

Appendix B: Net Red Service Risks

Risk	Gross Risk Level	Existing Actions(in place or completed)	Risk Level	Further Risk Actions	Net Red Risk Mitigation Strategy	Review Date
Adult Social Care						
Demand for services and current market forces continue to put financial pressure on Disabilities Services and Older People's Services.	12	Programme of activity established to deliver changes required to help manage demand, costs and achieve efficiencies. A further review of programme of activity is being undertaken including a detailed analysis to determine the pressure areas in Disabilities. Active Market Management continues.	12	To scope and progress programme activity. Brokerage review. Strategy & Commissioning work plan. Substantial Insights work into demand, projections and cost of care	<i>Covid Recovery and beyond: Stronger integration with our health partners and strengthening the role of the Community and Voluntary Sector. Re-design of commissioning arrangements for working age adults. The work of the Early Intervention Board will continue to address demand management solutions.</i>	31/12/20
Education Services						
Increased demand for specialist provision/Increase in population of pupils being issued EHC plans	16	High Needs Task and Finish Group looked at alternative models of operating, in light of overspends for 2019/20 and the medium terms. Monitoring in place to reduce placements at independent specialist provision, and commissioners are working with providers to reduce costs. Robust panel process and guidance to support placement decisions. Three new special schools opened since 2015 creating 210 places; expansion of existing special schools since 2015 creating a further 140 places; 88 places created in resourced provision and partnerships since 2016. SEND & Inclusion Strategy launched in 2019, challenging mainstream schools to promote inclusion.	12	SEND & Inclusion Change Programme agreed July 2020. Key tasks include: - Continue programme of targeted expansion of special schools and resourced provisions/partnerships. Further pipeline and forecasting work is now completed informing resource allocation. - Challenge mainstream schools (particularly secondary) to be more inclusive, with more high needs packages being supported in mainstream settings. - Promote best practice in Inclusion in mainstream schools (eg. audits, SEND awards)	The SEND & Inclusion Change Programme encompasses a range of workstreams to manage demand and deliver the outcomes set out in the SEND & Inclusion Strategy and the further risk actions.	31/3/21
Environment Services						
Deterioration of Highway Network condition	16	The Council agreed an additional £2m a year for the next two years to supplement government capital grant allocations for maintaining roads. Criteria to prioritise maintenance include traffic volumes, types of usage and conditions surveys. The Road Construction Strategy has been updated to reflect the latest Specification for Highways Works and to reflect increased emphasis on safety, sustainability, environment and minimisation of resource use. Highways maintenance contract has been renewed with Balfour Beatty in partnership with Solihull and Coventry Councils. Increased, and ongoing, monitoring and review of Term Contractors operational performance in place, to ensure effective delivery of all revenue and capital investment programmes.	12	Implementation of the new Yotta software to improve effectiveness and efficiency of back office processes and improve asset management. Additional budget has been allocated by DfT from the Pothole Fund and will be used to supplement capital maintenance programmes.	Effective prioritisation of maintenance and repair work on the network, including more intelligence led processes, underpinned by sound Asset Management principles to deliver value for money solutions.	31/3/2021

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<p>A major flood risk materialises</p>	<p>16</p>	<p>Maximise the opportunities to get funding to deliver schemes to alleviate flooding and publicise all we are doing to manage flood risk (e.g. Flood Summits). Further developing in liaison with CSW Resilience the County Council's procedure for flood events. Working with communities with CSW Resilience to help them better manage local flood risk and be more resilient to flooding. Strategy in place to assist in prioritisation of large workload and accessing funding. Through statutory consultee role, ensuring no increase in flood risk and, where possible, reducing flood risk through development. Identifying third party assets in Trent catchment with high risk of failure (such as old large culverts).</p>	<p>12</p>	<p>Secure funding to undertake work to identify third party assets in Severn catchment with high risk of failure (such as old large culverts). Also, introduce a pro-active CCTV sewer inspection programme in high risk areas. Working with members and FLAG's to identify and secure WCC match funding to enable successful bids for external funding. Regulation of Ordinary Watercourses through Land Drainage Consents and where necessary undertake Enforcement action. Working with external partners, alongside CSW Resilience, to make Warwickshire flood response as joined up as possible.</p>	<p>The Risk is being managed by maximising the opportunities to deliver schemes to alleviate flooding, by working with communities and partners to help better manage local flood risk and be more resilient to it. The Flood Risk Management Team are also ensuring that there is no increase to the risk of flood as part of their statutory consultee role.</p>	<p>31/3/2021</p>
<p>Communities</p>						
<p>Economic downturn as a result of the Covid -19 Pandemic and potential EU Exit outcomes.</p>	<p>16</p>	<p>The Council Plan 2020-25 priority outcome to support Warwickshire's economy to be vibrant and supporting objectives is already driving initiatives to support the development of digital skills and tools for businesses, attract investment and grow skills. Alongside objectives to maintain and develop the county's infrastructure and provide access to high quality education settings for children and young people. We continue to work with regional, sub regional and local partners and networks including accessing funding streams. We have a cross council coordinated approach to contingency planning for EU Exit.</p>	<p>12</p>	<p>The Council's Covid-19 Recovery Plan sets out specific recovery priorities to address the increased risks to the local economy, including: -Helping new and existing businesses through pro-active support, advice and finance -Re-purposing town centres and creating conditions for innovation and investment. -with LEP and FE/HE partners, supporting skills, training and re-learning. - investing in regeneration and supporting housing growth, digital infrastructure and sustainable transport.</p>	<p>Covid-19 Recovery plan objectives alongside our approach to place-shaping and Infrastructure planning are directing our resources and efforts to offset the impacts of the national economic downturn and economic uncertainty.</p>	<p>31/3/2021</p>