

# Health and Wellbeing Board

15 January 2025

## Health and Wellbeing Strategy 2026 - 2031

### Recommendations

That the Health and Wellbeing Board:

- 1) Notes and comments on the proposed timeline for development of the Health and Wellbeing Strategy 2026-2031;
- 2) Endorses the proposed approach to develop the Health and Wellbeing Strategy 2026-2031 priorities from Place-upwards, with initial priority setting workshops to be held in February / March 2025; and
- 3) Endorses the proposal to carry out a governance review as part of the Health and Wellbeing Strategy 2026-2031 process, including reviewing membership and terms of reference of the Health and Wellbeing Board and its associated sub-groups.

### 1. Executive Summary

- 1.1 The Health and Wellbeing Board (HWBB) has a statutory duty to develop a Health and Wellbeing Strategy (HWS) under the Health and Social Care Act 2012. The HWS should translate findings from the Joint Strategic Needs Assessment into priorities to help determine actions by local authorities, NHS and other partners to address the wider determinants that impact on health and wellbeing.
- 1.2 Warwickshire's current five-year HWS runs until March 2026, at which point a new strategy will be adopted by the HWBB, in line with its statutory duties. Planning for the HWS 2026-2031 began in October 2024 with an initial meeting between Warwickshire County Council's Executive Director of Social Care and Health and the District and Borough Council Chief Executives. During this meeting it was proposed that the HWS 2026-2031 be developed from its Place-based Partnerships upwards. The purpose of this is to further strengthen the role of the Place Partnerships in delivering on HWS activity. The King's Fund population health framework will remain integral to shaping activity of the HWS, and strengthening the role of Place Partnerships will enable greater focus on the wider determinants of health and communities (two of the four quadrants of the population health framework).
- 1.3 To inform priority setting, it has been agreed by the Chairs of the Place Partnerships that each will hold a Place-based workshop in February / March

2025. Setting of priorities will be guided by national drivers and local evidence from Warwickshire's Joint Strategic Needs Assessment (JSNA). District and Borough partners have nominated lead officers to support with these workshops and the development of the HWS 2026-2031. A separate session for elected members will be held following the Place-based workshops to provide an opportunity for them to influence HWS priorities and to provide assurance around the process.

- 1.4 Feedback from previous HWBB meetings has been that the current HWS 2020-2026 does not focus enough on the intended impact and outcomes of activity. As such, it is proposed that the forthcoming workshops use a logic model (or similar tool) to support Place to develop activities aligned to priorities that are clear on implementation, intended impact, and outcomes. Taking this approach intends to support a focus on the added value of each Partnership and shift away from reporting on planned organisational activity.
- 1.5 To make sure that HWBB members are well sighted on the development of the HWS 2026-2031, it is proposed that it is added as a standing item to the Forward Plan for meetings until March 2026. After which, it is proposed that the structure of the HWBB meeting is adapted to align with the agreed HWS priorities and delivery plan. As part of the HWS 2026-2031 process, a review of HWBB membership and governance will be undertaken to make sure that the structure supports the delivery of the HWS 2026-2031. Any proposed changes to the membership of the HWBB will need to comply with the requirements as set out in legislation and will also require the approval of full Council.
- 1.6 The HWBB Executive Group will steer the development of the HWS 2026-2031, and to support this, more frequent meetings of the Executive Group will be held during 2025-2026. In addition to this, the Place Coordinators Group, which brings together NHS Place Programme leads, and Public Health place leads, will be repurposed to carry out the role of a time limited working group on the strategy. Membership of the Place Coordinators group will also be expanded to include district and borough nominated officer support, whose role will be to support the development of the strategy, and navigate internal district and borough governance routes, to make sure the HWS 2026-2031 is more jointly owned across all Warwickshire local authorities.
- 1.7 Across the wider Integrated Care System (ICS) other strategy work will be underway over a similar timeframe – Coventry City Council's HWS is due for renewal in 2026, and the ICS Strategy is due for renewal in 2028. In addition to this, with the Darzi Review and the imminent National 10 Year NHS Plan there is greater emphasis on the prevention agenda at a national level, which will need to translate into local delivery. The strategy landscape is complex and as part of the HWS 2026-2031, opportunities to reduce duplication and better align activity will be sought out – this is in alignment with previous feedback from HWBB Executive Group.

## 2. Financial Implications

- 2.1 None associated with the development of the HWS. All work required to develop the HWS will be covered from existing budgets.

## 3. Environmental Implications

- 3.1 There are many co-benefits to climate change from seeking to improve health and wellbeing outcomes including through the promotion of active travel and reduction of car use, improving housing energy efficiency, advocating for greater use of green and blue spaces. Environmental considerations will be considered as part of the development process of the HWS and any specific decisions arising from the strategy will include environmental implications when reporting or seeking approval.

## 4. Supporting Information

- 4.1 None.

## 5. Timescales associated with the decision and next steps

- 5.1 Appendix 1 contains the proposed timeline for the refresh of the Health and Wellbeing Strategy.
- 5.2 Place-based priority setting workshops will be scheduled for February or March 2026. An elected member session will be planned following the elections in May 2025.
- 5.3 A further update is scheduled to HWBB in July 2025.

## Appendices

Appendix 1 - timeline for HWS 2026-2031 development.

	<b>Name</b>	<b>Contact Information</b>
Report Author	Gemma Mckinnon, Public Health Manager	gemmamckinnon@warwickshire.gov.uk,
Director	Shade Agboola Director of Public Health	shadeagboola@warwickshire.gov.uk
Executive Director	Becky Hale	<a href="mailto:beckyhale@warwickshire.gov.uk">beckyhale@warwickshire.gov.uk</a>
Executive Director		

	Executive Director for Social Care and Health  Nigel Minns Executive Director for Children and Young People	<a href="mailto:nigelminns@warwickshire.gov.uk">nigelminns@warwickshire.gov.uk</a>
Portfolio Holder	Cllr Margaret Bell Portfolio Holder for Adult Social Care and Health	<a href="mailto:margaretbell@warwickshire.gov.uk">margaretbell@warwickshire.gov.uk</a>

The report was circulated to the following members prior to publication:

Local Member(s): n/a

Other members: Councillors Barker, Drew, Holland and Rolfe.