

Annex A - Children and Families

Director - John Coleman

Executive Director - Nigel Minns

Portfolio Holders - Councillor Sue Markham (Children and Families)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director Children & Families	11,198	(4,708)	6,490	(1,365)		(289)	(1,076)
Children's Social Work Practice	4,380	(78)	4,302	(106)			(106)
Children's Safeguarding	31,482	(14)	31,468	(352)			(352)
Corporate Parenting	45,574	(14,498)	31,076	7,237		(973)	8,210
Early Help	32,952	(10,893)	22,059	(36)		(114)	78
Adoption Central England (ACE)	5,454	(5,454)	0	(231)		(231)	0
Safeguarding Communities	11,193	(1,473)	9,720	1,112		290	822
Net Service Spending	142,233	(37,118)	105,115	6,259	0	(1,317)	7,576

Impact on specific service reserves (from Reserves tab)	(1,317)
Impact on Transformation funds	0
Impact on Risk/General reserves	7,576

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Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(240)	(240)	0	
Reduce spend on residential care - Reduce the cost of care/services including the increased use of our internal children's homes, boarding schools and residential schools.	(2,361)	0	2,361	This budget is experiencing extreme pressure both from the forecasted increases of children placed on residential (819 more weeks - 20%) and to a more extreme extent the increase in average unit cost per week by £467, taking the average weekly cost to £6,227 per week or the equivalent of £0.325m per year. The various initiatives to achieve the saving are continuing but under the pressures faced are making some headway.
External foster care - Reduce the cost of care/services by reducing spend on external foster care through increasing number of internal foster carers.	(200)	(200)	0	Although External Foster care is underspending (hence saving on this budget achieved)- internal foster care is less than that of 2023/24.
Grant income - More effective use of grant income to support the core activity of the service and contribute to the service overheads.	(100)	0	100	New arrivals have slowed down and hence the expectation for the levels of grant to be fully maintained to maximise grant. Correspondence with the Home Office to accept NTS children is underway and therefore it is hoped this trend will be reversed.
Third-party contributions - Maximise contributions from other agencies for care packages for children in care.	(250)	(250)	0	
House project - Reduce the cost of 16 plus supported accommodation through the expansion of the House project.	(100)	(100)	0	
Reduction in staff costs - Reduction in staffing costs flowing from the successful implementation of the Sustainability Plan	(91)	(91)	0	Although these specific staff savings were achieved there is a substantial overall direct staff overspend.
Total	(3,342)	(881)	2,461	

Annex A - Children and Families

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Portfolio Holders - Councillor Sue Markham (Children and Families)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11901000	Children's Home 1	297	116	0	0	413	297	116	0	0	413	0	0	
11902000	Adaptations to support child placements	181	286	100	0	567	181	291	95	0	567	5	0	
12002000	Children's Home 2	726	47	0	0	773	726	47	0	0	773	0	0	
12003000	Children's Home 3	728	105	0	0	833	728	113	0	0	840	8	8	The overspend is as expected as per the anticipated final fees for the concluding works. The predicted overspend is offset by underspends on homes 1,2 and 3A (WO 11901000, 12002000,12117000) additional works on sound proofing for building control compliance has resulted in £7.5k overspend.
12004000	Children's Home 4	0	1,016	0	69	1,085	0	1,016	0	62	1,078	0	-8	
12015000	Family Village - Pears Site	0	150	0	0	150	0	150	0	0	150	0	0	
12117000	Internal Children's Home 3A	329	17	0	0	346	329	17	0	0	346	0	0	
12121000	Internal Children's Homes - Cars for Home 2,3,3a,4	41	52	30	0	123	41	52	30	0	123	0	0	
Children & Families		2,301	1,789	130	69	4,289	2,301	1,802	125	62	4,290	12	0	

Annex B1 Revenue - Education Services (Non-DSG)

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holder - Councillor Kam Kaur (Education)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Education	3,929	(929)	2,999	(1,008)		(471)	(537)
Access to Education	867	(275)	592	(17)			(17)
SEND and Inclusion	8,145	(3,682)	4,462	546			546
School Services & Post 16 Education	6,288	(4,599)	1,689	(179)			(179)
Early Years & School Effectiveness	3,900	(2,758)	1,142	246		370	(124)
Net Service Spending	23,129	(12,243)	10,884	(412)	0	(101)	(311)

Annex B1 Revenue - Education Services (Non-DSG)

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holder - Councillor Kam Kaur (Education)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(15)	(15)	0	
Traded income - Increase traded income from Governor and Attendance service as well as review and modernise music services.	(5)	(5)	0	
Total	(20)	(20)	0	

Annex B1 Revenue - Education Services (Non-DSG)

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holder - Councillor Kam Kaur (Education)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget £'000	Forecast £'000	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Zeller for Schools	9	9	0		17	Mar-27
Total	9	797	0			

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Learning - Non Schools														
11399000	CMS Music Instruments Purchases 2015/16 - 2017/18	105	0	0		105	105	0	0	0	105	0	0	
12107000	Education Design Development Fund	0	0	0		0	0	0	0	0	0	0	0	
Learning - Other														
10008000	Education - S106 Financing	1	0	0		1	1	0	0	0	1	0	0	
11573000	Planning & Development block header E&L	1,958	0	0		1,958	1,958	0	0	0	1,958	0	0	
11630000	Minor Works E&L	266	3	0		269	266	0	0	0	266	-3	-3	
11683000	Healthy Pupil Capital Fund	0	0	0		0	0	0	0	0	0	0	0	
11807000	Maintained Nursery Schools Capital Funding to Ensure Access for Children with SEND & Inclusion	191	10	0		200	191	10	0	0	200	0	0	
11965000	Bunting Nursery at Bishopton Primary School- Replacement of Building	300	0	0		300	300	0	0	0	300	0	0	
12188000	Safeguarding and Security 2024/25 - Block Header		200	200		400	0	200	200	0	400	0	0	New funding approval from Schools Conditional Allowance (9/5/24)
12202000	Happy Days Nursery, Southam - Conversion Of Upper Floor		81			81	0	41	40	0	81	-41	0	Allocation of £80.6k S106 to Provider for childcare expansion scheme - 50% payment of S106 in 2024-25 and remainder to be paid at completion of project in 2025-26
12203000	Kenilworth Nursery School - Expansion		19			19	0	10	10	0	19	-9	0	50% payment of grant in 2024-25 and remainder to be paid at completion of project in 2025-26. Allocation of Childcare Expansion Grant to Provider.
12204000	Little Learners, Nuneaton - Installation Of Modular Building		270			270	0	0	270	0	270	-270	0	Allocation of £38k S106 and £732k Childcare Expansion grant to Provider scheme - delays in contract sign off meaning all payments expected in 2025-26.
12205000	Shipston Pre-School - Single-Storey Extension		48			48	0	24	24	0	48	-24	0	50% payment of S106 in 2024-25 and remainder to be paid at completion of project in 2025-26. Allocation of £48k S106 for Provider for Nursery Expansion scheme - reduced to £47,600 at Q3
12230000	Bright Kids (Lower Quinton) - Extension Of Existing Building		75			75	0	38	38	0	75	-38	0	50% payment of grant in 2024-25 and remainder to be paid at completion of project in 2025-26. Project Control Form lists this project as being £75k grant only.
12240000	Budbrooke House Children's Nursery - Extension		65			65	0	33	33	0	65	-33	0	50% payment of grant in 2024-25 and remainder to be paid at completion of project in 2025-26 £65,157 per Project Control Form.
12250000	Cheeky Monkeys Day Nursery, Nuneaton - Extension Of Nursery Building		100			100	0	50	50	0	100	-50	0	50% payment of S106 in 2024-25 and remainder to be paid at completion of project in 2025-26. WCC contributing £100k S106 to a provider led scheme - will be a single reimbursement to the provider.
12260000	Creative Flair, Kenilworth - Garage Conversion		23			23	0	11	11	0	23	-11	0	50% payment of S106 in 2024-25 and remainder to be paid at completion of project in 2025-26.
12270000	Happy Days Nursery (Warwick) - Conversion Of Warehouse		142			142	0	71	71	0	142	-71	0	50% payment of grant in 2024-25 and remainder to be paid at completion of project in 2025-26.
12280000	Knightlow Children's Partnership - Extend Baby Room		125			125	0	63	63	0	125	-63	0	50% payment of grant in 2024-25 and remainder to be paid at completion of project in 2025-26.
12290000	Little Millers Nursery (Wolvey Primary) - Refurbish Modular Building		45			45	0	23	23	0	45	-23	0	50% payment of grant in 2024-25 and remainder to be paid at completion of project in 2025-26.
12300000	St John's Primary School, Kenilworth - Repurpose Existing Space		35			35	0	18	18	0	35	-18	0	50% payment of S106 funding in 2024-25 and remainder to be paid at completion of project in 2025-26. WCC will be contributing £35k S106 to the Provider for them to deliver the scheme.
12310000	The Burrow Nursery & Pre-School, Kenilworth - Classroom Extension		30			30	0	15	15	0	30	-15	0	50% payment of S106 in 2024-25 and remainder to be paid at completion of project in 2025-26 (plus grant funding).
Primary - expansion														
11262000	Cawston Grange	2,730	0	0		2,730	2,730	0	0	0	2,730	0	0	
11386000	Long Lawford permanent expansion	2,779	363	0		3,142	2,779	475	0	0	3,253	112	112	Additional funding transferred from 11335000 Hawkespoint £63,827 and 12017000 Land Purchase at Warwick £47,750 as this project has outstanding increased costs to meet planning obligations.
11390000	Nathaniel Newton Infants	64	0	0		64	64	0	0	0	64	0	0	
11470000	Nathaniel Newton Infants refurbishment re bulge class	182	0	0		182	182	0	0	0	182	0	0	
11628000	Michael Drayton Primary - Expansion	2,459	0	0		2,459	2,459	0	0	0	2,459	0	0	
11646000	Barford St Peters - Extension of Kitchen facilities	235	0	0	0	235	235	0	0	0	235	0	0	
11736000	Weddington Primary School - Bulge Class	133	0	0		133	133	0	0	0	133	0	0	
11779000	Whitash Primary, Expansion of 2 additional Classrooms	1,449	0	0		1,449	1,449	0	0	0	1,449	0	0	
11780000	St Gabriels C of E, Internal Alterations	130	0	0		130	130	0	0	0	130	0	0	
11843000	Long Lawford Primary School - Studio Hall	535	100	0		635	535	100	0	0	635	0	0	
11851000	Burton Green Primary School	290	0	0		290	290	0	0	0	290	0	0	
11863000	Lighthorne Heath Primary School, Lighthorne	196	0	0		196	196	0	0	0	196	0	0	
12001000	Former Radio mast site (Houlton) Rugby (expansion at St Gabriels)	1,099	0	0		1,099	1,099	0	0	0	1,099	0	0	
12011000	Bridgetown Primary School - Hall and Grounds Enhancements of Shared Facilities	29	0	0		29	29	0	0	0	29	0	0	
12013000	Southam St James	30	0	0		30	30	0	0	0	30	0	0	
12020000	Oakley School - Primary phase temporary solutions at Bishops Tachbrook, Briar Hill and St Margarets	1,833	161	427		2,421	1,833	162	428	0	2,423	1	2	
12030000	Long Itchington	0	254	0		254	0	254	0	0	254	0	0	
12042000	Brownsover Expansion from 2FE Infant to 1FE Primary	696	19	0		715	696	19	0	0	715	0	0	
12084000	Bishops Itchington	157	38	0		195	157	38	0	0	195	0	0	

