Futures for both 2030 & 2050. (#9)
- Lack of resources to mobilise our plans for Sustainable Futures for both 2030 & 2050 (#10)

New risks this Quarter: N/a

Closed risks this Quarter: N/a

Risk owners:, Steve Smith, Dave Ayton-Hill

Control action owners: WFRS Mangement team, Pam Neal, Richard Sweeney, Garry Palmer, Neil Lissimore, Shail Chohan, Sarah Stear, Andrew Pau, Leon Livermore



Residual risk - Analysis		Appetite	
Number of risks	20	Averse	-
Risks on target	9	Minimalist	1
Risk level has exceeded the target for 3 quarters in a row	2	Cautious	8
Risk level has exceeded target for 3 quarters in a row and is currently more than 3 points above target	2	Open	13
		Hungry	-

Communities risk summary

			Inherent risk	Residual risk	Target risk	Appetite
CM 4	WCC being unable to deliver major infrastructure programmes and projects	Steve Smith	15	8	6	Open
CM 5	Inadequate co-ordination and management of the plans and delivery of HS2 lead to disruption on the Warwickshire roads, within communities and to our people.	Steve Smith	12	6	6	Open
CM 6	HS2 created infrastructure subsequently adopted by WCC leads to increased maintenance responsibilities that are difficult for the Council to meet.	Steve Smith	12	6	6	Open
CM 7	Sustained lack of strategic influence to create a unified approach to planning decisions may lead to direct and indirect capital and revenue commitments that the Council struggles to meet.	Steve Smith	16	12	8	Open
CM 8	Warwickshire falls behind in digital connectivity including 4G & 5G networks and project gigabit.	Steve Smith	20	6	4	Open
CM 9	Lack of funding to mobilise our plans for Sustainable Futures for both 2030 & 2050.	Steve Smith	20	20	15	Open
CM 10	Lack of resources to mobilise our plans for Sustainable Futures for 2030 and 2050	Steve Smith	20	15	10	Open

***NB.** Number starts at 4, as Communities directorate risks #1-3 are related to WFRS and have been reported to the relevant Overvire & Scrutiny Committee



	Communities – Economy & Environment		Inherent risk	Residual risk	Target risk	Appetite
CM 11	If we are unable to deliver the highways planned Winter Maintenance programme in extreme weather.	Shail Chohan	12	8	8	Minimalist
CM 12	Inability to control or respond to illegal encampments leading to increased community tensions, flytipping and other anti-social behaviour issues.	Leon Livermore	9	6	3	Cautious
CM 13	Unable to deliver Flood Risk Management duties (to be reviewed for Q3)	Pam Neal	16	8	3	TBC
CM 14	Inability to meet statutory requirements of the Community Safety Legislation	Leon Livermore	12	6	6	Cautious
CM 15	Inability to meet net zero targets due to high cost of moving internal fleet to low carbon solutions.	Dave Ayton - Hill	6	4	4	Open
CM 16	Inability to meet statutory requirements to transport eligible children to school.	Dave Ayton-Hill	16	12	12	Cautious
CM 17	Unable to meet statutory requirements to respond to planning application consultations from district and borough as the highway authority.	Pam Neal	16	6	6	Cautious
CM 18	For transport and highway schemes with external funding, implementation is delayed leading to loss of time limited funding and a funding shortfall.	Dave Ayton-Hill	16	12	9	Open
CM 19	Pressure to manage increasing levels of household waste.	Dave Ayton-Hill	16	6	6	Open
CM 20	Future road network and infrastructure requirements are not identified, or funding can't be secured to deliver large business critical schemes i.e. £50m - £100m e.g A5	Dave Ayton-Hill	12	8	4	Open
CM 21	Downturn in the economy, linked with the cost of living crisis and increased interest rates, negatively impacting on business growth and viability, employment levels and private sector investment in the county.	Dave Ayton-Hill	16	9	6	Open
CM 22	Sufficient and suitable staff resources to deliver services	Dave Ayton-Hill	6	6	4	Open
CM 23	Insufficient financial resources to deliver all activity identified as being required against the ambitions of our Council Plan.	Dave Ayton-Hill	9	9	6	Cautious