

## Time Limited Revenue Allocations 2022/23 to 2026/27

Description	2022/23 £'000	Indicative Allocation in Future Years			
		2023/24 £'000	2024/25 £'000	2025/26 £'000	2026/27 £'000
<b>Education</b>					
<b>Warwickshire Academy</b> - A time-limited allocation to provide short-term funding to offset the Dedicated Schools Grant place-funding time lag following investment to increase the state-funded specialist education provision in Warwickshire.	200	797	539	-	-
<b>Outdoor education capacity building</b> - A two-year allocation to support the development, implementation and embedding of the Outdoor Education and Learning Strategy.	50	50	-	-	-
<b>SEND and inclusion change programme</b> - A two-year allocation to support the implementation of Phases 2 and 3 of the SEND and Inclusion Change Programme.	1,531	899	-	-	-
<b>Trading income</b> - An allocation to support a research project aiming to explore additional trading opportunities to enable the generation of further revenue income.	50	-	-	-	-
<b>Early years transformation</b> - An allocation to invest in early years workforce development to improve outcomes for children by direct intervention when an early years provider is judged by Ofsted to 'require improvement' or below.	120	140	120	60	40
<b>Synergy Maintenance delivery team</b> - A two year allocation to support the ongoing delivery of education management information system.	160	165	-	-	-
<b>Education sub-total</b>	<b>2,111</b>	<b>2,051</b>	<b>659</b>	<b>60</b>	<b>40</b>
<b>Fire and Rescue</b>					
<b>Implementation of the HMICFRS Action Plan</b> - A two year allocation to review current strategies and processes for prevention activity and identification of high risk premises as well as the promotion of equality, diversity and inclusion in the workplace, flowing from the recent HMICFS report.	775	775	-	-	-
<b>Fire and Rescue sub-total</b>	<b>775</b>	<b>775</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<b>Strategic Commissioner for Communities</b>					
<b>Waste management</b> - A time-limited allocation to reflect the increased domestic waste generated due to the shift to hybrid/homeworking following the pandemic.	950	700	450		
<b>HS2</b> - An annual allocation to continue work to mitigate the impacts of HS2 on Warwickshire residents and communities, maximising contributions from HS2.	103	103	103	103	-
<b>City of Culture</b> - Final year of a four-year allocation to meet the Council's commitments to invest in the City of Culture.	250	-	-	-	-
<b>Cycle-racing</b> - Second year of a two-year allocation to continue to provide funding to support the cycling events.	100	-	-	-	-
<b>Country parks</b> - An allocation to prepare a business case to increase the income generated by our country parks, through a more commercialised approach, whilst maximising their social value and positive impact on the well-being of residents, communities and visitors.	50	-	-	-	-
<b>Strategic Commissioner for Communities sub-total</b>	<b>1,453</b>	<b>803</b>	<b>553</b>	<b>103</b>	<b>0</b>
<b>Communities Directorate</b>	<b>4,339</b>	<b>3,629</b>	<b>1,212</b>	<b>163</b>	<b>40</b>
<b>Adult Social Care</b>					
<b>Winter pressures</b> - A provision, at the level the of grant funding, to support adult social care activities over the winter period.	2,300	-	-	-	-
<b>Adult Social Care sub-total</b>	<b>2,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Children and Families</b>					
<b>Recruitment</b> - A two year allocation to meet the contract fees for external support for the recruitment of permanent staff in the service thereby reducing the reliance on agency staff.	200	100	-	-	-
<b>Children and Families sub-total</b>	<b>200</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>People Directorate</b>	<b>2,500</b>	<b>100</b>	<b>0</b>	<b>0</b>	<b>0</b>