12136000	Cubbington CE Primary School - Creation of nursery and increase in wraparound provision places	12	106	0	118	12	70	0	0	82	-36	-36	Budget originally added for Ey grant £30k and School Contribution of £6k - this scheme is school led and these items have been directly received and will therefore not be part of this project.
12137000	St John's Primary School - 1FE Expansion	62	3,273	3,000	6,335	62	3,273	3,000	0	6,335	0	0	Target completion is Sept 2025 so costs expected over summer 2025-26
12138000	Shottery St Andrews - Temporary Classrooms	19	196	0	215	19	196	0	0	215	0	0	
12139000	Warton Nethersole C.E Primary School - Expand to 1FE Primary School	29	2,839	0	2,868	29	2,839	0	0	2,868	0	0	
12163000	Weddington Primary School - Bulge Class	0	26	0	26	0	26	0	0	26	0	0	
12176000	Cawston Grange Primary School - Conversion of Internal Courtyard	0	277	0	277	0	277	0	0	277	0	0	New S106 funding approved PH 12/4/24
12177000	Welford on Avon Primary School - Internal Reconfiguration	0	79	0	79	0	79	0	0	79	0	0	New S106 approved PH 12/4/24
12185000	Lighthorne Heath Primary School - Relocation - New 2FE Primary + SRP	0	3,603	12,864	16,467	0	3,603	12,864	0	16,467	0	0	No forecast from Property PM - project target completion Sep2025 so assume majority of spend will be 2025-26.
12186000	Shottery St Andrew's Primary - Relocation and Expansion - New 1FE/2FE Primary	0	3,164	12,409	15,573	0	3,164	12,409	0	15,573	0	0	No Project forecast entered by Property PM - estimate based on Project target completion Sep2025 so assumed majority of spend in 2025-26
12210000	Wolvey CoFe Primary School - Internal Reconfiguration To Provide Additional Teaching Space	0	75	0	75	0	75	0	0	75	0	0	£75,038 to be contributed to School to carry out Nursery expansion
Primary - new													
11384000	New School, The Gateway, Rugby (Griffin School)	7,408	0	0	7,408	7,408	0	0	0	7,408	0	0	
11391000	New school, Warwick	3,965	0	0	3,965	3,965	0	0	0	3,965	0	0	
12034000	Myton Gardens Primary School (new)	1,977	11,423	0	13,400	1,977	3,900	8,179	0	14,056	-7,523	656	
Primary - other													
11847000	Kingsway site changes to aid Academy conversion	1,254	3,540	3,105	7,900	1,254	3,540	3,105	0	7,900	0	0	
12021000	Lighthorne Heath Primary School refurbishment	134	30	0	164	134	30	0	0	164	0	0	
12029000	Rokeby Primary School - levelling the playing field	34	0	0	34	34	0	0	0	34	0	0	
12092000	Eastlands Primary temporary classroom	123	67	0	190	123	67	0	0	190	0	0	
12118000	Bawmore Infant School-To Extend Current Pre-school Provision	24	12	0	36	24	12	0	0	36	0	0	
12201000	88 Birchmoor Road - Purchase Of 88 Birchmoor Road (In Relation To Expansion Of Polesworth School)	0	250	0	250	0	250	0	0	250	0	0	
12212000	Cawston Grange Primary School-Improvements to Internal and External Spaces	0	345	0	345	0	345	0	0	345	0	0	New S106 approval PH 16/10/24 - school led scheme so awaiting payment of funds to school when works are complete.
School access													
11629000	Disability Access Block Header 2018/19	707	0	0	707	707	0	0	0	707	0	0	
12010000	Disability & Access Block Header	654	0	0	654	654	0	0	0	654	0	0	Balance of funding moved to 2024-25 DAG Block Header 12184000-100.
12053000	Disability Access Block Header 2023/24	567	192	0	758	567	192	0	0	758	0	0	
12184000	Disability Access 2024/25 - Block Header	0	612	0	612	0	612	0	0	612	0	0	Balance of funding from 2022-23 DAG Block Header added here (12010000-100).
Secondary - expansion													
11776000	Campion School Expansion Phase 2	8,528	451	0	8,979	8,528	451	0	0	8,979	0	0	
11842000	Stratford Upon Avon School - Dining Facilities	1,376	0	0	1,376	1,376	0	0	0	1,376	0	0	
11859000	Stratford Upon Avon School - 2fe expansion	2,938	11,278	5,394	19,610	2,938	11,278	5,394	0	19,610	0	0	Works delayed due to budget / cost issues and project now expected to complete in September 2025. Total approved Cabinet Funding is £19,589,000. See Reports in December 2020, July 2022, March 2023 & May 2024. Addition increased from £1.5m to available S106 funds of £1,520,505.65.
11860000	Etone College - 1fe expansion	4,769	0	0	4,769	4,769	0	0	0	4,769	0	0	
12014000	The Queen Elizabeth Academy Atherstone	336	500	2,457	3,293	336	500	2,457	0	3,293	0	0	
12022000	Shipston High School - expansion	2,055	6,397	4,267	12,719	2,055	6,397	4,267	0	12,719	0	0	
12182000	The George Eliot Academy - Capital Work Associated with Bulge Class	0	310	0	310	0	310	0	0	310	0	0	New S106 approved Cabinet 9/5/24
12187000	Stratford Upon Avon School - Upgrades to the Theatre and Performance Area	0	79	0	79	0	79	0	0	79	0	0	Budget to be revised? PH approval 14/5/24 was for the addition of £78k to Stratford High for upgrading Theatre and Performance areas
Secondary - new													
11730000	New School Leamington (Oakley School)	47,430	13,031	0	60,462	47,430	13,031	0	0	60,462	0	0	Total approved Cabinet Funding is £60,361,000. See Reports in September 2021, July 2022 & December 2022
12208000	Callendar Farm	0	2,000	10,000	4,500	16,500	0	2,000	10,000	4,500	16,500	0	New approval 5/9/24 Cabinet / 24/9/24 Council
Secondary - other													
12009000	Myton School, Warwick - New 6th form teaching block	6,248	0	0	6,248	6,248	0	0	0	6,248	0	0	
12031000	Aylesford School washroom facilities	0	302	0	302	0	302	0	0	302	0	0	Original Budget £101,994 S106 previously approved and an additional £200k S106 approved 29/7/24.
12115000	Bilton School - Internal Works to Accommodate 30 Extra Pupils	83	0	0	83	83	0	0	0	83	0	0	
12116000	Stratford School - Resurfacing of All-Weather Pitches & Enhancing Gym Facilities	178	130	0	308	178	130	0	0	308	0	0	
12164000	Aylesford School - core IT Infrastructure	0	320	0	320	0	320	0	0	320	0	0	
SEN - other													
11569000	Paddox Primary new SISG module building	751	0	0	751	751	0	0	0	751	0	0	
11589000	Stratford School - Resurfacing of All-Weather Pitches & Enhancing Gym Facilities	316	1	0	317	316	1	0	0	317	0	0	
11631000	Specialist Nurture Provision at Special School	197	348	0	545	197	348	0	0	545	0	0	
12190000	Warwickshire College Creation of 12-24 SRP places	0	36	0	36	0	36	0	0	36	0	0	
SEN - expansion													
11257000	Welcombe Hills School extension	1,027	0	0	1,027	1,027	0	0	0	1,027	0	0	
11624000	Evergreen school - Reconfiguration of classrooms	65	0	0	65	65	0	0	0	65	0	0	
11641000	Keeping SEND pupils local	96	94	0	190	96	94	0	0	190	0	0	
11850000	Henley in Arden Resourced Provision	550	0	0	550	550	0	0	0	550	0	0	
12088000	Evergreen School expansion	292	3,840	3,840	8,005	292	3,840	3,840	34	8,005	0	0	
12089000	Oak Wood Primary Nuneaton expansion	156	1,997	157	2,310	156	1,997	157	0	2,310	0	0	
12093000	Oak Wood Secondary Nuneaton expansion - new centre at Bernuda Park	79	3,439	221	3,739	79	2,311	1,246	0	3,636	-1,128	-103	Additional HN funding £1,025m approved PH 15/11/24S106 - latest PCF has only £241k
12179000	Park Hill Junior School - Creation of 8-Place SRP	0	113	0	113	0	113	0	0	113	0	0	
12180000	St Paul's CoFe Primary, Nuneaton - Create 8-Place SRP	0	13	0	13	0	13	0	0	13	0	0	
12181000	Nicholas Chamberlain School - Creation of 24-Place SRP	0	90	0	90	0	90	0	0	90	0	0	
12189000	Coleshill Learning Pod	0	163	0	163	0	163	0	0	163	0	0	

SEN - new															
11750000	Old Pears Site / Warwickshire Academy	17,030	136	0		17,166	17,030	136	0	0	17,166	0	0		
12086000	YMCA George Williams Academy (AP Free School Myton)- New Alternative Provision Free School	0	100	0		100	0	100	0	0	100	0	0		
Learning - Devolved															
10554000	Devolved/School Level Budgets	0	0	0		0	0	0	0	0	0	0	0		
11899000	S106 Contribution to the DFE for Lower Farm	0	1,300	0		1,300	0	1,300	0	0	1,300	0	0		
12207000	Houlton School - S106 Funds For Urban And Civic	0	0	1,660		1,660	0	1,660	0	0	1,660	1,660			Payment to Urban & Civic (developer) has happened in 2024-25 - previously forecast as 2025-26. CHAPS payment processed on 23/9/24 to pay funds to developer who has built the new school. S106 still to be allocated by infrastructure team.
Grand Total		129,315	78,782	60,000	4,534	272,502	129,315	71,200	68,208	4,534	272,783	(7,582)	626		

Annex B2 Revenue - Education Services (DSG)

Director - Johnny Kyriacou

Executive Director - Nigel Minns

Portfolio Holder - Councillor Kam Kaur (Education)

24/25 DSG Revenue Budget

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure	
			Budget	Variation Over/ (Under)
	£'000	£'000	£'000	£'000
Schools Block	4,421	(112)	4,309	(232)
Early Years Block	66,253	(42)	66,210	1,747
High Needs block	76,352	(1,324)	75,028	45,217
Central Services block	2,923	(45)	2,879	(189)
Net Education Service DSG Spending	149,949	(1,523)	148,426	46,543
Schools Block	139,922	0	139,922	0
Early Years Block	144	0	144	170
High Needs block	5,125	0	5,125	0
Central Services block	1,299	0	1,299	0
Net Non Education DSG Spending	146,490	0	146,490	170
Schools Block	0	(144,231)	(144,231)	0
Early Years Block	0	(66,355)	(66,355)	(2,358)
High Needs block	0	(80,153)	(80,153)	0
Central Services block	0	(4,178)	(4,178)	0
Net DSG Income	0	(294,917)	(294,917)	(2,358)
NET DSG	296,439	(296,440)	(1)	44,355

Impact on specific service reserves (from Reserves tab)	0
Impact on risk/general reserves	44,355

Annex C - Economy & Place

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Economy & Place Management	865	0	865	(89)			(89)
Waste & Environment	27,637	(6,131)	21,506	(94)			(94)
Economy & Skills	8,664	(6,871)	1,793	(294)	(47)	147	(394)
Transport & Highways	10,395	(10,529)	(134)	1,010		508	502
Net Service Spending	47,561	(23,531)	24,030	533	(47)	655	(75)

Impact on specific service reserves (from Reserves tab)	655
Impact on Transformation funds	(47)
Impact on Risk/General reserves	(75)

Annex C - Economy & Place

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Country parks income review - Apply commercial approach to Country Parks income streams.	(25)	0	25	
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(59)	(59)	0	
Business centres portfolio - Increased income through the introduction of virtual office space and additional rental income following additional capital investment to expand the business centres portfolio.	(50)	(50)	0	
Rural agenda service review - Rationalise staffing resource covering rural agenda.	(40)	(40)	0	
Total	(174)	(149)	25	

Annex C - Economy & Place

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor Martin Watson (Economy)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Art Challenge	17	3	(14)	Rolling Arts project maintenance of our spaces installs. Carry forward project specific budget at end of March 25	0	Mar-25
Economic Recovery - Tourism & Leisure Business Support	114	81	(33)	Ring fenced government grants	0	Mar-25
Zeller for Businesses	2	2	0	In-year initiative	0	Mar-25
Total	133	86	-47		0	

Annex C - Economy & Place

Director - David Ayton Hill

Executive Director - Mark Ryder

Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture), Councillor

Martin Watson (Economy)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget				Total £'000	Forecast				Variation		Commentary	
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Variance in Year £'000	Total Variance £'000		
Countryside														
11834000	Country Parks Car Parking Facilities - upgrade to Ticket Machines	101	84	0	0	185	101	40	44	0	185	-44	0	Anticipated installation March, to be operational in April, therefore need to split payments to successful contractor. Due to delays in procurement there is a risk that this will slip into the 2025/26 financial year.
11866000	Country Parks - Annual Maintenance 2021-22	198	18	0	0	216	198	18	0	0	216	-0	-0	
11963000	Country Parks - Annual Maintenance 2022-23	177	262	0	0	439	177	268	0	0	445	6	6	Additional spend required on 11963000-101 - to be funded from 2024-25 maintenance pot.
12051000	Country Parks - Annual Maintenance 2023-24	102	202	0	0	304	102	199	3	0	304	-3	0	Furniture upgrades at KWP likely to be split over two years. £6181 corporate funding moved to 11963000 to support additional spend.
12143000	Country Parks - Annual Maintenance 2024-25	0	130	99	6	235	0	150	79	0	229	20	-6	£14k spend pulled forward from 2025/26 budget to cover H&S work, £6k transferred to 11963000 at Q3, £17 underspend on WO 11866000E17 underspend on Project on 11866000 transferred, £6k moved to fund 11963000-101
Developer Funded Transport S106														
11418000	A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	287	0	3	241	531	287	0	3	241	531	0	0	
11441007	S106 2 Bus shelters at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow	0	0	0	20	20	0	0	0	20	20	0	0	
11441014	Highways Improvements To Bus Stops At Land Off The Longshoot S106	12	0	0	0	12	12	0	0	0	12	0	0	
11607000	Southbound Bus Stop On A426 Leicester Rd, Rugby S106	22	0	0	57	79	22	0	0	57	79	0	0	
11640000	Upgrading of Existing Bus Stop Infrastructure Alcester Road Shottery in SOA	14	0	0	0	14	0	0	0	0	14	0	0	
11782000	Camden Road (B4035), Shipston-on-Stour New Bus Stops	8	0	0	30	37	8	0	0	30	37	0	0	
11821000	Nuneaton/Plough Hill/Puffin crossing and improvements to Bus shelters	22	51	0	0	74	22	51	0	0	74	0	0	
11822000	Bilford on Avon/ Waterloo Road/Provision of a Bus Stop and shelter	32	0	0	0	32	32	0	0	0	32	0	0	
11906000	Two new bus stops on Orton Road (near junction with Barn End Road in Warton)	7	0	0	0	7	7	0	0	0	7	0	0	
11907000	Upgrading the existing bus stop infrastructure on Knights Lane (5 bus stops) in Tiddington	6	14	0	0	19	6	14	0	0	19	0	0	
11909000	Improving or providing bus stops along bus routes in the vicinity of the development in Bishopston Lane in Stratford-upon-Avon	21	0	0	0	21	21	0	0	0	21	0	0	
11921000	Warwickshire cycling links - Weddington Road, Nuneaton	44	5	15	769	833	44	5	15	769	833	0	0	
11922000	Warwickshire cycling links - Radford Road, Leamington Spa	274	3	70	0	347	274	3	70	0	347	0	0	
11923000	Warwickshire cycling links - Daventry Road, Southam	0	5	151	0	156	0	5	151	0	156	0	0	
11924000	Warwickshire cycling links - Heathcote, Leamington Spa	57	415	811	256	1,539	57	415	811	256	1,539	0	0	
11925000	Warwickshire cycling links - Whitley South, Baginbton	20	241	0	0	261	20	241	0	0	261	0	0	
12098000	S106 Active Travel Burbages Lane Footpath & Cycle Path, Ash Green	0	0	11	0	11	0	0	11	0	11	0	0	
12099000	S106 Active Travel Ashlawn Road/ Dunchurch Road Footway and Cycleway, Rugby	0	0	0	286	286	0	0	0	286	286	0	0	
12100000	S106 Active Travel Houlton to Town Centre Cycle Infrastructure, Rugby	0	0	21	0	21	0	0	21	0	21	0	0	
12101000	S106 Active Travel Coton Park East Cycle Infrastructure, Rugby	0	0	66	0	66	0	0	66	0	66	0	0	
12102000	S106 Active Travel Gaydon Lighthorne Heath/Jaguar Landrover to Warwick	21	10	20	0	51	21	10	20	0	51	0	0	
12103000	S106 Active Travel Bishopston Lane to Town Centre Cycle Link, Stratford Upon Avon	0	0	54	0	54	0	0	54	0	54	0	0	
12104000	S106 Active Travel Red Lane/ Hob Lane to Kenilworth Greenway Footway and Cycleway, Burton Green	0	0	0	90	90	0	0	0	90	90	0	0	
12105000	S106 Active Travel Red Lane/ Hob Lane Routes to Kenilworth, Burton Green to Kenilworth	18	36	83	205	343	18	71	203	140	433	35	90	HS2 Road Safety Fund contribution £100k - confirmation approved via Portfolio Holder Report June 2022 Reduction of £10k in total S106 funding in line with actual funds received.
12106000	S106 Active Travel Hampton Magna to Warwick Town Centre Cycle Route	0	0	58	350	408	0	0	58	350	408	0	0	
12140000	S106 Spinney Hill, Warwick - Bus Stop Enhancement works	0	16	16	0	33	0	3	30	0	33	-14	0	Programme slippage delay to process in agreeing extent of the works.
12191000	S106 Active Travel - Wem Brook Trail to Bermuda Station Nuneaton	0	0	0	252	252	0	0	0	252	252	0	0	
12192000	S106 Active Travel - Crowhill Bridleway Nuneaton	0	0	27	0	27	0	0	27	0	27	0	0	
12193000	S106 Active Travel - School Lane Exhall to Bedworth Town Centre.	0	0	0	64	64	0	0	0	64	64	0	0	
12194000	S106 Active Travel - School Lane Exhall to Coventry Road	0	0	0	43	43	0	0	43	0	43	0	0	
12195000	S106 Active Travel - Banbury Road Stratford	0	0	0	254	254	0	0	0	254	254	0	0	
12196000	S106 Active Travel - Queensway and Tachbrook Park Drive Warwick	0	78	0	0	78	0	43	35	0	78	-35	0	
12199000	S106 Active Travel - Crewes Lane Kenilworth	0	30	20	551	601	0	30	20	551	601	0	0	
12200000	S106 Active Travel - Warwick Road Kenilworth	0	10	323	0	333	0	10	323	0	333	0	0	
12197000	f. B4114 Birmingham Road cycle route, Coleshill to Solihull - £1,300,000 Active Travel Fund grant.	0	0	0	1,300	1,300	0	0	100	1,200	1,300	0	0	
12198000	g. B4115 Watton Lane cycle route Coleshill to Water Orton - £259,000 Active Travel Fund grant.	0	0	0	259	259	0	0	0	259	259	0	0	
Economic Development														
11425000	Capital Growth Fund - Access to Finance	2,217	55	228	0	2,500	2,217	55	228	0	2,500	0	0	
11612000	Capital Investment Fund/ Duplex Fund	2,000	0	0	0	2,000	2,000	0	0	0	2,000	0	0	
11613000	Capital Investment Fund/ Small Business Grants	1,543	93	328	0	1,964	1,543	101	320	0	1,964	8	0	Expenditure increased by £7.6k to take into account early closure of Kaleidoscope project. Overall expenditure reduced by £75k in 2024-25 to take into account the revised timescales for the evaluation of the programme including delays over the summer due to the introduction of the in-year spending controls.
11858000	Creation of office space at Holly Walk Leamington	1,328	84	0	0	1,412	1,328	84	0	0	1,412	0	0	
11893000	Art Challenge Fund	341	0	11	0	352	341	0	11	0	352	0	0	
12141000	West Midlands Business Energy Advice Service - Business Support	0	980	0	0	980	0	984	0	0	984	4	4	Funding Agreement with WMCA increased by £4k.

