

Health and Wellbeing Board

Joint Strategic Needs Assessment (JSNA) Update

15 September 2020

Recommendations

It is recommended that the Health and Wellbeing Board:

1. Note the progress made in delivering the JSNA to date;
2. Use the JSNA evidence base to ensure partners are working to a consistent understanding of local need, enabling joined up service provision targeted to the right areas and driving commissioning intentions;
3. Endorse the proposals for the future work programme and governance, noting the possible impact of the COVID-19 pandemic on timescales.

1. Executive Summary

- 1.1 This paper provides an update on the delivery of the JSNA programme from April 2018 to date, with reports via the link: <https://www.warwickshire.gov.uk/jsna>. Information is also available via the [Warwickshire Insights Tool](#).
- 1.2 Engagement on the JSNA is complete. It included face to face stakeholder meetings, presentations to a wide range of partners and community groups, completion of over 2000 on-line surveys, and work with under-represented groups such as young people, BAME groups and armed forces veterans.
- 1.3 Reports have been signed off by steering groups and have been uploaded to the [JSNA webpage](#). Aggregated plans are being produced for each of the three places of South Warwickshire, Rugby and Warwickshire North. Links will also be made to the emerging Integrated Care System to inform the production of 'Place Delivery Plans' for health and care services, and to the refresh of the HWB Strategy.
- 1.4 Warwickshire County Council (WCC) has commissioned Grapevine to mobilise and engage communities in action planning. A Community Organiser started in February 2020 to work in Lighthorne Heath, Shipston, Wolston and Camp Hill initially for 12 months. A Community Organiser was recruited by Grapevine to begin work in February 2020. Due to the COVID-19 pandemic the project has been put on hold and the officer placed on furlough. The officer will commence work again from 1st September and begin working with communities whilst observing social distancing.

1.5 A proposed core work programme for 2020/21 is outlined below in Table 1.

Evaluation of place-based JSNA approach	August 2020	November 2020
Dissemination plan including how to best use the overview of Warwickshire findings from place-based approach (<i>infographics and survey analysis</i>)	August 2020	November 2020
Thematic Needs Assessment Pilot: Mental Health	August 2020	January 2021
Thematic Needs Assessment prioritisation and workplan development	November 2020	January 2021
JSNA Place Dashboard (Power BI)	March 2021	March 2022
Pharmaceutical Needs Assessment (PNA)	April 2021	March 2022

Table 1: Proposed Work Programme for the JSNA for 2020/21

1.6 Due to the COVID-19 outbreak the timescales highlighted in Table 1 are revised and may be further impacted. If this is the case, they will be reprofiled as required.

1.7 The work programme includes evaluating the place-based approach and developing tools to analyse data for different audiences to encourage actions that address the health needs of communities. Following a prioritisation process a workplan will be developed containing a prioritised list of needs assessments that will be brought back to the Health and Wellbeing Board for endorsement. The needs assessments will be thematic and draw on and add to the data, with the aim of informing local commissioning decisions. The proposed membership of the evaluation group is shown in Appendix 1 and governance arrangements in Appendix 2.

1.8 An initial pilot for a thematic needs assessment is proposed on **mental health**. This would inform the commissioning of outcome-based contracts for mental health by the CCGs and WCC in 2021 – 2022. There are also opportunities to connect with the Year of Wellbeing legacy, and the draft HWB Strategy for 2020-25 in which mental health and wellbeing is a proposed priority.

1.9 Collaboration on the JSNA programme is key moving forward. With over 140 analysts working in health care and local government in Coventry and Warwickshire, there is an opportunity to work jointly on the JSNA to develop more capacity and complete a larger programme in the future.

2. Financial Implications

2.1 It is currently anticipated that any costs incurred as a result of taking the recommended actions will be managed within operational budgets. Opportunities to work collaboratively across organisations will also be

explored.

- 2.2 Additional funding has been secured from the Early Intervention Fund of £45,289 to commission Grapevine Coventry and Warwickshire to engage communities in action planning. This funding was secured in 2019/20 to be delivered in 2020/21. Moving forward partners may wish to consider great collaboration and sharing of resources to address priorities.

3. Environmental Implications

- 3.1 There are no environmental implications from this report.

4. Timescales associated with the decision and next steps

- 4.1 Timescales for the JSNA work programme are outlined in Table 1, however these are subject to potential delays due to the COVID-19 response. A further update will be provided at the next Board meeting on 6th January 2021.

Appendices

1. Appendix 1: Proposed membership of evaluation group
2. Appendix 2: Proposed governance of future JSNA programme

Background Papers

1. None

	Name	Contact Information
Report Author	Duncan Vernon, Catherine Shuttleworth	duncanvernon@warwickshire.gov.uk, catherineshuttleworth@warwickshire.gov.uk
Assistant Director	Dr Shade Agboola	ShadeAgboola@warwickshire.gov.uk
Lead Director	Strategic Director for People	nigelminns@warwickshire.gov.uk
Lead Member	Portfolio Holder for Adult Social Care & Health	cllrcaborn@warwickshire.gov.uk

The report was circulated to the following members prior to publication: Councillors Caborn, Redford, Bell, Adkins, Kondakor and Roodhouse

Appendix 1: Proposed Core Membership of Evaluation Group:

- Public Health representative
- WCC Business Intelligence – to analyse and embed the data from the PHOF and Wave Based approach to the needs assessment and ensure relevance to the three Places.
- Analysts from other organisations – to ensure that service data is included and analysed and aggregated in a way to compare against health needs.
- WCC Community Engagement officers to find ways to consult the public on the proposals and support engagement activities
- Healthwatch to represent patient lived experience on the group
- Clinicians from either NHS trusts or PCNs.
- Commissioners from the CCG
- Communications professional
- Public Health Principal to set timescales and oversee the project

Appendix 2: Proposed Governance Arrangements

It is proposed that the governance is restructured underneath the JSNA Strategic Group to create a series of direct reports from the JSNA project teams in the two work streams, as well as encompassing an evaluation of the Place Based Profiles.