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<b>Business and Customer Support</b>					
<b>Complaints management</b> - A two-year allocation to temporarily increase capacity to work with services, aiming to improve how complaints are managed in the early stages to avoid escalation to more formal processes.	74	74	-	-	-
<b>Customer Service Centre</b> - A two year allocation to increase capacity to meet increased demand as a result of the pandemic.	77	77			
<b>Business support capacity</b> - A two-year allocation to reflect the current levels of business support needed in response to the demand pressures in children and families, education and adult social care. The spending need is time limited reflecting that some of the demand is covid-related and may not be required over the longer term.	625	625	-	-	-
<b>Business and Customer Support sub-total</b>	<b>776</b>	<b>776</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Commissioning Support Unit</b>					
<b>Paper storage</b> - A two year allocation to meet the cost of additional paper storage costs from the rationalisation of Warwick-based office accommodation whilst the review of the long term need for paper-based storage is determined.	50	50	-	-	-
<b>Vehicle management strategic approach</b> - A three year allocation to deliver a project that will realise savings from the consolidation of spares, parts and tyres spend, changes to delivery models and reducing demand on fuel.	56	56	56	-	-
<b>Off-contract spend consolidation</b> - An allocation to fund the enabling cost of realising cost savings from the reduction in non-contract third party spend across the organisation.	252	-	-	-	-
<b>Commissioning Support Unit sub-total</b>	<b>358</b>	<b>106</b>	<b>56</b>	<b>0</b>	<b>0</b>

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<b>Enabling Services</b>					
<b>Cleaning costs</b> - A three year allocation to provide for the sustained increase in cleaning costs, as a result of Covid, for a further three years.	200	200	200	-	-
<b>HR and payroll system</b> - An allocation to fund the contract signing fee on re-procurement of current contract.	325	-	-	-	-
<b>Recruitment</b> - A three-year allocation to increase in capacity to manage the complexity and growth in demand for recruitment support.	106	141	141	-	-
<b>Digital roadmap</b> - A three year programme of investment in digital technology and automation. Individual projects within the programme will require business cases to demonstrate the resulting savings prior to the investment being made.	1,825	1,100	2,100	-	-
<b>Enabling Services sub-total</b>	<b>2,456</b>	<b>1,441</b>	<b>2,441</b>	<b>0</b>	<b>0</b>
<b>Finance</b>					
<b>Invest to save for redesign</b> - A time-limited allocation to provide additional capacity for process redesign and to implement new digital and automation technologies including IT systems investment costs. This investment is required to support the delivery of the Finance Service savings proposals.	100	100	100	-	-
<b>Finance sub-total</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>0</b>	<b>0</b>
<b>Governance and Policy</b>					
<b>Legal capacity</b> - An allocation to provide capacity for clearing the backlog of children's safeguarding cases caused by the closure of the courts during covid. The costs represent the additional cost of locums to carry out/support the work.	120	-	-	-	-
<b>Governance and Policy sub-total</b>	<b>120</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Resources Directorate</b>	<b>3,810</b>	<b>2,423</b>	<b>2,597</b>	<b>0</b>	<b>0</b>

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<b>Corporate Services</b>					
<b>DSG deficit offset funding</b> - A time-limited allocation to ensure that the Authority's overall financial position is sustainable over the medium term by setting aside resources on an annual basis to meet the forecast deficit until a sustainable solution is put in place.	7,972	4,855	5,992	-	-
<b>Coroner</b> - A time-limited allocation to fund additional post mortem costs due to all post mortems remaining high risk (and higher cost) due to the pandemic.	75	40	-	-	-
<b>Insurance</b> - A one-off allocation to increase to the Insurance reserve to reflect the increased insurance risk the Authority is carrying. The required level of the Fund has been determined independently and reflects the level of self-insurance and claims.	1,300	-	-	-	-
<b>Warwickshire Property and Development Group</b> - A time-limited allocation to provide sufficient funding to meet the cost to the Authority in the second year of the company's operation, prior to it becoming profitable and providing resources to help in balancing the budget.	1,084	-	-	-	-
<b>Corporate Services sub-total</b>	<b>10,431</b>	<b>4,895</b>	<b>5,992</b>	<b>0</b>	<b>0</b>
<b>Corporate Services</b>	<b>10,431</b>	<b>4,895</b>	<b>5,992</b>	<b>0</b>	<b>0</b>
<b>Total Annual Time Limited Allocations</b>	<b>21,080</b>	<b>11,047</b>	<b>9,801</b>	<b>163</b>	<b>40</b>
<b>Total Cumulative Time Limited Allocations</b>					<b>42,131</b>