Integrated Transport - Casualty Reduction Schemes														
1171000	Temple Hill / Lutterworth Road Wolvey Casualty Reduction Scheme CIF	1,684	316	0	0	2,000	1,684	316	0	0	2,000	0	0	
11763000	A439- Southern Casualty Reduction - Cif	209	291	0	0	500	209	50	0	0	259	-241	-241	Final costs will be no more than £50k, so remaining funding can be redirected to 12124000, as this scheme is the same road as the junction referred to our plus budget (£250,000) will be utilised for the shortfall in budget for the A439 DFT scheme. Costs are not confirmed at this stage
11865000	Casualty Reduction - Annual Maintenance 2021-22	263	0	0	0	263	263	0	0	0	263	0	0	
11993000	Casualty Reduction - Annual Maintenance 2022-23	263	-71	0	0	192	263	-67	0	0	195	4	4	All schemes now complete but some additional funding required for WO 11993000-105. This has been taken from WO 12078000.
12078000	Casualty Reduction - Annual Maintenance 2023-24	103	888	0	0	991	103	184	700	0	987	-704	-4	Remaining £700k budget to be spent on the Fosseway Casualty Reduction Scheme in 2025/26. £3,520 moved to WO 11993000 to support a small overspend.
12123000	School keep clear zone	0	176	0	0	176	0	176	0	0	176	0	0	
12157000	Road Safety	0	501	-40	0	501	0	370	131	0	501	-131	0	
Integrated Transport - Cycle Schemes														
10285000	Warwick, Milton Rd Cycle Link (Milton & Warwick School)	160	0	0	0	160	160	0	0	0	160	0	0	
12125000	Connecting Communities:Leamington Spa to Rugby (Lias Line eastern section)	838	1,597	0	0	2,435	838	1,497	100	0	2,435	-100	0	
Integrated Transport - Other Schemes														
11650000	Electric Vehicle Charging Points	614	0	38	0	652	614	0	38	0	652	0	0	
11710000	Land At Crick Road Rugby - Cif	2,065	415	409	0	2,889	2,065	415	409	0	2,889	0	0	
11885000	All Electric Bus Initiative 2021-22	16	190	1,160	0	1,366	16	30	1,320	0	1,366	-160	0	Budget adjustment to account for procurement of tendered bus services contract including capital contribution more weighed towards vehicle procurement rather than charging infrastructure.
11886000	Stoneleigh Park Link Road	0	205	205	0	409	0	205	205	0	409	0	0	
12018000	Commissioning and Major Inspections	43	146	0	0	189	43	146	0	0	189	0	0	
12080000	Harbury LEVI Extended Pilot EV Chargepoints	0	350	396	0	746	0	0	746	0	746	-350	0	Unsuccessful procurement (as of 25/11/2024) will require re-evaluation of project. Any spend is now likely to be incurred in FY 25-26.
Integrated Transport - Public Transport														
11958000	Provision of hardstanding and bus stops in Hampton Magna	0	0	9	0	9	0	0	9	0	9	0	0	
11959000	Provision of gateway facilities at Shipston on Stour and bus stops	7	38	0	0	45	7	38	0	0	45	0	0	
11960000	Provision of bus stops on Meadow Road in Alcester	0	0	8	0	8	0	0	8	0	8	0	0	
11961000	Provision of bus stops on the B4114 Coleshill Road to serve Hartshill development	0	0	8	0	8	0	0	8	0	8	0	0	
11964000	JLR / British Motor Museum bus stop	9	22	0	0	30	9	22	0	0	30	0	0	
12023000	Southam Road Radford Semele bus stops with infrastructure and traffic management	7	42	0	0	49	7	4	38	0	49	-38	0	Scheme delivery programme incurring further slippage due to overarching workload pressures on the County Highways Minor Works Team.
12024000	Bishops Tachbrook bus stops enhancements	0	0	15	0	15	0	0	15	0	15	0	0	
12025000	Rugby Road B4453 Cubbington bus stop improvements	0	0	12	0	12	0	0	12	0	12	0	0	
12026000	Damson Road Hampton Magna bus stop improvements	0	0	9	0	9	0	0	9	0	9	0	0	
12027000	Temple Herdwyke new bus stops	0	0	12	0	12	0	0	12	0	12	0	0	
Integrated Transport Safety Cameras														
110192000	Safety Cameras	1,613	3	0	0	1,616	1,613	3	0	0	1,616	-4	-4	
11761000	Average Speed Cameras - Cif	1,503	241	0	0	1,744	1,503	241	0	0	1,744	0	0	
Major Projects														
10362000	Kenilworth Station	13,233	74	675	0	13,981	13,233	74	675	0	13,981	0	0	
11669000	Lawford Road /Addison Road Casualty Reduction	297	1	1,348	0	1,646	297	1	1,348	0	1,646	0	0	
11841000	Leamington Station/A Commonwealth Games Infrastructure Improvement Scheme/Redevelopment Of Station Forecourt And Underpass	1,854	0	78	0	1,932	1,854	0	78	0	1,932	0	0	
11845000	Improvements to the A429 Coventry Road corridor (Warwick)	3	0	173	3,876	4,052	3	0	173	3,876	4,052	0	0	
11846000	Evidence led decision making in tackling climate emergency and air quality	1,690	415	0	0	2,105	1,690	363	64	0	2,117	-51	13	No more planned expenditure this financial year, carrying over to complete project in 2025/26. Sale of a vehicle to Network Management.
11930000	Rural Mobility Fund	0	0	0	0	0	0	0	0	0	0	0	0	
12124000	A439 DFT Bid Stratford upon Avon	162	1,240	0	0	1,403	162	1,482	0	0	1,644	241	241	Utilising funding from 11763000 to cover additional costs on this related scheme.
12206000	ZEBRA		10,593	3,271	0	13,864	0	10,593	3,271	0	13,864	0	0	
Warwick Town Centre														
11552000	Warwick Town Centre transport proposals	1,223	150	4,044	0	5,417	1,223	150	4,044	0	5,417	0	0	
Waste Management														
10207000	Implementation Of Municipal Waste Strategy - Waste Treatmt & Transfer Facilities	1,529	0	34	0	1,563	1,529	0	34	0	1,563	0	0	
11864000	Household Waste Recycling Centres - Annual Maintenance 2021-22	50	30	0	0	80	50	30	0	0	80	0	0	
11931000	Purchase of 3 haulage vehicles for HWRC (CIF Funded)	414	0	0	0	414	414	0	0	0	414	0	0	
11962000	HWRC Maintenance 2022/23	6	0	0	0	6	6	0	0	0	6	0	0	
12052000	HWRC Maintenance 2023/24	0	0	0	0	0	0	0	0	0	0	0	0	
12144000	HWRC Maintenance 2024/25	0	335	114	0	449	0	333	134	0	467	-3	17	£20k re-profiled to 2025/26 based on a realistic review of what works are achievable in 2024/25 as at November 24, offset by £17.5k additional expenditure on 12144000-103. Purchase of new alarm systems at LHF site will be 50% funded by Staffordshire CC - therefore adding £17.5k to our overall budget.
Grand Total		38,733	21,009	14,432	8,910	83,070	38,733	19,453	16,327	8,696	83,194	(1,557)	124	

Annex D - Environment, Planning & Transport

Director - Vacant

Executive Director - Mark Ryder

Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
			£'000	£'000	£'000	£'000	£'000
Environment, Planning & Transport Mgmnt	1,430	0	1,430	(667)			(667)
Engineering Design Services	10,942	(9,343)	1,599	108			108
County Highways	25,178	(8,125)	17,053	(1,377)			(1,377)
Planning Delivery	6,044	(5,466)	579	82		26	56
Trading Standards & Community Safety	3,210	(1,114)	2,096	(236)	(34)	(70)	(132)
Transport Delivery	60,648	(10,366)	50,282	8,503			8,503
Net Service Spending	107,452	(34,414)	73,039	6,413	(34)	(44)	6,491

Impact on specific service reserves (from Reserves tab)	(44)
Impact on Transformation funds	(34)
Impact on Risk/General reserves	6,491

Annex D - Environment, Planning & Transport

Director - Vacant

Executive Director - Mark Ryder

Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Traded income - An expansion of traded income including increasing income from external contracts, new external contracts and MOT sales to public, enforcement income from network management, ecology surveys and the forestry service.	(80)	(80)	0	The proposed savings weren't allocated to individual services and retained within the EPT Director's cost centre. The Director's is currently showing a significant underspend to cover the savings targets
Savings on third party spend - Review of services purchased from third parties to ensure value for money, including from the new highways contract starting in 2026.	(29)	(29)	0	The proposed savings weren't allocated to individual services and retained within the EPT Director's cost centre. The Director's is currently showing a significant underspend to cover the savings targets
Special Education Need and Disability (SEND) Home to school transport - A reduction in the cost of the service as a result of service/route redesign and the positive impact of the SEND Change and Inclusion Programme on both demand and the length of journeys.	(1,024)	0	1,024	The service as a whole is forecast to overspend so it is unlikely that these savings will be achieved.
Total	(1,133)	(109)	1,024	

Annex D - Environment, Planning & Transport

Director - Vacant

Executive Director - Mark Ryder

Portfolio Holders - Councillor Jan Matecki (Transport & Planning), Councillor Heather Timms (Environment, Climate & Culture)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Trading Standards Data Cleanse and Business Process Review	34	0	(34)		0	Mar-25
Forestry - Tree Nursery	23	35	12	Overspend to be covered from wider Forestry underspend.	0	Mar-25
Total	57	35	-22			

Annex A- Environment, Planning & Transport Services

Director - Scott Tompkins

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate & Culture)

Capital Programme - 2024/25 to 2026/27 Onwards

Project	Description	Approved Budget					Forecast					Variation		
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Major Transport Projects														
10203000	Rugby Western Relief Road	59,146	99	0	0	59,245	59,146	0	99	0	59,245	-99	0	Settlement now expected to be due 2025/26
11221000	M40 Junction 12	11,909	14	0	0	11,922	11,909	0	14	0	11,922	-14	0	Small budget of just under £14k is retained to cover legal fees for potential sale of land. The allocation has been moved from the 2024/25 year to the 2025/26 year to match expected spend timings.
11272000	Rugby Gytratory Improvement Scheme	1,564	24	0	0	1,588	1,564	15	9	0	1,588	-9	0	Pushed back to 2025/26 due to resource availability.
11339000	Bermuda Connectivity Project	13,415	1,277	1,500	0	16,192	13,415	1,277	0	1,500	16,192	0	0	
11510000	A46 Stanks Island signalisation and improvement Bham Rd	5,296	1,387	0	0	6,683	5,296	210	1,177	0	6,683	-1,177	0	Construction moved to next financial year due to delays with supplier completing design and approvals.
11604000	A444 Corridor Improvements - Phase 2	653	580	3,101	0	4,334	653	570	3,111	0	4,334	-10	0	Budget reprofiled in line with expected spend for the current financial year.
11605000	A3400 Bham Road Stratford Corridor Improvements	1,878	1,929	3,652	0	7,459	1,878	1,821	3,760	0	7,459	-108	0	Further work for ph3 to be delivered in financial year 25/26.
11649000	A46 Stoneleigh Junction Improvement	33,217	4,045	0	0	37,262	33,217	8,718	0	0	41,935	4,673	4,673	Works costs have increased along with unresolved risk items, reviewing costs and monitoring budget. Programme and spend reprofiled due to ongoing site issues.
11694000	A47 Hinckley Road Corridor Scheme (Coleshill)	861	79	4,091	0	5,031	861	79	3,921	852	5,713	0	682	Receipt of additional £106 money.
11849000	Improvements to the A446 Stonebridge junction (Coleshill)	165	128	1,710	0	2,003	165	80	1,758	0	2,003	-48	0	Budget reprofiled in line with anticipated spend for the current financial year.
11853000	Transforming Nuneaton - Highway Improvements (CIF)	1,223	1,240	4,483	14,345	21,291	1,223	1,240	4,483	14,345	21,291	0	0	
11857000	Emscote Road Corridor Improvements Scheme	508	246	4,328	5,190	10,272	508	246	4,328	5,205	10,286	0	15	Budget reprofiled in line with projected revised spend. £106 money received for the Tesco Junction in October 2024.
11904000	A452/A46 Developer Improvement scheme	188	303	6,110	80	6,681	188	148	3,265	3,080	6,681	-155	0	Budget reprofiled in line with expected spend for the current financial year.
Street Lighting														
11279000	Pump Priming allocation for LED street lighting	5,309	0	0	0	5,309	5,309	0	0	0	5,309	0	0	
12077000	Street Lighting Annual Main 2023/24	583	280	0	0	863	583	316	0	0	900	36	36	Additional budget of £35, 968 from EB031 E1144. Budget required for old year codes, the budget has been transferred from the 12154000 codes.
12154000	Street Lighting Annual Main 2024/25	0	738	0	0	738	0	788	0	0	788	50	50	New £50,338 added from RCCO. Additional £300 added to this budget from county highways code 12151000. Plus a deduction of £85,892 to offset last years Street lighting code 12077000. £85,5592 deducted.
Structural Bridge Maintenance														
11587000	Minor Bridge Maintenance schemes 2017/2018	2,725	25	0	0	2,750	2,725	13	0	0	2,737	-12	-12	Bulkington Station works reduced due to lower cost than expected of investigations.
11658000	Minor Bridge Maintenance schemes 2018/2019	1,915	0	0	0	1,915	1,915	0	0	0	1,915	0	0	
11717000	Bridges Base Budget 2019 2020	923	0	0	0	923	923	0	0	0	923	0	0	
11816000	Bridges Base Budget 2020 2021	838	68	0	0	906	838	56	0	0	894	-12	-12	Value Engineering & quotation lower than originally estimated (Sandy Way Lane).
11833000	Historic Bridge Maintenance	4,465	2,081	0	0	6,546	4,465	1,581	501	0	6,546	-500	0	Works pushed back to 2025/26 due to further accident damage at Bidford Bridge.
11882000	Bridges annual maintenance 2021-22	864	96	0	0	960	864	103	7	0	967	7	7	Monitoring sensors damaged by flood debris.
11990000	Bridge Annual Main 2022/23	708	314	0	0	1,022	708	298	0	0	1,006	-16	-16	Talton House construction now expected 2025/26 - to be funded by 2025/26 DFT allocation.
12075000	Bridge Annual Main 2023/24	404	247	0	0	651	404	221	15	0	640	-26	-11	Alveston deferred to 25/26 due to staff resources. Wellesbourne costs now lower than estimated.
12110000	D1705 - Bridge Maintenance Capital Scour Works	11	37	0	0	48	11	22	0	0	33	-15	-15	Reduction in staff costs due to reprioritisation of works.
12111000	D1706 - Bridge Maintenance Capital Scour Works	11	117	0	0	128	11	185	0	0	196	68	68	Increase in scour defects identified including Clopton Bridge.
12112000	D1706 - Bridge Maintenance Capital Scour Works	18	20	0	0	38	18	12	0	0	30	-8	-8	Reduction in staff costs due to reprioritisation of works.
12113000	D1706 - Bridge Maintenance Capital Scour Works	34	339	0	0	373	34	346	0	0	380	7	7	Tender costs greater than originally estimated.
12114000	D1707 - Bridge Assessment Programme	101	170	0	0	271	101	170	0	0	271	0	0	
12155000	Bridges Annual maintenance 2024-25	0	837	0	0	837	0	841	0	0	841	4	4	Reallocation of works due to changes in priority and multiple accident damage (including Bidford).
Structural Maintenance of Roads														
11808000	Vehicle Mitigation Barriers (Stratford on Avon)	0	582	0	0	582	0	582	0	0	582	0	0	
12019000	Highways 2022-23 HS2 Road deterioration fund	385	0	0	0	385	385	0	0	0	385	0	0	
12064000	Highways 2023/24 Surface Dressing	3,555	22	0	0	3,577	3,555	0	0	0	3,555	-22	-22	£22,102 transferred from delegated budgets code 12064000-100/Transferred to code 12151000.
12065000	Highways 2023/24 Slurry Seal	0	0	0	0	-	0	0	0	0	0	0	0	
12066000	Highways 2023/24 Routine Patching	1,863	0	0	0	1,863	1,863	0	0	0	1,863	0	0	
12069000	Highways 2023/24 1st Time Find And Fix	1,003	0	0	0	1,003	1,003	0	0	0	1,003	0	0	
12070000	Highways 2023/24 Structural Patching	1,412	86	0	0	1,497	1,412	86	0	0	1,497	0	0	
12071000	Highways 2023/24 Road Marking Sd	0	0	0	0	-	0	0	0	0	0	0	0	
12072000	Highways 2023/24 Structural Maintenance Annual Programme	9,023	180	0	0	9,203	9,023	125	0	0	9,148	-55	-55	Budget transfer from 12151000 - 100 to fund the overspending on last years codes. £50,093 transferred from delegated budgets code 11837000-103. Transferred E55092 to 12151000.
12073000	Highways 2023/24 Structural Maintenance Annual Footways Programme	2,529	0	0	0	2,529	2,529	0	0	0	2,529	0	0	
12074000	Staff Recharges Annual 2023/24	885	0	0	0	885	885	0	0	0	885	0	0	
12129000	Communities Highways & Bridges/Pothole New 2024 2025 Budget	0	0	0	0	-	0	0	0	0	0	0	0	
12130000	Additional Pot Hole Fund Nov 23	0	0	0	0	-	0	0	0	0	0	0	0	
12147000	Highways 2024/25 Surface Dressing	0	4,349	0	0	4,349	0	4,340	0	0	4,340	-9	-9	E9042 to code 12151000
12148000	Highways 2024/25 Routine Patching	0	1,302	0	0	1,302	0	1,302	0	0	1,302	0	0	Transfer from code 12151000
12149000	Highways 2024/25 1st Time Find and Fix	0	705	0	0	705	0	868	0	0	868	163	163	Transfer from code 12151000
12150000	Highways 2024/25 Structural Patching	0	814	0	0	814	0	700	0	0	700	-114	-114	Budget reduced transfer of budget form 12151000
12151000	Highways 2024/25 Structural Maintenance Annual Programme	0	8,509	0	0	8,509	0	8,583	0	0	8,583	73	73	Budget reduced to offset the following budgets 12148000, 12149000, 12150000, and 12151000. Plus late deduction of £271,152 to Bridges code 12155000-100 This was Agreed with Shail/Steve Young. New budget as £40,049 reduced and transferred to 12070000 E5567 and 12072000 E3483. Budget transfer from 12072 12064 12152 12147 and delegated budget 11837001 and 11839005.

12152000	Highways 2024/25 Structural Maintenance Annual Footways Programme	0	2,185	0	0	2,185	0	2,214	0	0	2,214	29	29	E14,737 transferred from delegated budgets code 11837000-108
12153000	Staff Time to Capital for 2024/25 Budget	0	1,002	0	0	1,002	0	1,002	0	0	1,002	0	0	
12166000	Ford Transit 350 Leader Tipper Reg No HG21 BFV	20	0	0	0	20	20	0	0	0	20	0	0	
Traffic Signals														
11381000	Traffic Signals 2015-16	196	11	0	0	207	196	11	0	0	207	0	0	
11718000	Traffic Base Budget 2019 2020	279	1	0	0	280	279	1	0	0	280	0	0	
11848000	CF - Replacement Bollards in Stratford, Nuneaton & Bedworth	349	0	125	0	474	349	0	125	0	474	0	0	
11945000	D1356 - DFT - Traffic Signals Maintenance Grant Award	585	6	0	0	591	585	6	0	0	590	0	0	
11991000	Traffic Signals Annual Main 2022/23	256	0	0	0	256	256	0	0	0	256	0	0	
12076000	Traffic Signals Annual Main 2023/24	234	9	0	0	243	234	9	0	0	243	0	0	
12156000	Traffic Signals Annual Main 2024/25	0	282	79	0	362	0	271	91	0	362	-12	0	Unallocated funding re-distributed to new schemes.
12172000	Traffic Signal Obsolescence Grant & Green Light Fund	0	340	262	0	602	0	260	342	0	602	-80	0	2 x works pushed back to 2025/26. availability of staff resource to complete detailed design
Flood management														
11801000	Flood alleviation schemes CIF - Pailton	103	52	0	0	155	103	52	0	0	155	0	0	
11802000	Flood alleviation schemes CIF - Fenny Compton	256	191	269	0	716	256	126	334	0	716	-64	0	Specialist bespoke door for 4 listed buildings withdrawn from use at last moment and pushed into next year whilst manufacturer works with the Environment Agency to get them recertified. Delay may result in properties reconsidering participation in scheme.
11803000	Flood alleviation schemes CIF - Welford on Avon	0	0	0	0	-	0	0	0	0	0	0	0	
11804000	Flood alleviation schemes CIF - Galley Common	5	49	0	0	54	5	136	49	0	190	87	136	This money will be drawn down from the Environment Agency, request will be made shortly.
11805000	Flood alleviation schemes CIF - Bermuda	0	1	0	0	1	0	1	0	0	1	0	0	
11806000	Flood alleviation schemes CIF - Brailes	27	303	0	0	329	27	258	45	0	329	-45	0	Product choices were revised due to issues with Heritage Flood doors.
11892000	Flood defence - Fillongley	90	76	0	0	166	90	61	15	0	166	-15	0	Some uncertainty in costings in previous forecast have been resolved and some spend moved to next financial year. Increase in scheme cost due to previous contractor entering liquidation and the need for additional survey work.
11943000	Clifford Chambers Property Flood Resilience Scheme	161	114	0	0	275	161	99	15	0	275	-15	0	Intrusive survey undertaken on two properties and awaiting the results has moved some spend into next year.
12005000	Broadwell property flood resilience scheme	166	8	0	0	174	166	8	0	0	174	0	0	
12063000	Flood Defence Maintenance 23-24	210	0	0	0	210	210	0	0	0	210	0	0	
12146000	Flood Defence Maintenance 24-25	0	226	100	0	326	0	226	100	0	326	0	0	
Community Safety														
11855000	Development and upgrade of three WCC owned Gypsy and Traveller sites	140	290	230	0	660	140	243	230	0	613	-47	-47	E46,584 FROM CODE 11855000-100 AND E413 FROM CODE 11855000-102. Transferred to c code 12145000-100 25/6 forecast.
11869000	Gypsy & Traveller Services 21-22	11	0	0	0	11	11	0	0	0	11	0	0	
11977000	Gypsy & Traveller Services 22-23	0	0	0	0	-	0	0	0	0	0	0	0	
12062000	Gypsy & Traveller Services 23-24	0	0	0	0	-	0	0	0	0	0	0	0	
12135000	Water Meters at Alvecote Gypsy Site	1	14	0	0	15	1	14	0	0	15	0	0	
12145000	Gypsy & Traveller Services 24-25	0	23	48	0	71	0	23	95	0	118	0	48	E854 added to future years from code 12135000-100 Plus additional E46,564 from code 11855000-100 and E413 from code 11855000-102
Integrated Transport - Delivery														
11453000	Casualty Reduction - Annual Maintenance 2018-19	895	440	892	0	2,227	895	477	856	0	2,227	37	0	Spend reprofiling into future financial years.
11762000	Nuneaton To Coventry Cycle Route - Cif	42	6	965	0	1,013	42	6	965	0	1,012	0	-1	Project still within Engineering Feasibility, construction will not commence in 24/25, budget moved to 25/26.
11764000	Green Man Coleshill Signalised Junction - Cif	565	335	0	0	900	565	335	0	0	900	0	0	
11765000	Hinckley To Nuneaton Cycle Route - Cif	117	18	667	0	802	117	18	667	0	802	0	0	
11778000	A452 Kenilworth To Leamington Cycle Route - Cif	670	384	4,110	1,238	6,402	670	384	4,110	1,238	6,401	-1	-1	Forecast reprofiled based on the latest indicative programme. Assumption that land acquisition for Section 1b will be complete with 24/25, Section 1C in 25/26, then Section 2 and 3 in 26/27, figures based on latest BK estimate.
11911000	A452 Kenilworth Road to Leamington Spa town centre cycle route - Getting Building Fund	958	50	0	0	1,008	958	125	0	0	1,083	75	75	Construction complete, with only minor remedial works remaining to be finished within 24/25. Virement requires approval.
Area Delegated														
11276000	Rugby Area Committee	416	0	36	0	452	416	0	36	0	452	0	0	
11354000	Area Delegated Funded Schemes 2017/18	23	8	502	0	532	23	10	491	0	523	2	-9	Actuals in current year transferred from schemes 11835000 to 11839000.
11452000	Area delegated funding 18-19	0	0	435	0	435	0	0	429	0	429	0	-5	Actuals in current year transferred from schemes 11835000 to 11839000.
11725000	Bus Shelter Infrastructure 2019 2020 Delegated Budgets	135	0	0	0	135	135	0	0	0	135	0	0	
11835000	North Warks Area Delegated	600	246	518	0	1,365	600	311	453	0	1,364	65	0	The delegated budgets have been reduced from E40,087 down to E35,087 the overall budget is now E2m not E2.285 m
11836000	Nun & Bed Area Delegated	1,342	468	927	0	2,737	1,342	574	830	0	2,746	106	9	11836021 additional costs in current year, plus E9042 transferred from future years to county highways 12147000-100 - 11836017 transferred E22102 to county highways code 12064000-100
11837000	Rugby Area Delegated	1,331	336	409	0	2,077	1,331	322	389	0	2,042	-15	-35	Code 11837000-103 E55,093 transferred from future to 12072000-100 county highways code 11837000-108. E14,737 transferred to 12152000-100 county highways.
11838000	Stratford Area Delegated	1,281	456	796	0	2,533	1,281	487	765	0	2,533	31	0	Budgets from future years back to current year.
11839000	Warwick Area Delegated	1,256	506	1,314	0	3,076	1,256	508	1,287	0	3,051	2	-25	11839009 additional cost in current year.
12122000	Community Action Grant	0	250	0	0	250	0	0	250	0	250	-250	0	Transferred budget into future years.
Forestry														
11995000	Local Authority Treescapes fund	193	11	0	0	204	193	21	0	0	214	10	10	Additional grant.
12028000	Tree Nursery Grant	48	68	0	0	116	48	68	0	0	116	0	0	

12167000	Ford Transit 350 Leader Tipper Reg No HJ70 VCW	22	0	0	0	0	0	0	0	0	0	0		
12168000	UTCF Treemendous Trees Fund	34	48	0	0	82	34	48	0	0	82	0	0	
12169000	CLHF Mirowoods	0	48	0	0	48	0	48	0	0	48	0	0	
12170000	CLHF Community Orchard - Coronation Living Grant	0	205	0	0	205	0	205	0	0	205	0	0	
Developer Funded Transport - s106 schemes														
11054000	Rugby, Hunters Ln - Through Route New Tech Dr To Newbold Rd	75	374	0	0	448	75	0	374	0	448	-374	0	Project is currently on hold due to a number of deliverability issues. Scope of this project will be reviewed by Transport Planning within the next Financial Year.
11194002	New bus stop on Tachbrook Park Drive near Leamington	12	1	0	0	13	12	1	0	0	13	0	0	
11194005	Install MOVA operation on traffic signal junctions Emscote Road Warwick (Tesco Strores)	130	0	0	0	130	130	0	0	0	130	0	0	
11194006	Install Variable Message Signs A444 (Prologis)	0	0	82	7	90	0	0	82	7	90	0	0	
11417000	A426 /A4071 Avon Mill RdRbt Rugby Improvement Scheme	2,642	441	0	0	3,083	2,642	504	0	0	3,147	63	63	Cost associated with project to be funded by DfT Grant. DfT has awarded WCC funding to continue this project, funding terms are being reviewed by CB.
11441004	Weddington Road , Nuneaton Implement Toucan Crossing	71	0	0	0	71	71	0	0	0	71	0	0	
11692000	Upgrade existing shared ped / cycle path Bermuda	3	0	0	0	3	3	0	0	0	3	0	0	
Developer Funded Transport - Europa Way														
11580000	A452 Europa Way (Lower Heathcote Farm), Warwick. Developer - Gallagher Estates Ltd. S278	3,057	0	0	0	3,057	3,057	0	0	0	3,057	0	0	
11602000	A452 Europa Way / Olympus Avenue Traffic Signal Controlled Junction S278	5,030	0	0	0	5,030	5,030	-0	0	0	5,030	0	0	
11636000	A452 Myton Road And Shire Park Roundabouts S106 WCC3	1,311	3,722	1,818	0	6,851	1,311	3,722	1,818	0	6,851	0	0	
11637000	A452 Europa South of Olympus Avenue to Heathcote Lane Roundabout S106 WCC2 (Fusillers Way to Gallows Hill)	360	100	5,815	1,225	7,500	360	100	5,815	1,225	7,500	0	0	
11638000	A452 M40 spur west of Banbury Road S106 WCC1	93	100	4,744	0	4,937	93	100	4,744	0	4,937	0	0	
11706000	A452 Europa Way (North Of Gallows Hill) Highway Impt S278 - Galliford Try	50	395	0	0	445	50	0	0	0	50	-395	-395	No longer a S278 - no asset therefore needs removing from capital programme.
11814000	C9878 A452 Europa Way Dualling, The Asps S278	17	2	0	0	19	17	2	0	0	19	0	0	
11937000	D1303 - A452 Europa Way, (The Asps), Banbury Road MINOR S278 Temp access	49	0	0	0	49	49	0	0	0	49	0	0	
12043000	D1527 - A452 Europa Way, Warwick (The Asps) - Ph 1 Interim Site Access L10 S278	23	47	0	0	70	23	37	0	0	60	-10	-10	Scope of works changed - priority focus on Asps scheme Banbury Rd.
Developer Funded Transport - s278 schemes														
10010001	Unallocated section 278 developer funds	19	0	0	1,596	1,615	19	0	0	1,596	1,616	0	0	No current plans to utilise this funding therefore it has been forecast into the future to await discussions for how it will be used.
11327000	B4113 Gipsy Lane Junction	5	0	1	0	6	5	0	0	0	5	0	-1	
11336000	Ansty Business Park Phase 3 Junction Improvements	2,843	7	0	0	2,850	2,843	7	0	0	2,850	0	0	
11366000	B4087 Tachbrook Road Signals for Development at Woodside Farm Whitnash	431	0	0	0	431	431	0	0	0	431	0	0	
11423000	A423 Coventry Road Southam New Priority Junction S278	512	0	0	0	512	512	0	0	0	512	0	0	
11430000	A428 Rugby Radio Station Mass Site S278 Highways Work	2,874	83	0	0	2,957	2,874	80	0	0	2,955	-3	-3	Scope of the works reduced.
11435000	A3400 Birmingham Rd Stratford - Conversion of Existing Traffic Signal Junction S278	308	0	0	0	308	308	0	0	0	308	0	0	
11436000	B4087 Oakley Wood Road, Bishops Tachbrook - New Ghost Island Right Turn Lane S278	366	6	0	0	372	366	6	0	0	372	0	0	
11437000	B4632 Campden Road /C47 Station Road - New Ghost Island & New Minor Access S278	594	0	0	0	594	594	0	0	0	594	0	0	
11438000	B4642 Coventry Rd, Site Access, Cawston - New Traffic Signal Junction S278	582	5	0	0	587	582	5	0	0	587	0	0	
11441001	S278 Zebra Upgrade on Tachbrook Rd Leamington	60	0	0	0	60	60	0	0	0	60	0	0	
11460000	C204 Birmingham Road, Alcester New Right Turn Lane S278	115	0	0	0	115	115	0	0	0	115	0	0	
11462000	B4035 Camden Road, Shipston On Stour New Right Turn Lane S278	336	0	0	0	336	336	0	0	0	336	0	0	
11463000	B4451 Kineton Road Southam New Roundabout S278	609	0	0	0	609	609	0	0	0	609	0	0	
11467000	C43 Harbury Lane, Warwick - new traffic signal controlled junction.S278	557	0	0	0	557	557	0	0	0	557	0	0	
11505000	A422 Alcester Road SoA access to development and relocation of puffin crossing	251	0	0	0	251	251	0	0	0	251	0	0	
11506000	A426 Southam Rd Southam access to quarry at Griffins Farm	307	0	0	0	307	307	0	0	0	307	0	0	
11507000	A428 Lawford Road Rugby right turn lane and access to development site	417	0	0	0	417	417	0	0	0	417	0	0	
11511000	A429 Ettington Rd Wellesbourne new rdbt and puffin crossing	1,222	0	0	0	1,222	1,222	0	1	0	1,223	0	1	RS43 required not previously forecast.
11515000	A4254 Eastbro Way Nuneaton Traffic Signals at Junctions with Camborne Drive S278	2,015	1	0	0	2,016	2,015	0	1	0	2,016	-1	0	Pushed back to 2025/26 due to resourcing.
11516000	A444 Weddington Road Nuneaton Right Turn Lane to Site Access S278	700	23	0	0	724	700	1	0	0	701	-22	-22	Over estimate on remedials. Scheme now complete and bond released.
11517000	A47 Hinkley Road Nuneaton Puffin Crossing	93	1	0	0	93	93	1	0	0	93	0	0	
11518000	D2206 Siskin Drive Baginton Right Turn Lane S278	461	12	0	0	473	461	0	12	0	473	-12	0	Works pushed back to 2025/26 due to Balfour Beatty availability.
11519000	D3108 Back Lane Long Lawford Traffic Signals & Junction Improvements S278	443	0	0	0	443	443	0	0	0	443	0	0	
11529000	B4642 Coventry Road Cawston - New Right Turn Lane S278	811	7	0	0	818	811	10	1	0	823	4	5	Ponding issue and output from RSA3 increasing works costs & associated staff time.
11530000	C33 Stockton Road And A423 Southam Road , Long Itchington New Footway & Upgrade Of Zebra Crossing S278	303	1	0	0	304	303	1	0	0	304	0	0	
11531000	D1643 Park Road , Bedworth New Car Park Egress S278	143	8	0	0	150	143	8	0	0	151	0	0	

11576000	A3400 Banbury Road / Tiddington Rd Stratford Traffic Signals	63	5	807	0	874	63	17	550	1,006	1,636	12	762	Anticipated start on site pushed back to 2025-26 due to road space allocation. Additional S106 funding now secured to deliver scheme.
11578000	C98 Loxley Rd , Tiddington - Site Accesses & Improved Footways	947	1,101	0	0	2,048	947	1,311	17	0	2,275	210	227	Contract overrun by 3 weeks. Additional support required for developer design team.
11581000	Butlers Leap Link Road - Traffic Signal Impts	3,747	0	0	0	3,747	3,747	0	0	0	3,747	0	0	
11582000	Shottery Link Road Stratford Puffin Crossing 7 & New Roundabout	7,868	28	0	0	7,896	7,868	45	0	0	7,912	17	17	TROs reinstated due to police objections to speed limits. Legal fees reduced as agreement reached.
11595000	A422 Banbury Road Ettington Ghost Island Right Turn Lane	293	0	0	0	293	293	0	0	0	293	0	0	
11597000	B4451 Station Rd Bishops Itchington Ghost Island Right Turn Lane S278	792	44	0	0	836	792	44	0	0	836	0	0	
11598000	A426 Leicester Road Rugby Highway Impt S278	2,774	1	0	0	2,774	2,774	1	0	0	2,774	0	0	
11603000	B439 Salford Road Bidford - Access And Puffin Crossing	90	1	0	0	91	90	0	0	0	90	0	0	
11608000	Highway Impt A446 Lichfield Road , Coleshill S278	62	0	0	0	62	62	0	0	0	62	0	0	
11609000	Highway Impt C104 Milcote Rd Welford On Avon S278	282	0	0	0	282	282	0	0	0	282	0	0	
11617000	C12 Plough Hill Road , Galley Common - installation of Puffin crossing & associated fway works	234	4	0	0	238	234	4	0	0	238	0	0	
11662000	A3400 London Road Shipston S278 Ghost Island Right Turn Lane Junction	473	0	1	0	474	473	0	1	0	474	0	0	
11663000	A425 Daventry Road Southam S278 Construct Access	423	2	0	0	425	423	0	2	0	425	-2	0	Pushed back to 2025/26 due to resourcing.
11664000	C8 Trinity Road Kingsbury S278 Traffic Signal Junction	3,020	0	0	0	3,020	3,020	0	0	0	3,020	0	0	
11665000	D538 Station Road Coleshill S278 Puffin Crossing	11	1	0	0	11	11	0	0	0	11	0	0	
11666000	Cctv /Utc integration Scheme On A3400 Bham Rd Stratford S278	2	83	0	0	85	2	0	83	0	85	0	0	
11671000	B4455 Fosse Way / B4100 Banbury Rd (Jlr) Highway Impt S278	15	0	0	0	15	15	0	0	0	15	0	0	
11672000	B4455 Fosse Way /A425 Southam Rd Roundabout Impt S278 (CEG)	43	21	0	0	64	43	22	0	0	65	1	1	TR not completed as still no agreed design with developer team. No longer developer led. Construction costs not currently forecast as design not yet agreed
11673000	B4455 Fosse Way /C43 Harbury Lane Impt Crossroads S278 (CEG)	3,175	840	15	8	4,038	3,175	1,058	15	8	4,256	218	218	Final CEs now agreed not previously forecast.
11675000	B4100 Banbury Rd / Kingston Grange Site Access Impt S278 (CEG)	1,138	1	0	0	1,139	1,138	1	0	0	1,139	0	0	
11676000	B4100 Banbury Rd / Site Access Lighthorne Heath Highways Impt S278 (IM Properties)	2,746	67	0	0	2,813	2,746	-176	0	0	2,570	-243	-243	Reduction due to evaluation of CEs.
11684000	S278 Highway Impt C30 Hillmorton Lane To Houlton And The Kent Rugby	3,251	0	0	0	3,251	3,251	1	0	0	3,252	1	1	Scheme complete - final closing down costs.
11688000	S278 Highway Impts Rugby Free School	823	1	0	0	823	823	0	0	0	823	0	0	Reduced to reflect minimal closing down costs now required.
11695000	A4023 Coventry Highway Mappleborough Green S278	3,938	17	0	0	3,955	3,938	0	17	0	3,955	-17	0	Works pushed back to 2025/26 due to Balfour Beatty availability. Additional staff time due to arranging remedials.
11696000	A428 Crick Road Rugby S278	1,300	0	0	0	1,300	1,300	0	0	0	1,300	0	0	
11697000	A428 Hillmorton Road /B4429 Ashlawn Rd Rugby S278	359	0	1	0	359	359	0	1	0	359	0	0	
11698000	B4632 Campden Road Clifford Chambers S278	1,737	11	0	0	1,748	1,737	30	0	0	1,767	19	19	Subsidence bigger issue than previously anticipated pushing up overall costs.
11699000	B5000 Grendon Road Polesworth S278	377	2	0	0	379	377	2	0	0	379	0	0	
11705000	A425 Banbury Rd Warwick Highway Impt S278 Wk Ind Schools	504	1	0	0	504	504	0	0	0	504	0	0	
11707000	A47 Long Shoot Nuneaton Highways Impt S278 Jelson Ltd	1,899	8	0	0	1,906	1,899	5	3	0	1,906	-3	0	Costs pushed back to 2025/26 as still trying to work out solution to RSA3 review (residents issues).
11708000	B4035 Campden Rd Shipston Highway Impt S278 - Taylor Wimpey	1,712	8	0	0	1,720	1,712	8	0	0	1,720	0	0	
11709000	C11 Higham Lane Nuneaton Highway Impt S278 - Persimmon	1,236	0	1	0	1,236	1,236	0	1	0	1,236	0	0	
11732000	B4086 Wk Rd Kineton S278 Site Access Morris Homes C9389	1,563	10	0	0	1,573	1,563	20	0	0	1,583	10	10	Developer contesting compensation events pushing up costs.
11733000	B4089 Arden Rd S278 Site Access Alcester Estates C9558	95	1	0	0	96	95	1	0	0	96	0	0	
11734000	B4100 Temple Herdewyke Highways Impt S278 Dio C9618	4,138	0	0	1	4,139	4,138	0	0	1	4,139	0	0	
11743000	Junction Impt A3400 Shipston Rd SoA C8950 St Mowdens S278	122	9	0	0	130	122	12	0	0	133	3	3	Additional staff costs relating to developer & designer liaison.
11744000	Highways Impt A426 Rugby Rd C9401 David Wilson S278	2,337	0	1	0	2,338	2,337	0	1	0	2,338	0	0	
11745000	Highways Impt Gallows Hill C9042 Gallagher S278	5,158	92	0	0	5,250	5,158	102	0	0	5,260	10	10	Ongoing remedial works still to be agreed pushing up staff costs.
11747000	C12 Tunnel Rd Highway Impt S278 Countryside Prop (C9836)	12	0	0	0	12	12	0	0	0	12	0	0	
11748000	C88 Alwyn Road Rugby Highway Impt S278 Miller Homes (C9712)	2	0	0	0	2	2	0	0	0	2	0	0	
11749000	C93 Bishopton Lane SOA S278 Miller & T.Wimpey (C9163)	1,797	1	0	1	1,799	1,797	1	0	1	1,799	0	0	
11751000	A428 Coventry Rd Long Lawford Junction IMPT C9593 Bloor	1,628	13	0	0	1,641	1,628	13	0	0	1,641	-1	-1	TRO no longer required reducing in year costs. Construction costs increased from original forecast.

11753000	B4100 Banbury Rd / Kingsway Rdbt Highway IMPT C9829 Ceg	5,393	36	0	0	5,429	5,393	40	14	0	5,446	3	17	Additional contractor works costs not previously forecast & discussions ongoing with contractor.
11754000	C33 Stockton Rd Long Itchington Highway IMPT C9631 Barratt	119	1	0	0	120	119	2	0	0	121	1	1	Additional works identified increasing cost estimate.
11755000	C12 Plough Hill Rd , Nuneaton Highway IMPT C9746 Countryside	51	71	15	0	138	51	45	42	0	138	-27	1	Delays to scheme pushing up costs. Phase 2 now pushed back to 2025/26.
11757000	A425 Banbury Rd Warwick S278 Highways Impt C9591	83	51	6	0	140	83	281	1,606	0	1,970	230	1,830	No longer developer led. Works contract to be managed by WCC now forecast.
11758000	B4632 Campden Rd Long Marston S278 Highways Impt C9392	6,170	6	0	0	6,176	6,170	21	0	0	6,191	15	15	Ongoing discussions re remedials work related to RSA3Forecast increased due to remedial works.
11759000	A4177 Bham Rd Hatton S278 Highways Impt C9816	1,032	2,011	0	0	3,043	1,032	2,061	0	0	3,093	50	50	Surfacing works still to complete. Slight increase to time spent on site not previously envisaged.
11760000	A423 Southam Bypass S278 Highways Impt C9664	52	38	0	9	98	52	34	4	9	98	-4	0	Tendering process will not now complete until post YE - costs pushed into 2025/26.
11767000	A45 Stonebridge / D2201 Rowley Rd Baginton S278 Highway Imp C9185	581	3	0	0	584	581	3	0	0	584	0	0	
11768000	B4029 Severn Rd Bulkington S278 Highway Impt C9913	815	4	0	1	820	815	4	0	1	820	0	0	
11769000	B4632 Campden Rd Quinton S278 Highway Impt C9930	1,713	0	1	0	1,713	1,713	1	1	0	1,714	1	1	Staff costs increased due to inspections during defects periodStaff costs increased due to inspections during defects period.
11770000	C33 Bubbenhall Rd Baginton S278 Highway Impt C9803	485	2	0	0	487	485	8	0	0	493	6	6	Outstanding RSA3 remedials requiring additional staff time.
11771000	D6216 Upper Henley St Soa S278 Highways Impt C9793	21	1	0	0	21	21	0	0	0	21	0	0	
11772000	M6 Junction 1 / A426 Leicester Rd Rugby S278 Highway Impt C9471	380	10	1	0	391	380	10	1	0	391	0	0	
11774000	C32 Bham Rd (Farmers Market Rdbt.) S278 Highways Impt - C9670	3	0	0	0	3	3	0	0	0	3	0	0	
11815000	C9802 A46 Stoneleigh Rd (Whitley South) S278	28	0	0	0	28	28	0	0	0	28	0	0	
11823000	C9962 - A46 Alcester Road, Stratford-upon-Avon	42	33	0	0	74	42	27	15	0	84	-5	10	Scheme further delayed due to road space, pushed back to 2025/26. Additional PSC staff costs required not previously forecast.
11824000	C9964 - B4632 Campden Rd (Freshfields Nursery), Clifford Chambers	59	53	0	0	112	59	31	1	0	92	-21	-20	Staff costs relating to tender & contract award previously over-estimated.
11825000	C9946 - C43 Gallowes Hill (Strawberry Fields), Warwick	54	33	0	0	87	54	33	0	0	87	0	0	
11826000	C9973 - D7069 Glasshouse Lane, Kenilworth	28	0	0	0	28	28	0	0	0	28	0	0	
11827000	D1020 -A46/A428 Rugby Road, Binley Woods	134	3	0	0	137	134	3	0	0	137	0	0	
11828000	C9990 - A426 Rugby Road/D3616 The Square (Dun Cow Crossroads), Dunchurch	946	1	1	0	947	946	1	1	0	947	0	0	
11829000	C9991 - A426 Dunchurch Rd/NB4429 Ashlawn Rd (Cock Robin Island), Rugby	562	920	0	0	1,481	562	936	0	0	1,498	17	17	Atkins site supervision costs not previously forecast.
11830000	C9992 - B4429 Ashlawn Rd/D3394 Barby Rd, Dunchurch	101	73	0	0	174	101	23	10	0	134	-50	-40	Residents objection to scheme pushed some costs back to 2025/26. TR costs lower than originally estimated.
11831000	C9983 - C93 Bishopton Lane (canal bridge traffic signals), Stratford-upon-Avon	358	0	0	0	359	358	1	0	0	359	0	0	
11832000	C9981 - D3948 Falkland Place, Temple Herdewyke	211	1	0	0	212	211	1	0	0	212	0	0	
11905000	D1152 - S278 Brinklow Road, Binley Heath (Temporary Access)	45	0	0	0	45	45	2	0	0	46	1	1	Additional staff costs related to site completion of scheme.
11915000	D1175 B4429 Coventry Road Section 4&8 HE - Symmetry Park Coventry Road, Rugby South	104	0	0	0	104	104	0	0	0	104	0	0	
11916000	D1251 - D11 C204 Birmingham Rd, Alcester, Right Turn Lane (Major)	1,022	62	0	0	1,084	1,022	62	0	0	1,084	1	1	Additional staff costs related to developer queries and closure of scheme.
11918000	D1151 - A4390 Seven Meadows Rd (Shakespeare Marina), Stratford upon Avon (New Access)	46	58	34	0	138	46	8	84	0	138	-50	0	Delay to TA, causing delay to procurement of works. Further costs pushed back into 2025-26.
11919000	C9973 - Glasshouse Lane, Kenilworth School (MAJOR Scheme)	2,083	12	0	0	2,095	2,083	12	0	0	2,095	0	0	
11920000	D1216 - Gippy Lane, Yew Tree Farm, Nuneaton	3,467	55	0	1	3,522	3,467	55	0	1	3,522	0	0	
11932000	D1269 - Pickard Street, Emscote Rd, Warwick - Lidl Access S278	105	2	0	0	107	105	3	0	0	107	1	1	Further increase in costs resulting from RSA4 previously underestimated.
11933000	D1225 - B4429 Coventry Rd, Symmetry Park, Rugby Sth. Construction Access MINOR S278	19	0	0	0	19	19	0	0	0	19	0	0	
11934000	D1242 - A4254, Eastboro Way, Nuneaton, Toucan Crossing S278	124	16	0	0	140	124	100	0	0	224	84	84	BB works costs finalised not previously forecast. Possible additional Yunex costs.
11935000	D1220 - Coventry Road, Faultlands Farm, Nuneaton S278	1,057	0	1	1	1,059	1,057	0	1	1	1,059	0	0	Minimal additional fees relating to scheme completion/closure.
11936000	D1272 - A444 Lichfield Road, Curdworth (Dunton Wharf) S278	21	45	0	0	66	21	45	0	0	66	0	0	
11938000	D1264 - C43 Gallowes Hill (Strawberry Fields) Warwick - MINOR S278 Temp Access	67	5	0	0	72	67	8	0	0	75	3	3	Additional staff costs related to closure of scheme.
11939000	C9629 - D5496 School Road, Salford Priors, Stratford upon Avon MINOR S278	11	1	0	0	12	11	1	0	0	12	0	0	
11940000	D1270 - D6173 Timothy's Bridge Road, Startford upon Avon (Swan's Landing) MINOR S278	2	0	0	0	2	2	0	0	0	2	0	0	
11941000	D1268 - D2045 Coombe Fields Road, Ansty, Rugby S278 (Signal Jnct)	1,402	3	1	0	1,406	1,402	3	0	1	1,406	0	0	
11942000	D1265 - C43 Gallowes Hill (Lower Heathcote Farm) Warwick, MINOR S278	18	0	0	0	19	18	0	0	0	19	0	0	
11946000	D1341 - A428 Coventry Rd, Long Lawford (Temp Access) S278	4	0	0	0	4	4	0	0	0	4	0	0	

11948000	D1302 - D1736 School Lane, Exhall (Toucan Crossing) MINOR S278	21	107	0	0	128	21	13	99	0	133	-94	5	Scope of works now reduced. Start pushed back due to developer not signing contract increasing staff costs.
11949000	D1326 - D7069 Glasshouse Lane, Kenilworth S278	70	792	441	0	1,303	70	647	601	0	1,318	-145	15	Delayed start on site due to Legal & single action tender issues continuing to push up costs. Tender has produced construction costs forecast higher than originally estimated + additional TROs & extensive Street Lighting works.
11950000	D1339 - D7069 Glasshouse Lane (Crewe Lane) Kenilworth MINOR S278	19	3	0	0	22	19	3	0	0	22	0	0	
11951000	D1300 - D4102 Millers Road, Warwick MINOR S278	116	4	0	1	121	116	3	0	1	119	-1	-1	Scope of works reduced.
11966000	D1409 - A46 Alcester Rd, Stratford - Billesley Crossroads S278	2	5	0	0	7	2	0	5	0	7	-5	0	Pushed back to 2025/26 due to priority given to Drayton Manor scheme. NH scheme pushed back to 2025/26 causing slight increase to anticipated site supervision fees.
11967000	D1408 - A46 Alcester Road Stratford Footway & Cycleway S278	10	0	0	0	11	10	0	0	0	10	0	0	
11996000	A46 Alcester Road Stratford (Drayton manor drive)	5	2	0	0	7	5	4	0	0	9	2	2	Additional staff time due to S278 Agreement not yet agreed.
11997000	C43 Gallows Hill - ball mouth at car dealership	5	0	0	0	5	5	0	0	0	5	0	0	
11998000	S5721 Stockley Road, Exhall - priority junction	17	0	0	0	17	17	0	0	0	17	0	0	
12008000	A428/A45 Rugby Road, Binley Woods	25	112	0	0	137	25	112	0	0	137	0	0	
12035000	D1425 - A452 Leamington Rd, Kenilworth - Thickthorn (MINOR) S278	7	0	0	1	8	7	0	0	1	8	0	0	
12036000	D1467 - A452 Leamington Rd, Kenilworth - Thickthorn LILO S278	35	1	0	0	36	35	1	0	0	36	0	0	
12037000	D1468 - A452 Leamington Rd, Kenilworth - Thickthorn Signalised Jct S278	59	25	0	0	84	59	25	0	0	84	0	0	
12038000	D1466 - D7069 Glasshouse Lane, Kenilworth - Thickthorn Priority Jct S278	55	25	0	0	80	55	25	0	0	80	0	0	
12039000	D1478 - A422 Banbury Rd, Stratford - Stratford Business & Technology Park S278	2	0	0	0	2	2	0	0	0	2	0	0	
12040000	D1430 - B4100 Gaydon Service Station, Banbury Rd, Gaydon S278	12	0	0	0	12	12	0	0	0	12	0	0	
12041000	D1388 - B4114 Lutterworth Rd/ Golf Dv, Whitestone, Nuneaton Traffic Signals S278	8	0	0	0	8	8	-0	0	0	8	0	0	
12044000	D1529 - B4429 Coventry Road, Symmetry Park Windmill Lane - Cycle Link	30	0	0	0	30	30	3	0	0	34	3	3	Additional staff costs not previously forecast - waiting for conclusion of developer let legal discussions.
12045000	D1521 - C1 Austrey Road, Warton, Tamworth - Widening & Junction Improvement	42	51	0	0	93	42	19	20	0	80	-33	-13	TR process stalled. Developer partly constructed access road without S278 agreement. Costs now unknown.
12046000	A3400 Mill Lane, Newbold on Stour, Oldacre Gardens - Passing Bays	3	39	0	0	41	3	3	36	0	41	-36	0	Ongoing FRM design issues. Pushed back to 2025/26 start.
12047000	The Belfry Hotel and Resort, Sutton Coldfield - junction improvement	7	17	0	0	24	7	4	9	0	20	-14	-5	Developer doing works, reduction to TRO costs due to cost dispute.
12054000	C7 Tamworth Road, Wood End Land East of Islington Farm - construction of new access, footpath and road	18	2	0	0	20	18	1	0	0	19	-1	-1	Staff costs previously over estimated.
12055000	A3400, Stratford Road, Shipston-on-Stour - Ellen Badger Hospital - widening access and relocation of pedestrian island	42	2	0	0	44	42	3	0	0	44	0	0	
12081000	C5 Orton Road, Warton (Warton Allotments) - widening and realignment of Orton Road, new footways, culverting of existing ditch and new drainage infrastructure	30	36	0	0	67	30	18	19	0	67	-19	0	Delayed due to developer let contract and developer not yet started onsite - pushed further into 2025/26
12082000	B4113 Longford Road, Exhall (Wilsons Lane) - Ghost Island and footway - Construction of a right turn lane into the Longford Road and widening of the footway	18	41	0	0	59	18	21	21	0	60	-20	1	Delayed due to developer let contract and developer not yet started onsite - pushed further into 2025/26. Additional FRM costs not previously forecast.
12083000	B4113 Longford Road, Exhall (Wilsons Lane) - Temporary and minor access - Construction of a temporary access in a form of a dropped kerb vehicle	13	0	0	0	13	13	0	0	0	14	0	0	
12085000	D1562 - A4254 Eastboro Way - Signalised Junctions Heart of England Way S278	60	50	0	0	110	60	47	0	0	107	-3	-3	Slower progress than originally anticipated reducing costs - developer let.
12091000	D1636 - A4254 Eastboro Way - Signalised Junctions Crowhill Road S278	41	60	0	0	101	41	57	0	0	98	-3	-3	Slower progress than originally anticipated reducing costs - developer let.
12094000	D1588 - D209 Carlyon Road, Atherstone - Bus Stops S278	1	23	0	0	24	1	23	0	0	23	-1	-1	Staff costs previously over estimated.
12095000	D1563 - A4254 Eastboro Way - Highfield Road Roundabout Improvements S278	2	0	0	0	2	2	0	0	0	2	0	0	
12126000	D1693 - A452 Greys Mallory Roundabout Signalisation S278	9	55	950	0	1,014	9	27	975	0	1,011	-28	-3	Pushed back to 2025/26. May not be on site until 2026/27 or later due to number of priority schemes in area.
12127000	D1698 - Top Farm C11 Higham Lane S278	31	111	0	0	142	31	111	0	0	142	0	0	TA now granted. Site supervision requirements increasing staff cost estimate.
12131000	B4114 Midland Road, Nuneaton - Morrison Store access - of approximate value £357,300	10	41	0	0	51	10	7	20	0	37	-34	-14	Scheme stalled, no contact from developer for 3 months. Not possible to forecast at this point.
12132000	B4453 Straight Mile/A4071 junction - Proposed Blue Boar Roundabout - of approximate value £ 830,900	21	57	830	0	908	21	52	830	0	903	-5	-5	Jacobs undertaking TR, progress slow. Staff cost estimate slightly reduced.
12133000	A423 Southam Bypass access bellmouth, ghost island and associated works for Aldi Store.	0	82	0	0	82	0	52	17	0	69	-30	-13	Tech review costs less than previously forecast.
12165000	D1816 - A423 Flying Fields Phase 2 - Ph2 Daventry rd/t Widening & Pedestrian Crossing	0	47	0	0	47	0	11	36	0	47	-36	0	Tech review pushed back to 2025/26. Additional flood risk management costs not previously forecast.
12173000	D1442 - D2201 West Midlands Gigafactory Coventry Airport, Access 2 & 3	0	0	0	0	0	0	0	0	0	0	0	0	
12174000	D1443 - D2201 West Midlands Gigafactory Coventry Airport, Access 4, 5 & 6	0	60	0	0	60	0	8	52	0	60	-52	0	Scope of works not fully agreed. May split into 2 schemes, with 3rd still tbc. Costs pushed back to 2025/26
12175000	D1793 - A425 Banbury Rd/Myton Rd Signalised Junction (Castle Rbt) Bridge End (ASPs)	0	10	0	0	10	0	5	0	0	5	-5	-5	Scheme back with developer for public consultation reducing anticipated costs.
12178000	D1491 - NBBC Green Corridor Project (Toucan Crossing)	0	203	0	0	203	0	203	0	0	203	0	0	

12209000	D1843 - B439 Evesham Road, Bordon Hill, Stratford Upon Avon S278	0	5	270	0	275	0	0	275	0	275	-5	0	Waiting on road space allocation - now pushed back to 2025/26
12211000	D1851 - A425 Banbury Road Gallows Hill - S278 Minor Cycleway	0	5	245	0	250	0	3	0	0	3	-2	-247	Scheme now with Balfour Beatty due to size, but no availability and no current confirmation of works costs Balfour Beatty costs now to be advised following removal from framework contract due to size
12214000	D1798 - A452 Europa Way - Gallows Hill/Heathcote Lane/Harbury Lane (Asps 1D) Signalised S278	0	100	3,600	0	3,700	0	0	0	3,700	3,700	-100	0	Due to priorities scheme not envisaged to start on site until 2026/27.
Grand Total		304,953	55,739	61,421	23,704	445,795	304,931	57,387	57,742	33,778	453,838	1,648	8,042	
Europa Way S278		8,226	444	-	-	8,670	8,226	39	-	-	8,265	(405)	(405)	
S278 Schemes		109,427	8,221	7,303	1,619	126,570	109,427	8,015	5,499	6,326	129,267	(207)	2,697	
Total S278		117,653	8,666	7,303	1,619	135,241	117,653	8,054	5,499	6,326	137,532	(612)	2,292	
Non S278 Environment Services schemes		187,299	47,073	54,119	22,085	310,555	187,277	49,334	52,242	27,452	316,305	2,260	5,750	

Annex E - Fire and Rescue Service

Chief Fire Officer - Ben Brook

Executive Director - Mark Ryder

Portfolio Holder - Councillor Andy Crump (Fire & Rescue and Community Safety)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Fire Leadership Team	57	0	57	43		43	0
Fire Business Support	1,540	0	1,540	121			121
AM Response	1,451	(7)	1,444	251			251
AM Protection	890	(427)	463	78		36	42
AM Prevention	721	(416)	305	1,534	1407	152	(25)
Fire Workforce	21,830	(143)	21,687	(576)			(576)
CSW Resilience	441	(204)	237	37		27	10
Net Service Spending	26,930	(1,197)	25,733	1,488	1,407	258	(177)

Impact on specific service reserves (from Reserves tab)	260
Impact on Transformation funds	1,407
Impact on Risk/General reserves	(177)

Annex E - Fire and Rescue Service

Chief Fire Officer - Ben Brook

Executive Director - Mark Ryder

Portfolio Holder - Councillor Andy Crump (Fire & Rescue and Community Safety)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money	(71)	(71)	0	Due to fiscal management and vacancy management, the service is now predicting an overall underspend
Total	(71)	(71)	0	

Annex E - Fire and Rescue Service

Chief Fire Officer - Ben Brook

Executive Director - Mark Ryder

Portfolio Holder - Councillor Andy Crump (Fire & Rescue and Community Safety)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
WFRS Future Operating Model	0		0		1757	Mar-28
Fire Control Room	0	1,407	(1,407)		1409	Mar-25
Total	0	1,407	-1407			

Annex E - Fire and Rescue Service

Chief Fire Officer - Ben Brook

Executive Director - Mark Ryder

Portfolio Holder - Councillor Andy Crump (Fire & Rescue and Community Safety)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget				Total £'000	Forecast				Variation		Commentary	
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000		Total Variance £'000
12183000	Hospital to Home Vehicle Purchase (one off) 2024-25	0	45	0	0	45	0	45	0	0	45	0	0	
Sub Total - F&R Self Financing Projects		0	45	0	0	45	0	45	0	0	45	0	0	
12057000	Equipment for new Fire Appliances 2023/24	213	95	0	0	308	213	95	0	0	308	-0	-0	
12142000	Equipment for new Fire Appliances 2023/25	0	197	0	0	197	0	197	0	0	197	0	0	
Sub Total - Projects Funded from Corporate Resources		213	292	0	0	505	213	292	0	0	505	0	0	
11601000	Fire & Rescue HQ Leamington Spa	135	648	0	0	783	135	648	0	0	783	0	0	
Sub Total - F&R Future Estate Project		135	648	0	0	783	135	648	0	0	783	0	0	
11700000	F&R Training Programme: Lea Marston now Paynes Lane (Minerva and response point)	929	3,643	0	0	4,572	929	3,666	0	0	4,595	23	23	Project at a 400k overspend due to contaminated soil being discovered on site, along with sub structures being discovered leading to a delay. Procurement conversations taking place regarding this, to try to identify next steps with the contractor.
11703000	F&R Training Programme: EA Water site	27	4	0	0	31	27	0	0	0	27	-4	-4	
12213000	Fire Operating Model (R2R)	0	100	180	180	460	0	200	260	0	460	100	0	Unclear what expenditure will be incurred in 2024-25 and 2025-26 until Property Services progress the project. Addition of funding approved at Cabinet 16/7/24 re adoption of Model A Fire Future Operating Model for building alterations required.
Sub Total - F&R Training Programme		957	3,747	180	180	5,063	957	3,866	260	0	5,082	119	19	
11766000	Fire Emergency Services Network (ESN) Preparedness	586	243	0	0	829	586	243	0	0	829	0	0	
Sub Total - F&R Emergency Services Network		586	243	0	0	829	586	243	0	0	829	0	0	
Grand Total		1,891	4,975	180	180	7,225	1,891	5,094	260	0	7,245	119	19	

Annex F - Strategic Infrastructure & Climate Change

Director - Steve Smith

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate and Culture) Cllr Martin Watson (Economy) Cllr Jan Matecki (Transport and Planning)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Strategic Infrastructure & Climate Change Mgmnt	248	0	248	25			25
Infrastructure & Sustainable Communities	1,331	(386)	945	(920)			(920)
Climate Change and Sustainability Management	670	0	670	(11)	(2)		(9)
Net Service Spending	2,249	(386)	1,863	(906)	(2)	0	(904)

Impact on specific service reserves (from Reserves tab)	0
Impact on Transformation funds	(2)
Impact on Risk/General reserves	(904)

Annex F - Strategic Infrastructure & Climate Change

Director - Steve Smith

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate and Culture) Cllr Martin Watson (Economy) Cllr Jan Matecki (Transport and Planning)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Community Climate Change Fund - Green Shoots	232	232	0	Of the 106 projects that have been awarded funding, 60 are complete and 46 are still in progress. The projects still in progress have been contacted recently to inform claim estimates before the end of the financial year. Total forecast for this year is to be adjusted next quarter to reflect these estimates, with a requirement to c/forward £130k into 2025/26 to honour agreed commitments.	0	Mar-25
HVO Project	43	41	(2)	fuel payments for project duration move into the following year - this is the difference between HVO and diesel costs only in 25/26.	0	Mar-25
Total	275	273	-2			

Annex F - Strategic Infrastructure & Climate Change

Director - Steve Smith

Executive Director - Mark Ryder

Portfolio Holders - Cllr Heather Timms (Environment, Climate and Culture) Cllr Martin Watson (Economy) Cllr Jan Matecki (Transport and Planning)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11611000	Transforming Nuneaton	9,048	1,774	-	-	10,822	9,048	1,774	-	-	10,822	-	-	
11746000	Transforming Nuneaton - Co-op Building Purchase (CIF)	1,500	-	-	-	1,500	1,500	-	-	-	1,500	-	-	
11775000	Library & Business Centre Nuneaton (CIF)	429	1,360	12,748	11,583	26,120	429	943	13,166	11,583	26,120	417	-	Expenditure profile adjusted to reflect payment schedule for LaBC Professional Fees (Mace) for completion of RIBA stages 2 & 3 this FY. Remaining spend moved to next FY.
11121000	Development of Rural Broadband	35,937	2,728	4,596	-	43,262	35,937	2,253	5,006	-	43,197	475	65	Reduced project expenditure is due to BDUK delaying the reopening of the National Gigabit Voucher Scheme build. The voucher scheme programme will recommence once BDUK has completed their analysis of the Project Gigabit rollout. In addition, whilst the forecast for expenditure on the Superfast Broadband rollout is currently in line with the project's milestone payment process the expenditure forecast may be further reduced in the financial year once the latest change request has been approved by the Government body, BDUK. Reduced overall expenditure due to Openreach's recalculation of the Investment Fund payment to BDUK for Phase 1 of the Superfast Project.
Grand Total		46,914	5,863	17,345	11,583	81,704	46,914	4,971	18,172	11,583	81,639	892	65	

Annex G- Health & Care Commissioning

Director - Zoe Mayhew

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
			£'000	£'000	£'000	£'000	£'000
Director of Health & Care Commissioning	676	-114	563	-127			(127)
Children and Families, All Age Disabilities and Mental Health	11,876	-4,850	7,026	481		671	(190)
Older People Commissioning	3,361	-182	3,179	-59			(59)
Quality Assurance and Market Management	1,982	-758	1,224	4			4
Net Service Spending	17,895	(5,904)	11,992	299	0	671	(372)

Impact on specific service reserves (from Reserves tab)	671
Impact on Transformation funds	0
Impact on Risk/General reserves	(372)

Annex G- Health & Care Commissioning

Director - Zoe Mayhew

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Health, wellbeing and self-care - Rationalise the public health offer, preserving budgets for mandated public health functions, and rationalising the non-mandated public health offer and consolidating use of the Warwickshire Cares Better Together Fund.	(56)	(56)	0	
Management of Strategic Commissioning for People costs - Rationalise budgets across a range of areas including staffing, travel and conference budgets, central recharges and contributions.	(75)	(75)	0	
Total	(131)	(131)	0	

Annex G- Health & Care Commissioning

Director - Zoe Mayhew

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10608000	Mental Health Grant 2010/11	223	3	0	0	226	223	3	0	0	226	0	0	
11420000	Disabled Facilities Capital Grant	38,934	5,590	0	0	44,524	38,934	5,590	0	0	44,524	0	0	
Grand Total		39,157	5,593	0	0	44,750	39,157	5,593	0	0	44,750	0	0	

Annex H- Social Care and Support

Director - Pete Sidwick

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
			£'000	£'000	£'000	£'000	£'000
Director of Social Care & Support	13,573	(3,043)	10,530	917	-35	744	208
Head of Disabilities 25+	108,673	(11,492)	97,181	6,626			6,626
Head of Adult Mental Health	21,303	(1,510)	19,792	2,483			2,483
Head of Adults Practice & Safeguarding	4,731	(1,645)	3,087	876		98	778
Head of Older People	125,541	(55,288)	70,253	5,246			5,246
Head of Integrated Care	11,393	(1,027)	10,365	(659)			(659)
Disabilities Transitions Team	1,113	0	1,113	58			58
CRISP - Client Records & Information Systems Programme	0	0	0	1,140		1,140	0
Net Service Spending	286,327	(74,005)	212,321	16,687	(35)	1,982	14,740

Impact on specific service reserves (from Reserves tab)	1,982
Impact on Transformation funds	(35)
Impact on Risk/General reserves	14,740

Annex H - Social Care and Support

Director - Pete Sidgwick

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties to ensure value for money.	(204)	0	204	
Housing with support for older people - Further develop the housing with support offer to reduce reliance on residential provision for all ages; including consideration of capital investment to secure revenue savings.	(500)	(500)	0	
Management of cost of adults service provision - Management of the budgeted cost increases of externally commissioned care.	(2,000)	0	2,000	Since April 2024 costs have been managed successfully, in that whilst there have been both increases and decreases in individual elements of cost, overall the cost per unit of care has not increased. The increases are largely due to the complexity of care leading to individually negotiated rates in excess of framework rates and previously negotiated rates, thus offsetting the gains made elsewhere and in managing the cost increases to framework rates. So whilst managed successfully a reduction of £2.000m has not been achievable.
Prevention and self-care - Develop a prevention and self care strategy implementing the service change and transformation activities underway across adult social care, including an improved early intervention and prevention offer, further refinement of the in-house reablement offer, further development of assistive technology and investment in programmes, projects and services that reduce people's reliance on care and support.	(1,706)	(1,706)	0	
Integrated commissioning with Health - Efficiencies through joint working and increased purchasing power for externally commissioned care. Arrangements will form part of the Coventry and Warwickshire Integrated Health and Care Partnership and associated system plan.	(200)	(200)	0	
Management of care demand - Rephasing the demand and cost pressures for adults social care based on expected growth as informed by national and local data.	(1,356)	0	1,356	The demand for care has increased alongside the complexity of care required at the point clients enter Adult Social Care, thus those entering care typically have much more costly care than those ceasing use of Adult Social Care.
Increase in client and external income - Increase in income as a result of taking into account expected growth of adult social care services and in-year unplanned income from the Department of Health and Social Care.	(250)	(3,606)	(3,356)	Client contribution income continues to grow. Whilst increases in expenditure (due to both the cost and volume of packages of care) leads to increases in client contribution income the growth of income is exceeding the level budgeted and delivering this saving. This is due to individual financial assessment of clients' ability to pay for the care received. £71.2m income forecast against the £65.7m budget for client contribution income as at Q3 2024/25.
Total	(6,216)	(6,012)	204	

Annex H - Social Care and Support

Director - Pete Sidgwick

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Integrated Care Records	145	110	(35)	The in year underspend on the Integrated Care Record project is needed for 2025/26 as the completion date has been extended to Mar 2026.		Mar-26
ASC Innovation and Improvement Programme	236	236	(0)		236	Mar-26
Total	382	346	(35)			

Annex H- Social Care and Support
 Director - Pete Sidgwick
 Executive Director - Becky Hale
 Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget				Forecast					Variation		Commentary	
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000		Total Variance £'000
11555000	Extra Care Housing	0	313	0	0	313	0	313	0	0	313	0	0	
Grand Total		0	313	0	0	313	0	313	0	0	313	0	0	

Annex I - Public Health

Director - Shade Agboola

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Public Health	2,541	(90)	2,451	121			121
Health Visiting & School Nursing	9,534	0	9,534	(89)			(89)
Domestic Abuse & Drug & Alcohol Services	7,495	(1,186)	6,310	81			81
Sexual Health	8,004	(3,608)	4,396	(35)			(35)
Health & Wellbeing	3,040	(1,050)	1,990	136		21	115
Net Service Spending	30,614	(5,934)	24,681	214	0	21	193

Impact on specific service reserves (from Reserves tab)	21
Impact on Transformation funds	0
Impact on Risk/General reserves	193

Annex I - Public Health

Director - Shade Agboola

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Health, wellbeing and self-care - Rationalise the public health offer, preserving budgets for mandated public health functions, consolidating use of the Warwickshire Cares Better Together Fund and spend on the Wellbeing for Warwickshire offer.	(250)	(250)	0	
Total	(250)	(250)	0	

Annex I - Public Health

Director - Shade Agboola

Executive Director - Becky Hale

Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Tackling Inequality	78	78	0	This will be spent in full by March 25		Mar-25
Total	78	78	0			

Annex I - Public Health
 Director - Shade Agboola
 Executive Director - Becky Hale
 Portfolio Holders - Councillor Margaret Bell (Adult Social Care & Health)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget				Forecast					Variation		Commentary	
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000		Total Variance £'000
11021000	Adult Social Care Modernisation & Capacity 2012-13	352	91	0	0	443	352	0	91	0	443	-91	0	Opportunities still be explored to make best use of this funding. Expenditure not expected to take place before 2025-26.
12050000	Supported housing	651	0	0	0	651	651	0	0	0	651	0	0	
12134000	Supported Accommodation - Property X	169	212	0	0	381	169	212	0	0	381	0	0	
Grand Total		1,172	303	0	0	1,475	1,172	212	91	0	1,475	-91	0	

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Enabling Services	(18)	0	(18)	216			216
Customer Contact - Connect	3,650	(404)	3,246	(207)		-20	(187)
Strategic Asset Management	2,731	(1,803)	928	163		51	112
Property Services	19,224	(9,059)	10,164	(398)			(398)
ICT and Digital	14,822	(5,266)	9,557	70			70
Data & Business Intelligence	2,901	(331)	2,570	(124)	-4		(120)
ICT Strategy	2,825	0	2,825	586	534		52
Net Service Spending	46,135	(16,863)	29,272	306	530	31	(255)

Impact on specific service reserves (from Reserves tab)	31
Impact on Transformation funds	530
Impact on Risk/General reserves	(255)

Annex J - Enabling Services
Director - Craig Cusack
Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(7)	(7)	0	
Enabling Services delivery review - Review of expenditure on staffing, expenses and projects in Enabling Services.	(50)	(50)	0	
Estates rationalisation - Reduction in rates, utility costs, facilities management and maintenance costs from the disposal of surplus assets, the effective mix of staff and agency use and increased income from capital fees and rental income from the effective use of our residual estate.	(200)	(200)	0	
ICT Service delivery review - Review past ICT budget growth and focus on efficiencies through development projects.	(125)	(125)	0	
ICT applications migration and rationalisation - Migrating workloads to Azure to derive efficiencies from ICT application management alongside an on-going focus on the rationalisation of applications to reduce licence and maintenance costs.	(120)	(50)	70	Overspend due to delays in licence rationalisation. Will be made up in future years. Review each quarter.
Digital roadmap - Savings as a result of a three year programme of investment in digital technology and automation and the on-going service redesign and automation both within the Service and across the organisation more widely.	(250)	0	250	The saving was designed to surface in other service budgets, not Enabling Services as the Business Process Redesign process uncovered them. Doubts remain on the currently identified processes. Work will continue to identify them.
Customer Contact Process Efficiencies - Efficiencies through ongoing service redesign and automation.	(23)	(23)	0	
Total	(775)	(455)	320	

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Future Year Budget Allocation	Estimated Project Completion
Organisational Change Fund - Project 1	0		0	Complete		
Disaster recovery & Cloud migration - Azure data centre annual	197	197	0	On track in support of Customer Platform - internal PMO resource for remainder of year.	0	Mar-25
Reusable components	82	78	(4)	On track to spend budget during FY to support shared components of digital roadmap (e.g. online payments)	0	Mar-25
System Replacement Fund	0	0	0	All system replacement funds now soft ringfenced for the CRISP Education & Social Care replacement project (£120k committed for in progress CRISP partner activity - BetterGov) - no non-CRISP related activity will be funded this FY - forecast should be changed to reflect full use of budget		Ongoing
Digital Roadmap Investment Fund	0	538	538	Implementation of the Customer Platform, final stages of contract with Hitachi	1,483	Ongoing
Cloud - Intelligent-i- Azure	63	59	(4)	The project funds a Data Engineer post through to March 2025 to deliver the work and is on track, with improvements being made to the platform to enhance efficiencies and reduce data storage costs.	32	Mar-25
Intelligent-i - Business Analytics Platform Phase 2	0	0	0	NB: Budget moved to the above project	0	Mar-25
Total	342	872	530			

Annex J - Enabling Services

Director - Craig Cusack

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customers & Transformation), Cllr Peter Butlin (Finance and Property)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Approved Budget				Forecast				Variation		Commentary	
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000		Variance in Year £'000
Structural Maintenance													
11787000	Non schools building maintenance 20-21	2,530	2	0	-	2,532	2,530	2	0	0	2,532	-0	-0
11887000	Non-Schools Building Maintenance 2021-22	2,046	0	0	0	2,046	2,046	-0	0	0	2,046	-0	-0
11888000	Schools Building Maintenance 2021-22	6,870	0	0	0	6,870	6,870	1	0	0	6,870	1	1
11890000	Schools Asbestos & Safe Water 2021-22	741	20	0	0	761	741	21	0	0	762	1	1
11896000	Lillington Academy CTA Works	272	391	0	0	663	272	391	0	0	663	0	0
11969000	Non-Schools Building Maintenance 2022-23	2,033	96	0	0	2,129	2,033	118	0	0	2,150	21	21
11971000	Schools Building Maintenance 2022-23	7,006	6	0	0	7,012	7,006	5	0	0	7,011	-1	-1
11972000	Schools Asbestos & Safe Water 2022-23	944	-5	0	0	939	944	-5	0	0	939	0	0
12058000	Non-Schools Building Maintenance 2023-24	1,327	772	0	0	2,099	1,327	825	0	0	2,152	53	53
12059000	Non-Schools Asbestos & Safe Water 2023-24	332	-18	0	0	314	332	-18	0	0	314	-0	-0
12060000	Schools Building Maintenance 2023-24	7,172	463	0	0	7,635	7,172	347	0	0	7,518	-116	-116
12061000	Schools Asbestos & Safe Water 2023-24	777	25	0	0	802	777	26	0	0	803	1	1
12158000	Non Schools building maintenance 2024-25	-	2729	0		2,729	0	2,965	0	0	2,965	236	236
12159000	Non Schools asbestos & safe water 2024-25	-	393	0		393	0	233	0	0	233	-160	-160
12160000	Schools building maintenance 2024-25	-	7753	0		7,753	0	8,083	0	0	8,083	330	330
12161000	Schools asbestos & safe water 2024-25	-	679	0		679	0	463	0	0	463	-216	-216
12171000	Estates Master Plan	516	740	0		1,256	516	573	167	0	1,256	-167	0
11891000	IT Infrastructure 2021-22	432	0	0	0	432	432	0	0	0	432	0	0
11292000	Rural Services Capital Maintenance 2017/18	671	15	0	0	686	671	12	0	0	683	-3	-3
11335000	Rationalisation of County Storage Facilities	9,500	20	51	0	9,571	9,500	7	0	0	9,507	-13	-64
11440000	Strategic Site Planning Applications	3,577	349	0	0	3,926	3,577	140	1,360	0	5,077	-209	1,151
11542000	Rural Services Capital Maintenance 2019/20	425	18	0	0	442	425	18	0	0	442	0	0
11689000	Maintaining the Smallholdings land bank	-	391	0	0	391	0	391	0	0	391	-391	0
11790000	Smallholdings Capital Maintenance 20-21	369	0	0	0	369	369	0	0	0	369	0	0
11953000	Land at Leicester Lane Cubbington	222	200	1,170	0	1,592	222	200	1,170	0	1,592	0	0
11975000	Smallholdings Maintenance 2022-23	193	60	216	0	469	193	55	221	0	469	-5	0
12017000	Acquisition of land in Warwick	887	48	0	0	935	887	0	0	0	887	-48	-48
12049000	Water Orton Primary School - demolition works	466	0	0	0	466	466	0	0	0	466	0	0
12162000	Rural Services 2024-25	-	526	204		730	0	318	414	0	732	-208	2
		49,309	15,673	1,641	0	66,623	49,309	14,779	3,723	0	67,811	-894	1,188

Annex K - Finance

Director - Purnima Kandula

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Finance	256	(29)	226	22			22
Business Support	9,147	(295)	8,853	(97)			(97)
Strategic Finance	843	(85)	758	(86)			(86)
Commercial & Contracts	2,156	(1,178)	978	(292)			(292)
Investments, Treasury and Audit	1,846	(1,007)	840	(85)			(85)
Operational Finance Services	5,444	(3,224)	2,220	(156)		108	(264)
Finance Transformation & Transactions	4,445	(2,008)	2,438	(128)			(128)
Net Service Spending	24,137	(7,826)	16,313	(822)	0	108	(930)

Impact on specific service reserves (from Reserves tab)	(108)
Impact on Transformation funds	0
Impact on Risk/General reserves	930

Annex K - Finance

Director - Purnima Kandula

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Process efficiencies - Efficiencies through ongoing service redesign, automation, AI and self-service across finance and business support.	(149)	(149)	0	
Third-party spend - Savings and rebates from externally purchased services and a commercial approach to contracting, to be co-produced and co-owned with Services, with activity to be led by Procurement to ensure value for money.	(199)	(199)	0	
Total	(348)	(348)	0	

Annex K - Finance

Director - Purnima Kandula

Executive Director - Rob Powell

Portfolio Holders - Cllr Peter Butlin (Finance and Property)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Shortfall/ (Overachievement) £'000	Progress Update	Future Year Budget Allocation	Estimated Project Completion
McCloud Pensions Remedy	15	20	5	£5k overspend to be funded within the service - on track.	0	Mar-25
EDRMS - Digital Post room	22	22	0	On track.	0	Mar-25
Total	37	42	5			

Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Strategy, Planning & Governance Management	208	0	208	(74)			(74)
Legal and Governance	11,531	(10,634)	897	(588)		(73)	(515)
Communications	1,679	(1,142)	537	4			4
Change Programmes	4,134	(2,371)	1,763	127			127
Corporate Policy and Strategy	628	0	628	(37)			(37)
Community Partnerships	3,892	(40)	3,852	(161)	(58)		(103)
Net Service Spending	22,072	(14,187)	7,885	(729)	(58)	(73)	(598)

Impact on specific service reserves (from Reserves tab)	(73)
Impact on Transformation funds	(58)
Impact on Risk/General reserves	(598)

Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a vacancy factor/turnover allowance where not already applied.	(34)	(34)	0	
Third party spend - Review of services purchased from third parties to ensure value for money and management of the budgeted cost increases of externally purchased services.	(32)	(32)	0	
Legal services trading income - Additional surplus from external trading with other local authorities and public sector bodies, including Warwickshire Legal Services dividends	(40)	(40)	0	
Total	(106)	(106)	0	

Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer & Transformation)

Revenue Investment Fund - 2024/25 and future years

Revenue Investment	Current Year Budget	Forecast	Shortfall/ (Overachievement) £'000	Progress Update	Future Year Budget Allocation	Estimated Project Completion
Social Fabric Fund	662	666	4	Further costs related to the second year of the Social Impact Fund. No further overspend anticipated.	0	Mar-25
Information and Advice	30	0	(30)	Offered up as part of spending controls	0	Mar-25
Cost of Living Projects	163	135	(28)	Offered up as part of spending controls	563	Mar-25
Total	855	801	-54			

Annex L - Strategy, Planning & Governance

Director - Sarah Duxbury

Executive Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)

Capital Programme - 2024/25 to 2025/25 Onwards

Project	Description	Approved Budget				Total £'000	Forecast				Variation		Commentary	
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000		Total Variance £'000
12109000	Social Fabric Fund	750	750	0	0	1,500	750	750	0	0	1,500	0	0	£750k transfer to Heart of England Community Foundation (the fund operator).
Grand Total		750	750	0	0	1,500	750	750	0	0	1,500	0	0	

Annex M Workforce and Local Services

Director - Bal Jacob

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Director of Workforce and Local Services	175	0	175	2			2
Human Resource Strategy	858	0	858	(123)			(123)
Human Resource Enabling	7,187	(2,642)	4,544	(566)		-10	(556)
Libraries, Heritage and Registration	9,093	(3,088)	6,005	(42)		32	(74)
Net Service Spending	17,313	(5,730)	11,582	(729)	0	22	(751)

Impact on specific service reserves (from Reserves tab)	22
Impact on Transformation funds	0
Impact on Risk/General reserves	(751)

Annex M Workforce and Local Services

Director - Bal Jacob

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Vacancy factor - Application of a 2% vacancy factor/turnover allowance where not already applied.	(4)	(4)	0	On track.
Registration Service - Increase registration revenue through the optimisation of service delivery locations.	(28)	(28)	0	On track.
Total	(32)	(32)	0	

Annex M Workforce and Local Services

Director - Bal Jacob

Executive Director - Rob Powell

Portfolio Holders - Cllr Yousef Dahmash (Customer and Transformation)

Revenue Investment Fund - 2023/24 and future years

Revenue Investment	Current Year Budget	Forecast	Variance Over/(Under) £'000	Progress Update	Approved Remaining Resource	Estimated Project Completion
Community Managed Libraries to operate "community fridges"	35	35	0	On track.	0	Mar-25
HR Policy Review	26	26	0	On track.	0	Mar-25
Pay Architecture Project	95	95	0	On track.	0	Mar-25
Total	61		0			

Annex M Workforce and Local Services

Director -
 Executive Director - Rob Powell
 Portfolio Holders -Cllr Yousef Dahmash (Customer and Transformation)

Capital Programme - 2024/25 to 2025/26 Onwards

Project	Description	Current Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10623000	County Records Office Service - Digital Asset Management	95	0	0	0	95	95	0	0	0	95	0	0	
10155000	Improve Customer Experience In County Council Buildings & DDA Works 2009/10	204	0	0	0	204	204	0	0	0	204	0	0	
11040000	Improving Customer Experience / One Front Door Improvements	2,134	503	0	0	2,636	2,134	503	0	0	2,636	-0	-0	
11422000	Stratford Library – Registrars Accommodation Works and Library Alterations	373	0	0	0	373	373	0	0	0	373	0	0	
Grand Total		2,806	503	0	0	3,308	2,806	503	0	0	3,308	-0	-0	

Annex N - Corporate Services and Resourcing

Executive Director - Rob Powell

Revenue Budget - 2024/25

Detailed commentary can be found in the main report & Appendix A

Service	Gross Expenditure Budget	Gross Income Budget	Net Expenditure		Net Variance Represented by		
			Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	Remaining Service Variance
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Government Grants & Business Rates	0	(209,529)	(209,529)	(1,749)			(1,749)
Capital Financing Costs	34,662	(5,148)	29,514	(11,848)			(11,848)
Strategic Management Team	1,617	0	1,617	(45)			(45)
County Coroner	1,202	(273)	929	(81)			(81)
County Council Elections	273	0	273	0			0
Environment Agency - (Flood Defence Levy)	275	0	275	0			0
External Audit Fees	559	0	559	(137)			(137)
Pensions Deficit Under-recovery	1,483	0	1,483	0			0
Members Allowances and Expenses	1,046	0	1,046	18			18
Other Administrative Expenses and Income	6,868	(1,658)	5,210	(4,039)		181	(4,220)
Subscriptions	0	0	0	0			0
Apprenticeship Levy	1,235	0	1,235	48		48	0
Warwickshire Property and Development Company	(1,678)	(1,304)	(2,982)	2,340		2,340	0
Warwickshire Recovery and Investment Fund	0	0	0	(62)		(62)	0
Provision for DSG Deficit	18,000	0	18,000	(18,000)		(18,000)	0
Net Service Spending	65,542	(217,912)	(152,370)	(33,555)	0	(15,493)	(18,062)

Impact on specific service reserves (from Reserves tab)	(15,493)
Impact on Transformation funds	0
Impact on Risk/General reserves	(18,062)

Annex N - Corporate Services and Resourcing

Executive Director - Rob Powell

Saving Plan - 2024/25

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Over achievement) £'000	Reason for financial variation and associated management action
Savings on third party spend - Review of services purchased from third parties and the increased take-up of early invoice payment. (Delivery will be the responsibility of the Director of Finance).	(3)	(3)	0	
Treasury management returns - A target to increase returns on investment by 10 basis points based on a more proactive approach to treasury management. (Delivery will be the responsibility of the Director of Finance.)	(121)	(121)	0	
Warwickshire Property and Development Group - Forecast income stream from the successful delivery of the company business plan.	(2,856)	(516)	2,340	Due to the delayed start-up of this venture, the 2024/25 surplus target will not be met until later years. The shortfall will be met from the Commercial Risk Reserve and performance of the property group will continue to be monitored against the approved business plan.
Capital financing costs - Reduction in the Authority's borrowing costs as a result of using capital receipts from the sale of surplus assets. (Delivery will be the responsibility of the Director of Enabling Services).	(16)	(16)	0	
Rebate on loan repayment - Rebate from the early repayment of borrowing due to favourable gilt rates with the annual benefit realised over 10 financial years. (Delivery will be the responsibility of the Director of Finance).	(193)	(193)	0	
Members allowances - Reduction in the cost of Members allowances due to reduced travel/mileage and other expenses.	(140)	(140)	0	
SCAPE dividend - Additional income from including the average annual SCAPE dividend in the Council's core budget.	(250)	(250)	0	
Resources Directorate efficiencies - Staff reductions	(3,579)	(1,239)	2,340	

Annex N - Corporate Services and Resourcing
 Executive Director - Rob Powell

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Earlier Years £'000	2024/25 £'000	2025/26 £'000	2026/27 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11868000	Warwickshire Property Development Group	12,403	3,463	11,952	73,638	101,456	12,403	3,463	11,952	73,638	101,456	0	0	
11917000	Warwickshire Investment Fund	400	8,000	18,000	24,000	50,400	400	3,800	23,040	23,160	50,400	-4,200	0	
12007000	Asset Replacement Fund	1,429	3,926	4,990	7,360	17,705	1,429	3,926	4,990	7,360	17,705	0	0	
12108000	Investigation Design Fund	24	800	800	2,376	4,000	24	800	800	2,376	4,000	0	0	
Corporate		14,256	16,189	35,742	107,374	173,561	14,256	11,990	40,782	106,534	173,562	-4,200	0	